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NEXT THURSDAY:
NEW WORLD
IN THE MAKING
A 12-page FT report will look at the growing economic strength of Asia's Pacific Rim

World News

300 feared dead in Turkish landslide

About 300 people were feared dead in a landslide which engulfed a Turkish village near the Black Sea. The landslide hit Catak near the port of Trabzon some 500km northeast of Ankara, at about 8 a.m. Page 2

Sri Lanka blackout

Military officials have imposed a news blackout on a big offensive by Indian troops. About 6,000 Indian troops are believed to be taking part in the assault on Tamil rebels in the jungles of north-eastern Sri Lanka.

Spy row intensifies

Canada is expelling the Soviet military attaché in Ottawa and has declared a former embassy secretary persona non grata in the growing spy row between the two countries.

EC redundancy aid

European Commission announced it will grant Ecu137.4m (\$165m) to 46,488 steel and coal workers laid off in eight Community countries.

Iraq 'air raid'

Iran said at least one person was killed in a series of Iraqi air raids on industrial and residential targets in western Iran.

US condemns Pretoria

The United States condemned South Africa for its abortive raid into Botswana and praised the government of President Quett Masire for its handling of two captured South African soldiers.

Palestinian 'arson'

Demonstrators started eight brush fires during a Palestinian-declared Day of Arson, Israeli officials said.

Strikers attack city hall

About 5,000 strikers demanding pay rises attacked a city hall in northern Yugoslavia and blocked rail and road traffic, the state news agency Tanjug said.

Hungarian reshuffle

Hungary's new Communist party leadership named Bruno Straub, a member of Parliament, to replace Karoly Nemeth as Hungary's president and proposed that Imre Pozsgay, one of the country's leading reformers, be given a new government post, a Politburo member said.

'Waste' officials sacked

Nicolae Ceausescu, the Romanian leader, has dismissed several senior government and party officials for their involvement in, or knowledge of, illegal dumping of waste. Page 2

People's Party protest

About 10,000 people gathered in the Soviet city of Kuybyshev on the Volga River to demand the removal of their Communist Party boss, according to dissidents. Page 3

Oslo ponders N-ban

Norway is considering a ban on exports of heavy water after a series of embarrassing accidents that foreign powers used supplies bought from Oslo to make nuclear bombs, Government sources said.

Draft sweeps airports

The Greek Government conscripted about 450 air traffic controllers into national service to stop them joining other public employees in a 24-hour strike. The ministry of transport said they were under civil mobilisation to protect the country's defence and economy.

Burma protests spread

Anti-government protests in Burma have spread to Mandalay and the port of Pagan and the capital has been placed under a dusk-to-dawn curfew after nine people died there, state radio said.

Business Summary

Battle for La Générale expected to end today

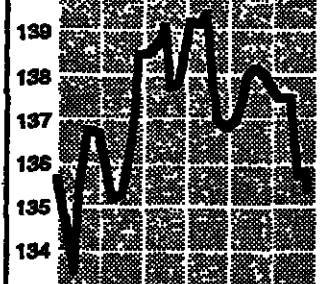
EUROPE'S most spectacular hostile takeover battle will come to a definitive close in Brussels today. Carlo De Benedetti, Italian entrepreneur, is expected to announce the sale - for around \$1bn - of more than half his stake in Société Générale de Belgique, to his former French rival, Compagnie Financière de Suez. Page 18

BARLOW CLOWES affair intensifies

As Michael Jordan, senior partner of Cork Gully, London accountancy firm acting as liquidator, said he had discovered "a very extensive web of companies, much greater than I had imagined," related to Barlow Clowes International. Page 9

GILTS were unable to sustain early gains of a 1/4 point and closed down 1/4 in medium

and 1/4 in shorts. The weakness in bonds followed sterling's decline and contrasted with firmness in the New York credit markets. Page 36



LONDON: Demand for Rowntree shares, following the food group's acceptance of a bid from Nestlé of Switzerland, led the market higher in early trading. But a weak bond market hit confidence and eliminated gains, with the FT-SE 100 index easing 0.4 to 1,876.9. Page 36

WALL STREET: The Dow Jones Industrial average closed down 3.91 at 2,148.29. Page 40

TOKYO: The dollar's sharp rise against the yen dampened investor enthusiasm, and share prices fell for the fourth consecutive trading day. The Nikkei average ended 127.25 lower at 27,733.93. Page 40

DOLLAR closed in New York at DM1.7852, SF1.4760 and FF6.0040. It closed in London at DM1.7860 (DM1.7790), Y128.65 (Y128.65), SF1.4765, and SF1.4780 (SF1.4735). Page 29

STERLING closed in New York at \$1.7550. It closed in London at \$1.7670 (\$1.7655). DM3.1275 (DM3.1475), Y228.00 (Y227.50), FF10.5675 (FF10.5850), and SF2.5975 (SF2.6050). Page 29

PARIS BOURSE was disrupted by strikes for the third time this week, halting trade in some of France's leading stocks and raising fears that the market could be paralysed next week.

SONY, Japanese electronics giant, has moved its headquarters for its European television operations from Tokyo to Stuttgart, West Germany, instead of Bridgend, in Wales, site of its oldest and largest European factory. Page 8

NORANDA, Canada's largest resource group, has joined the bidding for Placer Dome's direct 25 per cent interest in Falconbridge nickel producer. The stake is worth nearly C\$800m (US\$496m) at current market prices. Page 19

QUEBECOR, Montreal-based publishing group, will become Canada's largest single printer with the acquisition of most of the Ronalds printing business from BCE, Canadian industrial holding company, for C\$180m (US\$150m). Page 19

VENEZUELAN Government hopes to sign a joint venture agreement covering the construction of a new aluminium plant.

Rowntree accepts improved £2.55bn bid from Nestlé

BY DAVID WALLER IN LONDON AND WILLIAM DULLFORCE IN GENEVA

ROWNTREE, the UK chocolate confectionery company, yesterday abandoned its two-month battle to remain independent and recommended an increased £2.55bn (\$4.5bn) bid from Nestlé, the Swiss food group. The manufacturer of Kit Kat and Smarties, After Eight and Polo mints thus spurned the attentions of Jacobs Suchard, Nestlé's compatriot and arch-rival in European coffee and chocolate markets. The deal after a month's secret talks between Rowntree and the Swiss companies. Mr Kenneth Dixon, Rowntree chairman, said he had opened talks immediately after Lord Young, Secretary of State for Trade and Industry, signalled the Government's refusal to refer Nestlé's original £2.1bn bid to the Monopolies and Mergers Commission. The recommendation left the London Stock Market wondering what Suchard would do next. Suchard is free to buy up on its own £2.32bn bid but the market took the view that it would be unlikely to do so. Suchard could sell its 29.9 per cent stake in Rowntree to Nestlé at a profit of more than £200m. Nestlé's latest offer, pitched at 1,075p a share, compares with its original offer of 850p and the 920p share offer in Suchard's counter-bid. Mr Walter Anderson, Suchard's vice president for corporate affairs, said the latest bid price was beyond the limit his company had entertained. However, Mr Klaus Jacobs, chairman, was meeting other board members yesterday and the company would announce a formal response either today or at the weekend. Reflecting the widespread belief that Mr Jacobs would not counter-bid, Rowntree's shares closed 27p up at 1,075p, just 1p ahead of the offer. Nestlé was able to go into the market, taking its stake from 15.8 per cent to 23.5 per cent by lunchtime. At a joint press conference with Nestlé, Mr Dixon said the "non-economic" package offered by Nestlé had been crucial to the board's decision and not just the price obtainable for shareholders. "This is a good deal for all those who have a stake in Rowntree," Mr Dixon said. "I mean by that shareholders, employees and the community at large." Nestlé has given assurances that the York head office will remain the centre of Rowntree's activities in the UK, thus answering many of the fears raised during the unsuccessful lobbying campaign to have Nestlé's first bid referred to the MMC. Mr Helmut Maucher, Nestlé's managing director, refused to give any guarantee to Rowntree's 13,000 workforce in the UK, but said his company would respect Rowntree's employment policy and practices - and would try to maintain its special relationship with the City of York. Rowntree in York will assume responsibility for Nestlé's global operations. (Continued on Page 18)

HOW ROWNTREE WAS SWALLOWED

APRIL 13: Jacobs Suchard in dawn raid to take its Rowntree holding to 14.9 per cent. Pays 850p a share and says it has no intention of bidding, unless someone else makes a hostile bid.

APRIL 27: Nestlé hostile bid at 890p a share. Shares remain around that level while Lord Young decides whether to refer bid to Monopolies and Mergers Commission. Nestlé buys 15.8 per cent of Rowntree and Suchard takes its holding to 29.9 per cent.

MAY 25: Lord Young clears Nestlé bid.

MAY 26: Suchard challenges Nestlé with a £2.32bn counter-bid at 920p a share. Rowntree defence document says pre-tax profits will increase by 20 per cent to £185m this year.

JUNE 1: GMB, largest union representing Rowntree's UK 13,000 workforce, urges Rowntree board to recommend offer.

JUNE 7: Nestlé fails to deliver knock-out blow and extends original offer.

Sweet sorrow in chocolate city

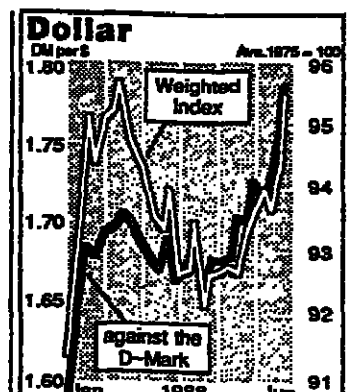
BY FIONA THOMPSON IN YORK

IT WAS A DAY of sweet sorrow in York yesterday as the battle for control of Rowntree's 13,000 UK workforce are at York, and the company has been associated with the city since 1725 when a family of Quakers, tea dealers and grocers opened a shop called Mary Take. The Rowntree brothers - Henry and Joseph - bought that business, which had diversified into cocoa and chocolate, in 1822. "Joseph will be turning in his grave today," said Mr Bill Bushnell, Rowntree's archivist, who has been with the company for 40 years, starting out at 15 as a joiner's apprentice. "I think the sadness was inevitable because of Nestlé's cash, but I'm sad to see Rowntree lose its independence. It has been a good company to work for, they have always had an eye to the workforce - my daughter gets £200 a year to help her in university - and I wonder if Nestlé will honour Rowntree's conditions?" Nestlé has given a commitment to maintaining Rowntree's record of support for the community and said that York will continue to be the centre of Rowntree's activities in the UK, but there were some employees and townspeople in York yesterday who had their doubts. Mr Roger Gale is the manager of the Bradford & Bingley Building Society in the city. He has about 3,000 customers with mortgages - a certain chunk of which are Rowntree employees. "There is a feeling that some jobs will be transferred from York. This could have a dire effect on the city." (Continued on Page 18)

Mexican debt-equity swap privatisation deal founders

BY DAVID GARDNER IN MEXICO CITY

THE MEXICAN Government's largest ever privatisation, of the Cananea copper mining company, has collapsed two months after the deal was announced. Nacional Financiera (Nafinsa), the state development bank, announced after its board met late on Wednesday. Proteza's purchase was to have been financed by a debt-equity swap, whereby the Monterrey company bought \$910m of Mexican sovereign debt for around half its face value through a syndicate led by First Chicago. The US bank withdrew from the deal at the end of last month, and a new syndicate led by Midland Bank of the UK stepped in. Cananea was sold to Proteza, a Monterrey construction group, in April for \$910m, a sum which exceeds the total value of all privatisations carried out by the President Miguel de la Madrid's Government to date. As with all state divestitures so far in Mexico, details of the Cananea deal were not released, and so far neither the Government nor Proteza or its putative new bank creditors have explained why the financing package has fallen through. It is understood that both bank syndicates balked at the steep 50 per cent discount Proteza wanted on the purchase of the sovereign debt, and that the longer-term originally anticipated repayment schedules the construction company wanted. From the banks' point of view the attractiveness of the deal collapsed in being repaid about \$500m over seven years, rather than the less certain prospect of being repaid \$910m over 20 years by the Mexican state. But according to one government official close to the bidding process, Proteza insisted on an additional discount from the banks in exchange for accepting the much shorter repayment period. The collapse of the Cananea deal is a disappointment to the de la Madrid administration, and is bound to attract further criticism from nationalist opinion, not only about the logic of privatisation but the improvised nature of its execution. The Government's attempts to shrink the public sector is a key issue in the fiercely contested presidential elections due on July 6, where a fast-rising left-wing coalition led by Mr Cuauhtemoc Cardenas, a nationalist who split from the regime last year, is challenging Mr Carlos Salinas de Gortari, the former planning minister designated by Mr de la Madrid as his successor. To cap the Government's discomfiture, Nafinsa has not only had Cananea returned to its portfolio, but has had to take over the La Caridad copper mine owned by Mexicana de Cobre, one of Mexico's four large private mining groups which is understood to be in default on the Nafinsa credits it used to purchase the mine. The collapse of the deal came on the same day that Brazil finally hammered out a deal with its creditor banks. The \$61bn debt rescheduling package was agreed after months of negotiations with the country's 14 leading bank creditors. Brazil and its leading bankers will now embark on a series of roadshows in Europe, Japan, Canada, the United States and the Middle East. Major step in debt crisis, Page 6; Editorial comment, Page 16



Dollar hits eight month peak in active trade

By Simon Holberton in London and Janet Bush in New York

THE DOLLAR closed in London at an eight-month high against the D-Mark yesterday after an active trading day in Europe. Yesterday's market conditions were interpreted by some analysts as confirmation that sentiment had swung back in the US currency's favour. On Wall Street, financial markets put in a mixed performance after the substantial rallies in the dollar, equities and bonds on Wednesday. The dollar has risen by about 10 pps against the D-Mark over the past month. In London, it closed at DM1.7860 compared with DM1.7790 on Wednesday. This was the dollar's highest closing level since October 26 last year, the date on which it began to fall sharply. The dollar closed in New York at DM1.7852, Y128.60, SF1.4760 and FF6.0040. The pound weakened by a penny to close in London at DM3.1275 and by nearly a cent at \$1.7570. It closed 0.4 points weaker at 76.1 on the Bank of England's trade-weighted sterling index. The UK authorities thought Wednesday's rise in base rates to 9 per cent had been absorbed well by the financial markets. There were signs that UK markets were looking for another rise in interest rates. Yields on short-dated gilt edged securities rose to almost discount another 1/4 percentage point rise. There was speculation that Monday's UK trade figures for May might provide an opportunity for the authorities to move again. The protest stems from the Chancellor and his advisers had a preview of next Monday's figures when Wednesday's decision to raise rates was taken. On Wall Street, the Dow Jones Industrial Average drifted lower during active morning trading and closed 3.91 down at 2,148.29. It had risen by more than 40 points on Wednesday. (Lex, Page 18)

Soviet troops ordered into Azerbaijan

BY QUENTIN PEEL IN MOSCOW

SOVIET TROOPS were reported yesterday to have been ordered on to the streets of Nagorno-Karabakh, the Armenian-populated mountain region of Azerbaijan which has been in virtual open revolt against the central authorities for more than a month. The move suggests that Mr Mikhail Gorbachev, the Soviet leader, facing a crucial Communist Party conference next week to decide the future of his entire reform programme, has finally lost patience with the demands of Armenian nationalists. The revolt in the region, which has been paralysed by a general strike for the past month, has caused an open confrontation between the ruling Communist parties in the neighbouring republics of Armenia and Azerbaijan, and threatens to upset Mr Gorbachev's carefully-laid plans to dragoon his hesitant supporters into further political liberalisation. In a dramatic report from Stepanakert, the centre of the revolt which is closed to all visitors, Pravda, the ruling party newspaper, said yesterday that the situation was steadily deteriorating, and troops were on the streets in several towns. Last week Pravda reported that the civil authorities had lost control of the region. Pravda said: "In the past days, the situation in Nagorno-Karabakh has become even more tense. The migration of Armenian families from Armenia and Azerbaijanis from Armenia to Azerbaijan is continuing. In a number of cities, including those of Nagorno-Karabakh, soldiers have been brought in."

The Prava correspondent provided an emotional eye-witness account of the revolt, saying the workers "have no intention of returning to work until the Nagorno-Karabakh issue is resolved." "It would appear on the surface as if the situation could not get any worse," he said, "but every day the Armenian population of Stepanakert, as if under the influence of mass hypnosis, leave their homes to attend meetings of elected representatives in the region have backed the national-

ist demands, and called again this week for Moscow to reconsider them. They in turn have been threatened with expulsion from the Communist Party by Mr Abdul Vezirov, the Azerbaijan leader in Baku. The refusal of the Armenian demonstrators to wait for the mediation of Moscow has given Mr Gorbachev an apparently insoluble problem just at the moment when he needs to concentrate all his political forces on the forthcoming party conference. Top party officials insisted yesterday that the issue would not be formally on the conference agenda - although the whole problem of accommodating rising nationalist aspirations in the country will certainly be aired. Party newspapers have warned that conservative elements will use the revolt to argue that political liberalisation, and the open debate of policy, has already gone too far. Mr Gorbachev, for his part, is calling for more openness to underpin his efforts to overhaul both the economy and party democracy. The Prava report condemned the Nagorno-Karabakh demonstrators for "disguising demagogical statements behind slogans in support of perestroika. It is this really forwarding the cause of perestroika when the normal working life of the region has been virtually paralysed?" it asked. The disturbances also threaten to spill over into neighbouring regions. Mr Dzhumbar Patiasashvili, Communist Party leader in Georgia, warned in Moscow that it was causing bad relations between 500,000 Armenians and 250,000 Azeris in his republic. Another nationalist issue threatening to disrupt the party conference is the demand by Crimean Tartars, expelled from their homeland by Stalin, to be allowed to return home.

Party reform plan

Mr Gorbachev will make specific proposals for democratic reforms of the Communist party at its extraordinary national conference next week, officials said yesterday. Changes in the membership of the central committee, still dominated by conservatives from pre-Gorbachev years, will also be possible - but no open elections to the central committee will be held, they said. Gorbachev bombshell, Page 2

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THE MAN WHO MEANS TO SHAKE UP EDUCATION IN BRITAIN

Kenneth Baker, seen as the minister most likely to bring about historic reforms, Page 17

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Rates Revaluation: Are you breaking the law? Or will it break you?

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EUROPEAN NEWS

Even the idea of Vienna in the EC has caused legal controversy, reports Judy Dempsey

Austria faces a neutrality problem

THE Austrian Government, largely under pressure from industry, is expected soon to make a decision on whether or not to apply for full membership of the European Community next year.

The decision will end months of speculation and conflicting statements from the Socialist-led coalition Government, whose junior partner, the Conservative People's Party, is anxious to apply for membership as soon as possible.

But if Austria applies for full membership many questions will arise, not only about the country's own relationship with the European Free Trade Association but, more importantly, about the compatibility of Austria's neutral status within the framework of the EC.

Until recently the Government was not particularly interested in formally applying to the EC. Its original aim was to "participate as comprehensively as possible in the internal market," according to Mr Manfred Scheich, one of the senior experts heading a commission in Vienna examining a series of "pragmatic steps," the country's legislation could be harmonised with European standards.

This entails, for instance, ironing out differences between Vienna and Brussels on allowing such things as the free flow of labour and the right of establishment which are essential bases of the internal market.

It also means bringing the country's banking and insurance system into line with the EC so that European, financial and other institutions could set up in Austria and vice versa. In short, as Mr Scheich put it, "what we want is a full and comprehensive participation in the substance of

the internal market. Until now, we have left the actual political/institutional question aside."

But it is this very question—the decision on whether or not to apply—which has changed the whole complexion of the debate in Austria.

From a purely pragmatic point of view, the business community argues that, as more than 60 per cent of Austria's trade is with EC countries, it would be short-sighted not to apply formally, and as soon as possible.

"What will happen if we do not? After 1992, we will be left out for the cold," one industrialist said, adding that he was already making his own plans about investing in companies in other EC countries rather than waiting for the Government to make up its mind.

If the Government does formally apply, this would inevitably bring into question Austria's relationship with Efta.

At the moment, Austria seems to be outgrowing Efta "in the sense that we are actively preparing for 1992. Many of the other Efta countries are dragging their feet," a foreign ministry official said.

Some Austrian officials say that certain Efta member states, for example, Sweden and Switzerland, do not relish the prospects of opening up those markets which would allow the free flow of either capital or labour, while Austria, in theory at least, is anxious to open its borders completely. "We just cannot sit around with Efta and wait," a ministry official added.

Moreover, officials in Vienna are not totally convinced by Efta's argument that participation in the internal market, without being a full member, is enough. "It falls short of one crucial ingredient without membership, we will be excluded from the shape as well as from the decision-making processes in the EC," a foreign ministry official explained.

The idea of such full participation also throws open the question of Austria's neutrality.

The country's neutral status is not part of the state treaty which was signed on May 15, 1955. Neutrality was passed by parliament on October 26, 1955 by an act—the constitutional law on neutrality.

That law states that "Austria, of her own free will, declares . . . her permanent neutrality . . . in order to secure these purposes, Austria will never in the future accede to any military alliances . . ."

Foreign ministry officials in Vienna say that any option of membership to the EC will "fully take into account the requirements of the status of our neutrality."

In other words, any statements from the Soviet Union on the question of Austria's neutrality in the context of its relationship with the EC will not, so officials say, unduly influence or hinder any negotiations between Vienna and Brussels.

"Of course there is the possibility that the EC will evolve into some kind of political union which the Russians fear. This would mean that we would have to be very specific about how we interpret our neutrality. We would have to argue our point to Brussels that our neutrality is compatible with the EC. Look at



Franz Vranitzky

the case of Ireland," argues the foreign ministry.

Although Brussels has given no indication how it would respond to an Austrian application, several trends suggest that the time is appropriate for Austria to apply in the near future.

For one thing, a consensus exists among the banking and industry community that an application should be made, and soon. The Government, however, is dithering because the Socialist Party under Mr Franz Vranitzky, the chancellor, has yet to make up its mind. The trade unions, also an extremely important factor, will make their own decision in mid-July, but the growing feeling is that if a decision is not soon made, then the whole debate could become a major political issue.

The mood in the Soviet Union is another factor. Although the Austrian Government publicly shrugs off what appear to be intimidating and often conflicting statements from Moscow about an Austrian EC application, the fact that Comecon, the East bloc's trading organisation, is due to formalise its relations with Brussels indicates that this is the right time for Vienna to make up its mind.

On a deeper level, the banking and business community, academics and the more enlightened sections of the younger generation, so burdened with the heavy hand of the state and its over-powering bureaucracy, believe that only through actively participating in the EC, will Austria really grow out of its fiercely xenophobic, introverted and often anti-entrepreneurial view of the world.

"The EC would be good for us in the sense that we could speed up our own restructuring of the economy which is long overdue. We could become more receptive to ideas and question even our own institutions which we have taken for granted for so long," one young foreign ministry official said.

Hungarians plan mass protest over Romania

By Leslie Collett in Budapest

A LONG-SIMMERING conflict between two Warsaw Pact allies, Hungary and Romania, has flared into the open with tens of thousands of Hungarians preparing to hold a mass rally next Monday to protest at Romania's discrimination against its large Hungarian minority.

Western diplomats in Budapest said yesterday that only the Soviet Union stood between the two countries and prevented them from possibly using armed force.

An unprecedented campaign was waged in the Hungarian media to mobilise domestic and international opinion over the fate of the ethnic Hungarian minority, mainly in Transylvania, is one of the largest minorities in Europe.

The unofficial rally and march planned for June 27 has been given tacit official support by the Hungarian Communist leadership. The protests are over a plan recently announced by Mr Nicolae Ceausescu, the Romanian leader, to eliminate thousands of villages, many inhabited mainly by Hungarians.

The Budapest newspaper Magyar Nemzet said in a commentary on Wednesday that passions connected with nationalities were "running high." It said that the fate of minorities in Romania was a matter of indifference to the outside world.

Although Moscow has not openly taken sides in the embarrassing conflict, the Soviet newspaper Literaturnaya Gazeta recently published the Hungarian case against the planned destruction of villages in Romania.

Mitterrand reappoints Rocard as prime minister

BY IAN DAVIDSON IN PARIS

MR MICHEL Rocard was reappointed as French Prime Minister by President Mitterrand last night after he had voted in the election for the speaker of the newly-elected National Assembly.

Some doubt still hangs over when he will form his new government, since the Socialist Party will need the support of all 24 elected members of the outgoing government in the selection of standing committees of the National Assembly, and ministers lose their voting rights in the National Assembly.

Last night Mr Laurent Fabius, former Socialist prime minister, was expected to be elected speaker of the National Assembly, defeating Mr Jacques Chaban-Delmas, also a former prime minister and one of the barons of Gaullism.

Although the speakership of the National Assembly is the third most senior position in the French state hierarchy, after the president and the president of the National Assembly, Mr Fabius' election is something of a consolation prize, since he was defeated in his attempt to secure the leadership of the Socialist Party.

The main surprise of last night's contest was the eleventh-hour candidacy of Mrs Yann Piat, the sole member of the National Front to be elected to the National Assembly, who scored four votes in the first round of voting.

All 276 deputies in the Socialist Party group voted for Mr Fabius first time round, whereas Mr Chaban-Delmas fell six votes short of his expected total of 289 from the right and centre-right, and the Communist candidate, Mr Georges Hage, fell two short of the Communist total of 27 deputies. Mr Hage called on his supporters to swing behind Mr Fabius.

After repeated urgings of both President Mitterrand and Mr Rocard for a more co-operative relationship with the centre-right, it seems a foregone conclusion that the Socialist Party will offer the chairmanship of at least two standing committees to the opposition, probably foreign affairs and social affairs.

This will be a clear gesture of goodwill towards the proposals of former President Valéry Giscard d'Estaing, who has argued for a more co-operative method of working in the National Assembly.

Mr Rocard is likely to form his government by next Tuesday evening, since he has already announced that on Wednesday he will make a general statement of government policy before the National Assembly. He is not expected to seek a vote of confidence on his statement, however, since his newly appointed government ministers will have lost their voting rights in the Assembly, and their replacements do not acquire voting rights for a further month.

Ceausescu sacks top officials over illegal dumping of waste

BY JUDY DEMPSEY IN VIENNA

MR NICOLAE Ceausescu, the Romanian leader, has dismissed several senior government and party officials for their involvement in, or knowledge of, illegal dumping of waste.

The scope of the dismissals, which surprised even close observers of Romania, seem to go beyond Mr Ceausescu's customary rotation of cadres.

They include Mr Stefan Briesa, chairman of the State Planning Committee, Mr Ilie Vaduva, the Minister of Foreign Trade and International Economic Co-operation and his state secretary, Mr Constantin Stanca.

Several other ministers, including Mr Tudor Postelnicu, the Minister of the Interior who was appointed late last year, Mr Constantin Dascalescu, the Prime Minister, Mr Gheorghe Parasciv, the Minister of Finance and

Mr Ion Nicolae, the Minister of the Chemical and Petrochemical Industry, were either "warned" or "censured" for not taking action to prevent this incident.

Mr Ceausescu last weekend criticised ministers and senior party officials during a session of the political executive committee, according to Bucharest Radio and Scinteia, the Romanian party daily.

He attacked them for allowing waste, which belonged to a company in Liechtenstein, to be illegally dumped at the port of Sulina, north-east of the country.

With unusual frankness, the press reports stated that illegal contracts were signed in 1986 between the port administration and a company from Liechtenstein, which was allowed to dump industrial chemical and petrochemical waste at the port.

The director of Chimica Bucharest, a Romanian foreign trade company, was also sacked for "concluding a contract with the company and making use of abusive and illegal means to utilise these products in Romania."

The press reports did not say how these products would be used nor did it ask whether Mrs Elena Ceausescu, wife of the president, knew about the incident.

She is the First Deputy Prime Minister, chairman of the National Council for Science and Technology and she built up the petrochemical industry.

The dismissals as well as the very sharp criticism meted out to ministers, hitherto regarded as close allies of Mr Ceausescu, seem to indicate a more serious dimension to this incident.

Turkey landslip 'kills 300'

ABOUT 300 people, including tourists, were feared killed yesterday in a landslide that engulfed a Turkish village near the Black Sea, Reuters reports from Ankara.

The landslide engulfed restaurants, buses, cars and a school in the Turkish village of Catak near the port of Trabzon at about 11.30 in the morning. Motorway restaurants were packed with customers held up by an earlier slide.

Tons of mud and rock cascaded down a rain-soaked mountain. The Anatolian news agency said

continuing falls of ash were hampering rescue operations.

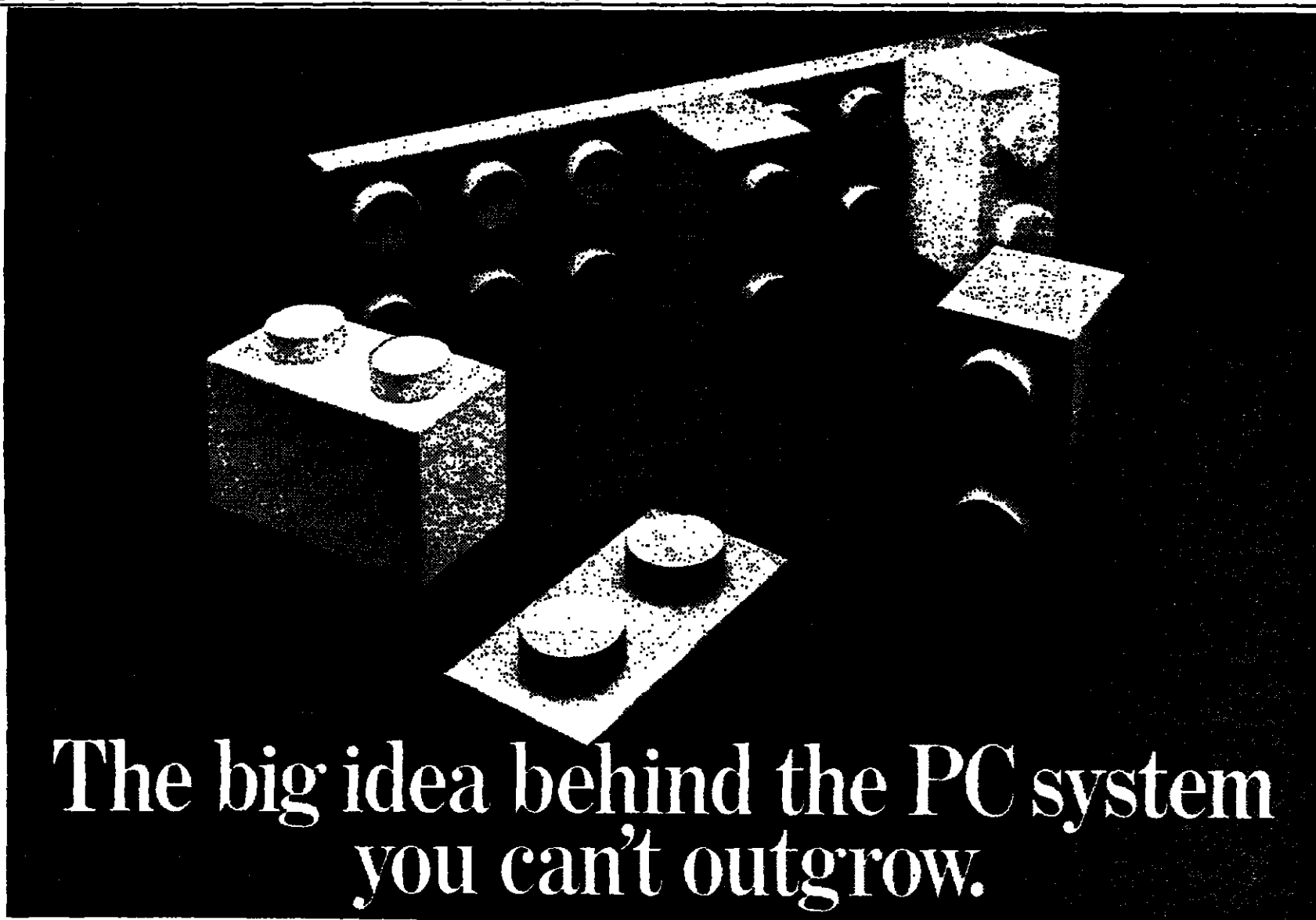
Foreign tourists, travelling in the five or six buses reported trapped, were believed to be among the dead.

"Somewhere between 100 and 150 people were believed to be inside the restaurants," said Mr Enver Elizan, governor of Trabzon province.

President Kenan Evren sent a message of condolence and Mr Turgut Ozal, Prime Minister, recovering from an assassination attempt last Saturday, said the state would give all possible help.

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The Annual General meeting held on 23rd June 1988 confirmed a dividend in respect of the year ended 31st December 1987 of DM 10 per share of nominal value DM 50.

The dividend will be paid on or after 24th June 1988 net of 25% withholding tax against submission of dividend coupon No. 6 as appropriate at one of the paying agents listed in issue No. 114, dated 24th June 1988, of the German Federal Gazette, the "Bundesanzeiger". In accordance with the Double Taxation

Agreement of 26th November 1964, as amended on 23rd March 1970, between the United Kingdom and the Federal Republic of Germany, withholding tax in respect of shareholders resident in the United Kingdom is reduced from 25% to 15%.

To claim this reduction, shareholders must submit an application for reimbursement before 31st December 1992, to the Bundesamt für Finanzen, Koblenzer Straße 63-65, D-5300 Bonn-Bad Godesberg.

In the United Kingdom the dividend payment, which is free of charge, will be made in Pounds Sterling with conversion from Deutschmarks at the rate prevailing on the day of submission of the dividend coupon and will take place through the London offices of the following Companies:

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BASF Aktiengesellschaft
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BASF

Gorbachev plans 'bombshell' on democracy

BY QUENTIN PEEL IN MOSCOW

MR MIKHAIL GORBACHEV, the Soviet leader, will make specific proposals for democratic reforms of the Communist party when he opens its extraordinary national conference next week, officials said yesterday.

Changes in the membership of the central committee of the party, still dominated by conservative figures from pre-Gorbachev years, will also be possible - but no open elections to the central committee will be held, they said.

However, final details of the agenda, the specific resolutions to be put, membership of the presidium in charge, and a timetable for how long it will last, are all being left for the very first session next Tuesday.

Organisation of the event, split off yesterday by Mr Yuri Sklyarov, the head of the propaganda

department of the Communist party, falls well short of the hopes of the most radical reformers.

Billed in the Soviet press as crucial for the survival and continuation of Mr Gorbachev's economic and political reforms, most of the conference will be held behind closed doors, without even fraternal delegates from fellow Communist countries in attendance.

Only the opening and closing sessions will be televised live, although a verbatim transcript - subject to editing by the delegates themselves - will be available for the Soviet press.

The details given by Mr Sklyarov, himself a key figure in the party hierarchy, give just enough hope for the reformers that radical changes will be possible, while also making it clear that they cannot hope for a completely public debate to reveal the divisions between conservatives and reformers in the party leadership.

He said that hundreds of thousands of proposals had been submitted by branches and regional committees of the party for debate, on the basis of the broad "theses" approved by the central committee. However he refused to say who was responsible for their selection for discussion.

The theses concern the two broad themes of the conference: an analysis of the progress of perestroika to date, above all in revitalising the Soviet economy, and proposals for democratisation of the country's political system, including both the ruling party and the moribund elected Soviets.

Many of the grass-roots proposals publicised in recent weeks are for radical changes in the system

— such as the political and economic devolution of power proposed by the Communist party in Estonia, and a whole range of plans to restrict the power of party officials, and limit their time in office.

Mr Sklyarov said that Mr Gorbachev would be taking such proposals, going beyond the theses of the central committee, into account in his opening address, which his supporters insist will be a "bombshell".

The same promise was made by Mr Georgy Smirnov, director of the central committee's institute of Marxism-Leninism. "Quite specific proposals will be contained in the main report (by Mr Gorbachev)," he said. "More changes will be proposed."

Sources close to the party say that Mr Gorbachev is not having to clear his speech in advance with the entire Politburo of the

central committee, giving him an extraordinary free rein to introduce more radical ideas.

Mr Sklyarov was cautious in agreeing that majority voting could be allowed to approve conference resolutions - which will be binding in the same way that party congress decisions are.

As well as proposals for reform of the party and its internal democracy, Mr Gorbachev's supporters are hoping for further radical proposals on economic reform to be put to the conference. These could include a substantial dismantling of the central planning controls on wide areas of economic activity - such as all consumer goods industries - and the introduction of more flexible wage rates, interest rates to ration credit, and a competitive banking system, as spelt out by top government economic advisers.

Police surrounded the square but did not intervene, even when a member of the Democratic Union, founded earlier this year as an alternative to the Communist Party, made a speech calling for a multi-party political system.

People have held mass meetings in several Soviet cities, including Omsk in Siberia and Yaroslavl, east of Moscow, to protest about the selection of conference delegates

Party boss must go say protestors

ABOUT 10,000 people gathered in the Soviet city of Kuybyshev on the Volga River to demand the removal of their Communist Party boss, according to dissidents, Reuter reports from Moscow.

They also complained that regional party first secretary Yevgeny Muravov was not worthy to represent them at the party conference.

Yuri Mityunov, spokesman for the Democratic Union opposition group, said the protestors gathered in Kuybyshev's central square and cited food shortages as the reason why Muravov and his deputy should resign.

Some 6,000 Communist Party members also signed a petition saying Muravov had been undemocratically elected to the conference, which will discuss ways of broadening Mr Gorbachev's reforms.

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Bonn forces pace on single EC market

BY WILLIAM DAWKINS IN BRUSSELS

WEST GERMANY yesterday won praise from Mr Jacques Delors, President of the European Commission for forcing the drive to create a free single market by 1992 "almost to the point of no return."

He was speaking a day after EC Trade and Industry ministers agreed to scrap 15 barriers to free trade, possibly the most ambitious series of internal market decisions made by any single ministerial meeting.

They included freedom for holders of professional qualifications to work anywhere in the EC, liberalisation of the non-life insurance industry and common requirements for the Ecu 100bn construction materials market.

The measures, forced through by Mr Martin Bangemann, the West German Economics Minister chairing the session, mean Bonn's six-month presidency of the EC has broken all records in achieving progress on the EC's single market plan and set the tone for an up-beat European Summit next week.

Mr Delors said he would use the occasion to press for more concentration on workers' rights in the 1992 plan, including an EC company statute setting out minimum levels of employee participation. "If the internal market is going to mean anything, it must be social as well as economic progress," he said. Other priorities were boosting competition

for public procurement, and strengthening the single market.

Following Wednesday's breakthrough, Bonn has now won final adoption for 23 barrier-breaking plans and member states' initial approval for another 14. Community Government have so far approved about a third of nearly 300 free trade proposals in the single market plan.

They are not the only steps forward in what could be the most prolific week to date for internal market decisions. They coincide with the Commission's adoption of long-awaited plans to enforce free competition in public procurement for energy, transport, water and telecommunications - sensitive sectors currently excluded from EC rules on open tendering.

Meanwhile, EC Industry Ministers are expected today to agree to scrap by July 1 the system of steel quotas, governing more than half of Community production capacity and condemned by Brussels as the biggest barrier to a free steel market.

The sudden acceleration of barrier-breaking decisions has surprised even the national officials closest to the 1992 plan. One attributed it to the optimism following last February's landmark agreement on budget reform. "A lot of us wondered whether it was hype. Now we accept that it's more than that," he said.

Soviet Union 'not ready for multi-party elections'

BY QUENTIN PEEL

SOCIALIST pluralism already exists in the Soviet Union, but the conditions do not exist for multi-party democracy, a top ideologist of the ruling Communist Party said yesterday.

Mr Georgy Smirnov, head of the institute of Marxism-Leninism of the party's central committee, none the less held out the prospect for substantial further democratic reforms within the

structure of the ruling party, including multi-candidate elections and an increasingly public debate of ideas.

"Things are in a state of flux," he told a news conference on the reform plans for the forthcoming party conference, which opens on Tuesday. "We have been changing the system to make it work on a competitive basis. But people still mistrust us. We are

looking for ways to enable the people to influence our bodies of power."

He said "major changes" were already under way for the system of elections to the soviets, the representative bodies which have lost most of their powers to the ruling party structure.

The reforms proposed by Mr Mikhail Gorbachev include a revival of the power of the sovi-

ets to counterbalance the party's authority.

Whether the ruling party is itself ready for such reforms will depend crucially on next week's conference.

Mr Dzhamber Patashvili, Communist Party leader in Georgia, said an experiment in multi-candidate democracy in his territory had caused real upset to his members.

"In one case, the deputy chairman of the local executive committee was not elected," he said. "He was very disappointed. He said democracy was working against him."

Mr Smirnov said that the introduction of multiple candidates for party posts was none the less already under way, in addition to the electoral changes for the sovi-

West Germans agree farmland set-aside deal

By David Goodhart in Bonn

THE West German Government has reached agreement on its set-aside scheme, a European Community-wide move to cut cereal surpluses and thus farm spending. The agreement, between the federal government and the state governments, makes West Germany the second country to agree its own variation of the EC scheme after the UK.

Bonn has been a leading advocate of set-aside, in preference to price cuts, and believes its scheme will take between 300,000 and 400,000 hectares of arable land out of production over the next five years.

It also appears to have set the pace with what is likely to be the most generous compensation for farmers anywhere in the EC. Compensation will start from DM 700 (£222) a hectare (a slightly lower floor than expected) and rise to DM 1,440. The payments are topped up by the EC.

The cost to West Germany will be DM 357m of which 70 per cent will be paid by the Bonn Government and 30 per cent by state governments.

Dockers' blockade

MALTESE dockers yesterday blocked Valetta's harbour by towing a tanker across the entrance. The protest came as negotiations failed to defuse worsening political relations over four British Royal Navy warships due to sail into Malta tomorrow, writes Godfrey Grima in Valetta.

Bundestag approves tax reform

By David Goodhart in Bonn

THE West German Government's controversial tax reform, which will reduce income tax by a net DM18.6bn in 1990, has been narrowly passed by the Bundestag, the lower house of Parliament.

Much of the reforming impetus behind the tax change has been dissipated by the Government's decision to increase some consumer taxes next year and by the unseemly intra-coalition wrangling over exemptions from tax increases.

The most hotly disputed exemption was that on fuel for private jets, thanks to the lobbying of Mr Franz Josef Strauss, the Bavarian Prime Minister and a keen amateur pilot. Although it will cost the Finance Ministry only DM20m, it has angered many politicians.

The vote on the controversial clause was 240 in favour, 232 against and 17 abstentions. Six members of the governing parties voted against and 17 abstained. If the clause had been defeated it would, at least, have hit the timing of the tax reform.

The next hurdle is the Bundestag, the upper house of Parliament where the state governments are represented, which votes on July 8. The main difficulty for the Government there is that one Christian Democrat state, Lower Saxony, is threatening to vote with the Social Democrat states, which would be enough to block the reform.

Delors presses for EC monetary union

BY DAVID BUCHAN IN BRUSSELS

THE European summit in Hanover next week could decide on new moves towards monetary union, such as a common central bank, despite Britain's refusal to link sterling fully to the European Monetary System (EMS), Mr Jacques Delors, the Commission president, said yesterday.

The summit will take place in "special circumstances", Mr Delors said, because West Germany - as president of the EC Council of Ministers in the first half of this year - had been so successful in wrapping up reforms of the Community budget and decisions on the EC internal market programme. This would leave the Hanover summit free to concentrate on future strategies, such as in monetary co-operation.

At a pre-summit press conference, Mr Delors shed some of the Commission's traditional reticence on monetary issues and added his voice to those urging quick action for a study on a European central bank and for sterling to join the EMS.

It was difficult, he said, "to imagine a common financial zone with eight countries (including the UK) in 1990 freeing capital movements, without the UK taking a clear position on participating in the EMS". Only last week, in the context of the capital liberalisation move, Mr Nigel Lawson, the UK Chancellor of the Exchequer, refused to sign a declaration committing all EC states to put their currencies into the EMS parity grid by 1992, or two years later than the date suggested yesterday by Mr Delors. Equally, the Commission president said it was hard to see how sterling could stay within the Ecu (the European currency), and yet keep floating free of the EMS.

But these anomalies affecting one major EC currency, Mr Delors said, "need not prevent Hanover looking at the inter-

national issues" of greater monetary co-operation and deciding "ways and means" of advancing that co-operation. According to reports from Bonn, Chancellor Helmut Kohl is expected to propose a study group dominated by EC central banks and financial ministries to look at the central bank issue.

This would represent a compromise between three schools of thought in the Community about a common central bank, which Mr Delors yesterday said he was "discreetly" trying to bring together. One set of people wanted no move towards a central monetary institution until the internal market and convergence between national monetary policies had been achieved. A second group which Mr Delors dubbed "the pragmatists" wanted some investigation of a central bank, but only under the guiding control of finance ministers. A third group was pushing for an immediate decision to create a central bank at a certain point in the future.

If the "pragmatic" viewpoint prevailed, agreement in Hanover on a central bank study might be possible, British officials indicated yesterday.

Mr Delors suggested any study emerging from Hanover should answer four main questions: should the EC have a single currency? If so, should it be the Ecu? Who should manage it, a European central bank replacing or in addition to national central banks? What transitional steps should there be?

Formally, the Commission takes a back seat to national governments on monetary affairs, who regard them as their preserve. But, given the Community's recent success on other policy fronts, Mr Delors seems increasingly emboldened to do some "back seat driving" down the monetary course.



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A REGION AT WAR: ANGOLA/NAMIBIA TALKS

FT correspondents look at the background to the crucial four-nation meeting in Cairo aimed at ending military struggles in Southern Africa

Military bases provide springboard

By Anthony Robinson in Johannesburg

THE SIGHT of freight trains thundering through the empty miles of Namibia to their destination, the military logistics base at Grootfontein, sows some doubt in the mind about South African intentions.

From Grootfontein a tarred road runs straight to the Angolan border, some 85 miles away. From the other bases such as Ruacana, Oshikoti and Ondangua it is a lot less. From the furthest-most base of Katima Mulilo in the Caprivi strip the whole of central Africa is within air range.

Does the South African military really intend to give up this string of bases from which it can intimidate half the continent? If so, at what price?

Such are the difficult questions raised by the flurry of negotiations aimed at seeking peace in Angola and independence for Namibia. They are complicated by the military moves accompanying the current diplomatic manoeuvres. These include recent infiltration of about 11,000 more Cuban troops into southern Angola and fears that experienced Cuban pilots flying MIG-23 jets have reduced, if not eliminated, the air superiority once enjoyed by South African pilots.

Thanks to the UN arms embargo they are reduced to flying Pretoria's aging fleet of Mirage, Buccaneer and Canberra fighter-bombers and light-weight Impala fighter-trainers. The bush telegraph, fed by the tales of returning national servicemen, reports that South African helicopter medivac and other military operations in Angola now take place mainly by night to prevent being caught in daylight without air cover.

Doubts cloud prospects for regional peace accord

BY MICHAEL HOLMAN, AFRICA EDITOR

THE ODDS are stacked against a successful outcome to the four-country talks designed to end the civil war in Angola and bring independence to Namibia (South West Africa), which begin the third and possibly critical round in Cairo today.

The unprecedented meeting in London last month chaired by the US and bringing together Angola, Cuba and South Africa, helped break the diplomatic ice. The bilateral session between Angola and South Africa less than a fortnight later in Brazzaville produced no concrete results.

This time round, say US officials close to the talks, both sides must get down to business. The window of this particular opportunity, they warn, closes as the Reagan Administration draws to an end.

Yet the deep hostility between the main parties, the uncertainties surrounding the role of Angolan rebel leader Dr Jonas Savimbi (like Mr Sam Nujoma, president of the South West African People's Organisation, not invited) and above all doubts about South Africa's willingness to surrender Namibia, lead most observers to believe that negotiations will eventually collapse as did previous efforts in Geneva in 1981 and Lusaka in 1984.

This time, however, there are two important elements missing before the growing convergence of interest on the part of the superpowers who put southern Africa on the agenda at the Moscow summit; and the appar-

ent realisation by the protagonists that neither side can win an increasingly costly war. The outline of a peace package, which has far-reaching implications for the whole of southern Africa, is already in place. All parties to the dispute have

The superpowers are anxious to see a settlement to conflict that is increasingly regarded as unwinnable on the battlefield

agreed in principle that independence for Namibia will be on the basis of UN resolution 435, adopted a decade ago, which provides for internationally monitored independence elections.

Angola has bowed to what is known as "linkage": the insistence by Washington and Pretoria that implementation of Resolution 435 be conditional on the departure from Angola of at least 40,000 Cuban troops.

Their withdrawal would be matched by the removal of several thousand South African troops in southern Angola, and the withdrawal of Pretoria's forces from Namibia by the end of the seven-month transition from South African control to

independence. The government of Namibia would be expected to sign a non-aggression pact with Pretoria, similar to a 1984 agreement between South Africa and Mozambique.

This would bar the African National Congress military wing from using Namibia as a rear base for its guerrillas in their campaign against apartheid.

South Africa is also expected to call for a similar agreement with Angola. If implemented, the ANC would lose important military facilities and Pretoria would have succeeded in creating a *cordon sanitaire* along its northern border. It would stretch east from Namibia, encompassing Botswana, Zambia, and Zimbabwe (whose governments have *de facto* rather than *de jure* pacts), to Mozambique on the Indian Ocean.

This package would, it seems, win the endorsement both of the US, prime mover behind the talks, and the Soviet Union, which like Washington sees the Angola war as unwinnable by either side and which is increasingly sceptical about the military impact of the ANC in South Africa.

Whether this formula is enough to overcome some formidable hurdles remains to be seen. The gap between Angola and South Africa over the timetable for a Cuban withdrawal is wide. Luanda has made an opening offer of four years. Pretoria is expected to table its response in Cairo, probably demanding that the Cuban pullout should be com-



Angolan government troops riding an armoured personnel carrier used in the struggle against guerrillas of the South African-backed Unita rebel movement headed by Mr Jonas Savimbi

plete by the time Namibia is independent - about one year. It also seems that, in addition to "linkage" Pretoria and Washington have imposed a second condition to implementation of Resolution 435: a negotiated settlement of the Angolan war must make room in the government for Mr Savimbi and Unita.

While Dr Chester Crocker, the US assistant secretary of state for Africa, has been persuading Angola, South Africa and Cuba to join him round the conference table, intermediaries from several African states have been conduct-

ing what amount to parallel negotiations seeking reconciliation between Dr Savimbi and President dos Santos - so far with little success.

The third main area of difficulty lies in Pretoria, capital of the regional superpower. To many observers the net effect of the package - whose implementation might help South Africa win a respite from tougher economic sanctions - is to Pretoria's advantage.

It is not necessarily seen in this light in Pretoria. President P.W. Botha hankers

after an "internal settlement" in Namibia, regards the prospect of Mr Sam Nujoma as president of an independent Namibia with horror, and is anxious not to give further ammunition to the far-right parties in South Africa.

Senior members of the military are sceptical about Washington's professed commitment to Mr Savimbi, and are appalled at the prospect of the effective surrender of their bases in northern Namibia.

Against this line up, Mr P.W. Botha, the Foreign Minister who may see the merits of a deal, car-

ries little weight. In the meantime the military build up in region grows - a reinforced Cuban contingent pushing closer to the Namibian border, South Africa putting its reserves on alert, and Unita reportedly developing bases in Zaire.

Should these developments be seen as jockeying for positions which will give the diplomats cards to play at the negotiating table? Or are both sides preparing for further confrontation? The outcome in Cairo may provide the answers.

S Africa reminds the neighbours who is boss

BY VICTOR MALLET

IT HAS become a commonplace to say that southern Africa is a region in turmoil, its population of some 60m insecure and "destabilised" by South Africa. It is the truth, but it is also a generalisation.

There is a world of difference between the relatively peaceful life in Zimbabwe, Zambia, Malawi or Botswana and the devastation in Angola and Mozambique. Economic dependence and border skirmishes are one thing, full scale domestic warfare is another. In the calmer parts of the region the most visible signs of Pretoria's interference are raids, roadblocks and refugees.

Countries harbouring members of the African National Congress or the South West African People's Organisation are targets for South African commando raids, air strikes or car bomb attacks ostensibly aimed at the guerrillas. Hence the army roadblocks set up by vulnerable governments to search for intruders.

Refugees are mostly the victims of wars waged by the other guerrillas - the ones supported by South Africa - principally the Mozambique National Resistance and Unita in Angola. There are now more than 1m refugees scattered across southern Africa, and 5m displaced people inside those two former Portuguese colonies.

South Africa attempts to weaken the ANC and Swapo, and to create a *cordon sanitaire* along its borders by undermining potentially hostile governments, have cost the subcontinent thousands of lives and billions of dollars in extra transport costs, additional military expenditure, lost development opportunities and sheer destruction.

Some of South Africa's more amenable trade partners in the region, notably Zaire and Malawi, have suffered almost as much as some of its worst enemies. The Angolan war has closed the Benguela railway, shutting off an export route for Zairean and

Zambian copper. Zaire has to send its copper to distant South Africa ports as a supporter of Unita risks retaliation in the form of a noxious Angolan-inspired rebellion in Shaba province.

Malawi's main transport routes via Mozambique to the Indian Ocean have been cut by the MNR, forcing it to pay 40 per cent of its foreign earnings to truck its imports and exports to a port in Mozambique. Zambia has lost half a million Mozambican refugees.

Zimbabwe, Tanzania and Malawi have all committed troops to the defence of trade corridors through Mozambique. Zimbabwe in particular can barely afford the cost.

Siditfully exploiting tribal and political differences in the so-called *frontline* states, South Africa beams radio broadcasts in local languages far into central Africa. Restless minorities such as the Lozi of western Zambia and the Ndebele of Zimbabwe are typical targets.

Weaker countries - Lesotho, Swaziland and Botswana - are kept on a tight rein. When Lesotho started supporting the ANC too forcefully, Pretoria first backed the guerrilla "Lesotho Liberation Army", then organised the 1986 military coup.

Even those who try to make peace with South Africa face the risk of treachery as Mozambique discovered when Pretoria flouted the 1984 Nkomati peace accord, which should have ended its support for the MNR.

There is now a chance that a new agreement can be forged by Mozambique and South Africa, and a faint hope that peace will break out in Angola and Namibia. But it would be an extraordinary step for South Africa to give up its military bases in the Caprivi strip of northern Namibia. They allow Pretoria to strike deep into the heart of Africa and remind the neighbours who is boss.



A regional who's who

ANGOLA: President Eduardo dos Santos. Ruling party is the Movimento Popular de Libertacao de Angola (MPLA). Total armed forces: 53,000 plus 50,000 militia. Backed by 40,000 or more Cuban troops.

Dr Jonas Savimbi leads the opposition Uniao Nacional para a Independencia Total de Angola (UNITA); guerrilla force of 25,000, equipped with US supplied Stinger missiles. Supported by South African troops, operating in southern Angola and from bases in northern Namibia.

NAMIBIA (South West Africa): Administered by South Africa in defiance of UN resolutions. A locally appointed "transitional government of national unity" enjoys limited

power. Main independence party: South West Africa People's Organisation (Swapo), led by Sam Nujoma; guerrilla force People's Liberation Army of Namibia (PLAN).

SOUTH AFRICA: State president: P.W. Botha, leader of the National Party; armed services - 97,000 (active), 325,000 reservists; South West Africa Territory Force - 22,000. Main black opposition: African National Congress (ANC), headquarters in Lusaka, Zambia.

MOZAMBIQUE: President Joaquim Chissano. Ruling party: Frente de Libertacao de Mozambique (Frelimo). Armed forces - 37,000. UK runs officer training programme. Foreign troops: 600 Cuban, 650

Soviet, 60 N Korean military advisers, 500 G German security advisers reported. Some 6,000-12,000 Zimbabwe troops (the number varies) plus units from Malawi and Tanzania help protect main rail and road routes. Opposition: Uniao Nacional Africano da Rombesia; military wing National Resistance Movement (MNR or Renamo) - estimated 15,000, up to 10,000 trained. Non-aggression pact with South Africa signed in 1984. Mozambique agreeing to end military facilities for the ANC. South Africa expected to stop support for MNR.

(Figures from "The Military Balance 1987-1988", International Institute for Strategic Studies, London.)

Fighting brings hunger to a land of plenty

BY VICTOR MALLET

ANGOLA IS financially by far the strongest of the black-ruled *frontline* states facing South Africa with annual oil exports of \$2bn. By realising its rich agricultural and economic potential the country could be an example to the rest of the continent.

Instead Angola today is prey to hunger, war and economic decay. The Soviet-backed government has seen its 13-year civil war against Unita rebels successfully exploited both by South Africa and by the US.

Perhaps half the country's foreign exchange earnings go towards the war effort. Unita guerrillas roam the countryside from the far south to the far north, disrupting transport, farming and industry. Diamond mining has begun to recover from a series of Unita attacks, but many villages and once productive coffee plantations lie abandoned.

Quite apart from the pressures exerted by the two superpowers, the government of President Jose Eduardo dos Santos has its own good reasons for coming to the negotiating table. Angola has embarked on an economic recovery programme and is seeking to join the International Monetary Fund, but reforms without peace are unlikely to bear much fruit.

Despite the support of a growing expeditionary force of about 40,000 Cubans, despite the advantage of black Africa's most powerful air force, despite hundreds of millions of dollars in Soviet weaponry, it is now accepted by many Angolans that the war against the Unita guerrillas cannot be won on the battlefield.

It should not be forgotten that the failure this year by South Africa and Unita to capture the southern town of Cuito Cuanavale (if they ever wanted it) was no more than the sequel to a humiliating defeat for last year's government offensive aimed at Unita's south-eastern strongholds.

In the unlikely event of a swift South African withdrawal from

Namibia and a consequent end to South African support for Unita, the rebels will probably be able to rely on Zaire, whose relations with Angola are becoming increasingly bitter. Indeed the Angolan Government has already accused Unita of planning to move its main base to Quimbele near the northern border with Zaire from Jamba in the south.

On the south-western front the Angolan side has taken the initiative during the peace talks by moving Cuban troops to within sight of the Namibian border. "The South Africans have retreated from positions in Cunene," says a western diplomat in the capital Luanda. "The Cubans have raised the stakes and so far it's worked."

Angolan government officials are delighted at South Africa's discomfiture in testing its own medicine. The South Africans are reputed to have demanded (and been refused) assurances that the Cubans would not go into Namibia in "South African-style" hot pursuit raids against guerrillas.

Peace, however, remains the Angolan objective and there are signs that some Angolan leaders might compromise on Namibian independence if peace could be assured within Angola.

Angolan officials have also started to admit that Unita may be an organisation with a political pedigree and some popular support, not merely bandits in the pay of South Africa and the CIA. Mr Jonas Savimbi, Unita's leader, was after all trained in China and was once friends with respectable revolutionaries such as Che Guevara, Mr Sam Nujoma of the South West African People's Organisation and President Kenneth Kaunda of Zambia.

In the meantime ordinary Angolans with impatience faces - whether peasants, refugees, conscripts or orphans - steadily sing political propaganda songs for visiting strangers. The nature of the song depends on who is holding the gun.



Sam Nujoma: Pretoria fears the effect he might have

Pretoria, which has just announced partial mobilisation of its "citizen force", worries that Moscow and Washington are in cahoots, happy to see Fidel Castro put the wind up a government which has defied United Nations demands that it give independence to the ex-German colony it has ruled since 1915.

In theory Pretoria is in favour of granting independence to the UN trust territory under the terms of UN resolution 435. This calls for elections to a constituent assembly under the watchful eye of a 7,000-strong UN force.

In practice it has been delighted to put off the day when a government probably dominated by the South West African People's Organisation raises the red flag over Windhoek. Up to now it has done so largely thanks to the US Government.

Both Washington and Pretoria insist that independence be linked to the removal of 40,000 Cuban military forces and advisers from Angola.

What remains to be seen is whether South Africa still sees this as a fair trade. Ideally Pretoria would like to see the Cubans out of Angola and a coalition government in Luanda which included Dr Jonas Savimbi, leader of the South African backed Unita rebels. It would like to add expulsion of Swapo and the African National Congress from Angolan bases and achieve all this while retaining effective control over Namibia.

In practice the economic dependence of Namibia on South Africa for electricity, transport, markets and sources of supply means that any future government over the 1m inhabitants of this mineral-rich country of scrub mountain and desert would enjoy no more real independence in its early years than other countries in the region such as Swaziland or Lesotho.

But Pretoria worries about the impact on the white electorate of Namibia and South Africa of "selling out Namibia" and the possible impact of a Marxist-oriented Swapo government led by Mr Sam Nujoma on opinion in black townships of South Africa.

This, it fears, would raise expectations about the inevitability of black majority rule in South Africa too and bring the border with independent black Africa down to the line of the Orange River.

What is perhaps most unsettling to white South Africans is the unaccustomed image of Moscow as a reasonable power seeking a solution to regional conflict rather than as the bogyman whose alleged plans for a "total onslaught" against South Africa have provided justification for emergency rule.



Fidel Castro: personal prestige in Angolan venture

Cuba's internationalist role at stake over Angola

BY ROBERT GRAHAM

THE CUBAN Government has always prefaced any remarks about South Africa by referring to the "racist" white minority regime. Yet since the latest series of negotiations began on Cuban troop withdrawals and the future of Namibia, official language has been less aggressive.

This is just one small indication that the Cubans have gone into these negotiations with serious intent. For the Cubans, their presence in Angola is a complex and emotional issue, and their offer to carry out a phased four-year withdrawal has not been taken lightly, and should not be seen as pure posturing.

President Fidel Castro, the Cuban leader, has invested considerable personal prestige in the Angolan venture. With the Cuban military presence approaching 41,000 and a further 5,000 to 6,000 civilian advisers

accounts for over half Cuba's total overseas "internationalist" commitment.

This presence has been maintained at considerable sacrifice in terms of loss of life, and for Dr Castro to agree to withdraw he would need to be able to provide some tangible gain.

The gain would also have to reflect the fact that African solidarity plays a special role in the official mythology of Cuban support against international imperialism. Cuba's population contains a significant proportion of ethnic Africans who dominate particular elements of culture, notably music.

At a minimum therefore, the Cuban leadership would need to be able to show that Angolan sovereignty had been fully respected (ie a full withdrawal of all South African and South African backed forces from Angolan territory). It would also require

that Namibia is given a prospect of independence with international guarantees against South African interventionism.

Neither of these can be easily negotiated. However, the Cubans have been encouraged by what they see as a more "responsible" attitude on the part of the US. While having few illusions about Washington's ultimate ability to twist Pretoria's arm, the Cubans find the State Department less instinctively anti-Cuban.

Professor Wayne Smith, a leading expert on Cuba and a former State Department official, noted the change. "For the past seven years the Reagan Administration has been putting Angolan policy on the wrong foot, seeing the obstacle as the presence of Cuban troops. Now it is prepared to see that the main obstacle is the South Africans' unwillingness to give up Namibia."

Prof Smith also maintains that

US pragmatism dealing with Cuba over Angola reflects the compartmentalisation of the State Department. African Affairs are under Mr Chester Crocker, far less ideologically identified with the anti-communist right that controls policy towards Latin America. However, in the light of better superpower relations, the State Department overall is adopting a slightly less ideological posture towards Cuba.

As a result the ability to talk with Cuba over Angola has become part of a more general but discreet dialogue. On the assumption that Cuba would now like to break the deadlock of its isolationism with the US, ability to deliver its side of a deal on Angola would clearly help establish good faith.

Both Havana and Moscow may well share the need to achieve the basic minimum results in an agreement over Angola and

Namibia. But it would be a mistake to assume that Cuba will act as told by the Soviet leadership, even though Havana is kept aloof on Soviet aid. Cuba has on occasions been more willing to take risks in combat than the Soviet Union would like and there have been reports of disagreement on tactics against South African incursions.

More important, Cuba stands to lose its main opportunity for large scale battle-ground experience and has to accommodate its troops once withdrawn. In Angola, the Government covers the cost of food and barracks accommodation. The Cubans deny they obtain more than this, but some US analysts claim the Cubans are paid by the Angolans.

Cuba has as much as 23 per cent of its armed forces in Angola. The number has been fairly constant over more than a decade and their assimilation

inside the small island of Cuba will pose logistical difficulties. It also raises the question of the need for such a large standing force (especially if relations improve with the US), and what else might be done with them.

The Cubans are unlikely to accept that all their nationals leave Angola and will want to retain advisers and technicians, both because the Angolans need them and because so much of Cuban foreign policy is geared to an "internationalist role".

Most of these have had military training, and in the case of Grenada the US was more than willing to regard them as military advisors even though they were working in the construction and aid fields. Thus the South Africans could well try to argue the latter constituted a continued military presence, changing a Cuban military withdrawal to a total pull-out.

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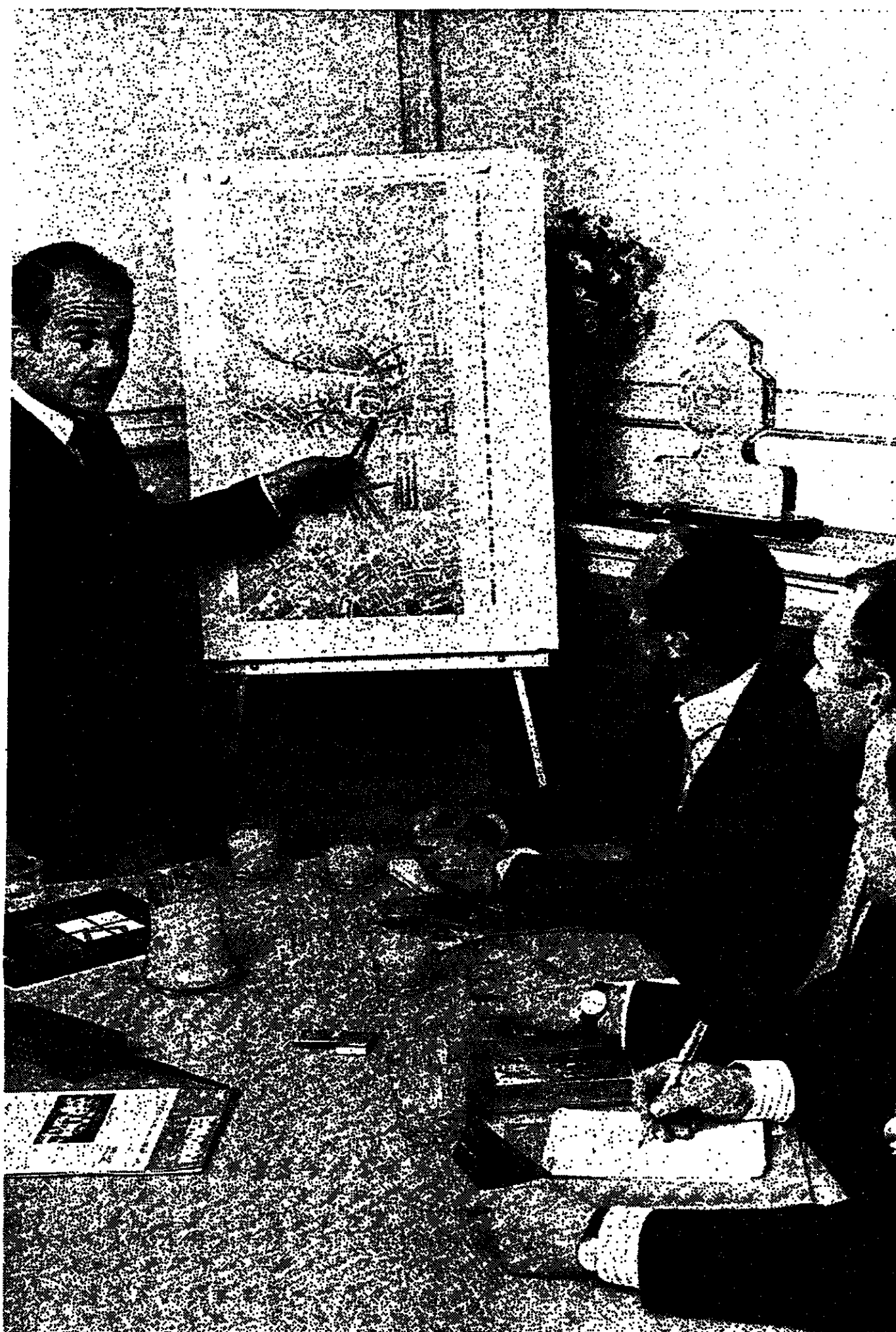
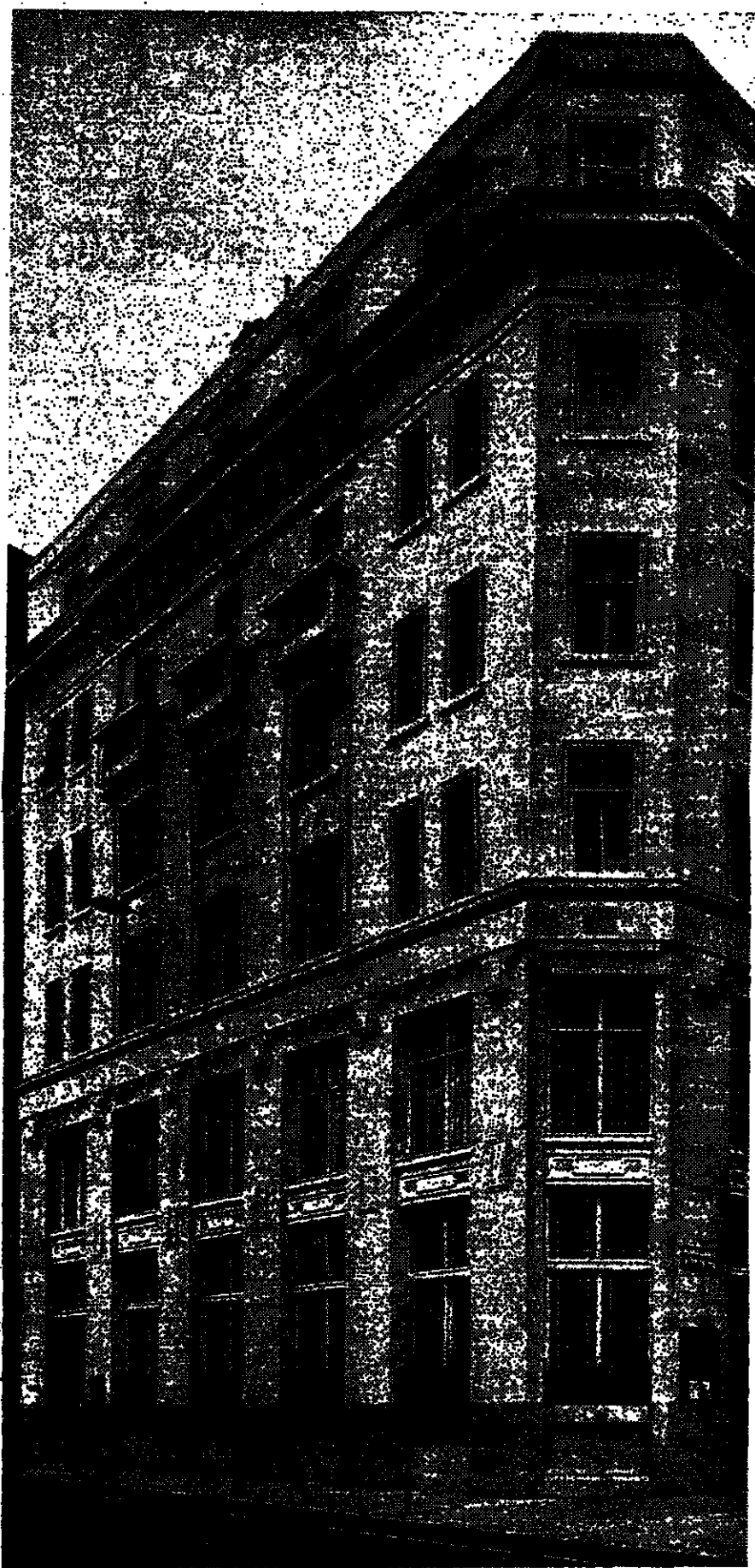
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OVERSEAS NEWS

Arab Gulf states warm to Soviet diplomatic links

BY ROBIN ALLEN IN DUBAI

SOVIET contacts with heads of state and senior officials in the conservative Gulf Co-operation Council (GCC) countries...

The tone of the meetings has been noticeably warm on all sides, as were those earlier this year when Prince Saud Al-Faisal, the Saudi Foreign Minister, and Mr Hisham Nazer, the Oil Minister, visited Moscow.

These exchanges lend some credence to reports from Washington - attributed to Saudi sources - that Mr Edward Shevardnadze, the Soviet Foreign Minister, will visit Riyadh in the autumn as a prelude to the resumption of full Saudi-Soviet diplomatic relations.

Once this happens, Gulf diplomats expect the Soviet Union to establish diplomatic relations with Bahrain and Qatar, the two other GCC countries without offi-

cial ties. Although there has been no official comment from the Saudi Government, Gulf diplomats say that there is wide acceptance in US circles at least of the "clear direction," as one diplomat put it, in which Saudi-Soviet ties are moving.

Formal relations have been on ice - but never broken - since 1959 when the then Soviet consul and his staff were recalled to Moscow after the outbreak of the Second World War. Of the six GCC states, the Soviet Union has diplomatic relations only with Kuwait since 1963, and Oman and the UAE since 1985.

On June 21, Mr Ernst Zverev, the Soviet Ambassador to Kuwait, made the first official Soviet visit to Bahrain, where he was received by Shaikh Isa, the Amir, as well as by Shaikh Khalifa Bin Sulman, the Prime Minister and Shaikh Mohammad Bin Mubarak, the Foreign Minister. Diplomats however noted the

extensive coverage given to the visit by the country's state-run radio and television.

In Oman, Sultan Qaboos, the Head of State, accepted the credentials at the end of last month of Mr Viktor Pogosov, the first Soviet Ambassador, and said the establishment of diplomatic relations was an expression of goodwill for the Soviet Union's "fruitful co-operation."

Gulf diplomats say a visit to Riyadh by Mr Shevardnadze is possible after August 15 - the date by which 50 per cent of the Soviet forces in Afghanistan will have left the country - providing they stick to the timetable agreed in Geneva on April 14.

The Soviet occupation of Afghanistan has been a big hurdle to the improvement of Saudi-Soviet relations. But it is thought that an exchange of ambassadors would not take place at least until after next February, the Geneva deadline for the withdrawal of Soviet troops.

AMERICAN NEWS

US growth forecast revised upwards

By Anthony Harris in Washington

THE US Government has revised its growth forecast for 1988 up from 2.9 per cent, as stated in President Ronald Reagan's budget proposal, to 3.5 per cent, year on year. However, the pace of expansion is expected to slow in the second half of the year.

Dr Beryl Sprinkel, the chairman of the Council of Economic Advisors, who announced the figures at a White House briefing yesterday, said he did not think the economy was overheating, and expected that interest rates would soften in the second half of the year as the expansion cooled.

However, the forecast for interest rates through the year has been revised up by half a point, in line with experience in the first five months of the year.

He added that the chances of a recession in the remainder of President Reagan's term of office were now "astronomically small".

The new forecast for growth through the year, fourth quarter to fourth quarter, is a more modest 3 per cent, given the high level of activity at the end of 1987. The second revision of the first-quarter GNP growth figures confirmed that this rate was exceeded at the beginning of the year: the expansion in the quarter is now put at an annual rate of 3.6 per cent, compared with a first revised estimate of 3.3 per cent.

The biggest revision is a cut in the figures for public spending. Federal spending is now thought to have fallen at an annual rate of nearly 3 per cent in real terms in the first quarter, and thus left room for a sharp improvement in real net exports. Personal outlays grew in line with gross domestic product, while private sector investment, except for housing, rose sharply.

While the faster rate of growth should boost government revenues during the year, the higher interest rates have boosted expenditure, and Dr Sprinkel declined to say whether the revised forecast would result in a higher or a lower federal deficit on balance.

Mr William Miller, the Director of the Office of Management and the Budget, has said that the higher-than-expected cost of servicing federal debt would push the deficit for fiscal 1989, which begins in October, well above the Gramm-Rudman limits.

This would result in automatic cuts in defence and other discretionary spending of perhaps 3 per cent if a tighter 1989 programme was now put in place.

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BRAZIL DEBT AGREEMENT

A formal end to interest suspension

BY STEPHEN FIDLER, EUROMARKETS CORRESPONDENT

BRAZIL'S more than 700 creditor banks will receive later this week the term sheet containing details of the preliminary agreement between Brazil and its 14-bank advisory committee.

The following are the main points of a statement issued by the chairman of the bank advisory committee, Mr William Rhodes of Citibank.

The package represents the commercial bank portion of a financing plan, with the support of the International Monetary Fund, World Bank and Paris Club of western creditor nations.

Brazil will make an interest payment of about \$350m today to creditor banks to cover March 1988 interest, and payments of about \$1bn on June 30 to cover interest arrears for April and May.

The statement said: "The effectiveness of (the) agreement will allow Brazil to regularise interest payments to commercial banks within the next few months and to terminate formally the suspension of interest instituted on February 20, 1987."

The package contains a "significant new menu of options, providing bank creditors with different incentives to participate".

New money totals \$5.2bn to cover its external financing needs for 1987, 1988 and the first half of 1989. The facilities comprise \$750m in co-financings with the World Bank, \$2.5bn in parallel financings with the World Bank,

\$1bn in new money bonds and a \$600m medium-term trade deposit facility.

A rescheduling of about \$61bn of Brazil's roughly \$77bn medium- and long-term debt to commercial banks. Banks will be asked to extend for another 2 1/2 years previous commitments to maintain roughly \$15bn in short-term interbank lines and trade related credits.

Interest margins on new money facilities, bonds and restructured debt will be 1/2 percentage point over money market rates. An early participation fee of 1/2 per cent is payable if commitments are made before August 5, and of 1/4 if before September 2.

World Bank co-financings are expected to involve the power and trade sectors, and will be provided in conjunction with \$1bn in World Bank loans. Draw downs under parallel financings will be parallel with World Bank loans, as well as with the IMF programme. The financings of the new money bonds carry a 12-year maturity with a five-year grace period. The \$600m trade deposit facility will all come due after nine years.

Special Investment Feature: Banks which are new money participants will be able to invest a proportion of their commitments into Brazil at face value. The amount available for such investments is \$50m a month through an interest-free period beginning



William Rhodes

one year after the critical mass of commitments to the package is attained. This is in addition to existing debt for equity facilities.

Other Options: Exit bonds will be issued up to \$5bn and will at first be available at a maximum of \$15m per bank in exchange for the amount of Brazilian public sector debt. They will carry a fixed interest rate of 6 per cent and will mature in 25 years with a 10-year grace period. The bonds will be exchangeable at par into a new issue of indexed cruzado-denominated Brazilian Treasury obligations.

Another option is to encourage banks to participate, to discourage the so-called "free-riders" which make no contribution to new-money packages, and to underline to regulators the point that banks should not necessarily have to make provisions on the new money to the extent they have on the old.

There are also significant potential effects on earnings, if not immediately, despite the payment of \$1.5bn by the end of this month in back-interest. Most US banks are likely to put these payments into a reserve until the whole package is agreed in October, which suggests that the benefits will accrue to earnings in the fourth quarter of this year.

For Canadian banks, the conclusion of the deal in October is an important target date since their fiscal year ends then.

The US banks that would benefit most are Citicorp (end-1987 exposure to Brazil of \$4.3bn), Chase Manhattan (\$2.4bn), BankAmerica (\$2.7bn) and Manufacturers Hanover (\$2.1bn). Midland (\$2.2bn) and Lloyds (\$2.0bn) would be the biggest beneficiaries among the British banks.

The 14 banks in the advisory committee have already committed themselves to expanding their short-term trade and other lines to pre-moratorium levels. Banks have in any case been doing this, and extending maturities since the start of the year.

The improvement in the market for Brazilian foreign exchange reserves coupled with the sharp improvement in Brazil's external position, which should provide a current account surplus of \$1.2bn this year, has put the country in a position to make interest payments this month.

The negotiations to arrive at this agreement have been long and tortuous. But it was less than a year ago that Mr Luiz Carlos Bresser-Pereira, the former Brazilian finance minister, was pushing a plan to turn \$35bn of its bank debt into long-term securities at a below-market interest rate and a deep discount, a plan quickly condemned as "preposterous" and "unworkable".

Now if the picture for Brazil looks more optimistic, leading bankers are still cautious. If they can convince their fellows that it is in their enlightened self-interest to lend to a country with a huge economic potential, then part of the battle is won.

The rest of the battle lies inside Brazil and, in the opinion of many, much of it on the shoulders of one man: the successor to Mr Bresser-Pereira, Mr Maldoon da Nóbrega.

Pakistan's GDP grows by 5.8%

By Mohammad Atab in Islamabad

PAKISTAN recorded 5.8 per cent growth in gross domestic product in the year to end June 30, slightly up on last year's 5.7 per cent, according to the Ministry of Finance's economic survey for 1987-88.

Agriculture recorded growth of 4.5 per cent and industry 7.6 per cent over the year.

Half of the GDP growth was contributed by agriculture and industry, 33 per cent by services and 17 per cent by all other sectors.

Several factors adversely affected growth, the survey said: the South Asian drought, which hit Pakistani farming; protectionism in the industrialised nations, deterioration in terms of trade and higher prices for imported crude oil.

Repeated ethnic violence and rioting in Karachi, Pakistan's biggest industrial centre, which disrupted economic life throughout the country.

The rate of inflation was between 6 and 7 per cent during the year, up from 5 per cent in 1986-87.

Defence continues to be the largest single item of expenditure but its share has declined from 40 to 35 per cent over the last five years. Defence spending last year was Pakistani Rupees 47bn (\$2.63bn).

According to the survey, Pakistan's current foreign debt is \$12.44bn - up from \$12.02bn in June 1987. The government's domestic debt, however, at \$7.2bn, the total investment in the economy during the year was Rupees 112.2bn in current prices - up 8.6 per cent from last year. National savings contributed 84.6 per cent, and foreign loans and assistance the remaining 15.4 per cent towards this investment.

The government's budgetary deficit, which was Rupees 53.6bn in 1986-87, is estimated to be about Rupees 60bn for the current year.

Home remittances from Pakistani workers abroad declined by 10 per cent from \$2.3bn in 1986-87 to \$2.1bn this year, as demand for workers declines abroad, particularly in the Middle East.

The current account deficit in the balance of payments is estimated by the Finance Ministry at \$885m, compared with \$719m in 1986-87.

Hanoi PM stresses bid to end isolation

VIETNAM'S new Prime Minister, Do Muoi, said yesterday that Hanoi was trying to break out of international isolation by striving to resolve its nine-year-old military occupation of Kampuchea, AP reports from Bangkok.

The official Voice of Vietnam radio quoted Do Muoi as saying a day after his election that "the renovation in relations between Vietnam and foreign countries is very important."

According to the broadcast, Do Muoi said "to widen co-operation, first of all, it is necessary to maintain peace and security. Vietnam is striving to solve the Kampuchean issue. If possible, Vietnam will withdraw its army volunteers from Kampuchea before 1990."

Many non-communist Western and Asian countries have denied economic aid to Vietnam and otherwise isolated the communist nation to protest against its late 1978 invasion of Kampuchea.

Do Muoi, a 71-year-old veteran communist in the Communist Party and its third-ranking official, was named on Wednesday

to replace Pham Hung, who died in March. His comments at a news conference in Hanoi were paraphrased in the national broadcast monitored in Bangkok.

He prefaced his remarks on expanding foreign relations by saying he would do his best to develop Vietnam's economy.

"There are also prospects for widening co-operation between Vietnam and Thailand and with other ASEAN countries," he said.

Vo Van Kiet, who had been acting premier, told the assembly on Wednesday that the people were "deeply worried" about rampant inflation, chaos in distribution of goods and acute food shortages in the northern provinces.

He said the government failed to anticipate the shortages, took no initiative to control their consequences or monitor hunger in some areas, and was indecisive on importing grain.

If the government had acted urgently and responsibly, he said, "we would have been totally able to avoid the regrettable consequences."

The shortages resulted from mostly weather-related crop failures last year. Vietnam has appealed to the world community for emergency aid, but received little because of the embargo related to Kampuchea.

Kiet criticised the indecisiveness and lack of consensus on many other pressing policies: prices, imports and exports, foreign currency and finances.

Hyundai car workers ready to return to work

WORKERS are preparing to resume production at Hyundai Motor plant management and the union signed an agreement to end a 25-day-old work stoppage, Reuters reports from Seoul.

A company spokesman and union leaders told reporters they expected the assembly plant to operate fully from today.

The company gave workers a 30 per cent pay rise and made a special payment to encourage employees to work harder to make up a production loss of some 70,000 vehicles.

Hyundai is South Korea's largest car maker.

Witnesses said about 1,000 workers opposing the union leaders' decision to accept the management offer demonstrated outside the assembly plant at Ulsan on Wednesday. The union had originally called for a 34.6 per cent increase.

"We know that a small radical group did not want to accept the company offer," said a union leader. "But I am sure the vast majority of the 24,000 workers back the union leadership. Thousands of workers are now checking the assembly lines to reopen the plant."

The company spokesman said the plant would now operate around the clock, rolling out a capacity 2,700 vehicles daily.

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More troops for Panama

THE US Defence Department has ordered that 250 additional US military personnel be sent to Panama, most of them to provide logistical and administrative support to the troops already there, AP reports from Panama.

The deployment of a 60-man Air Force security team and 200 army troops brings to roughly 4,250 the number of additional military personnel sent to Panama since early this spring. It was from then that the administration of President Ronald Reagan began pressuring military leader Gen Manuel A. Noriega to step down and return the government to civilian rule.

They say the PMDB has broken with its progressive centre-left tradition and that many of its members have been induced by favours liberally distributed by the President's Planalto Palace into supporting a conservative government.

Their departure has left the PMDB's veteran president, Dr Ulysses Guimarães, at the head of a rump grouping that still includes most state governors but is far from his own socially progressive roots.

At the same time, the right-wing Liberal Front Party (PFL) - the second largest grouping in Congress - has itself divided into those who support and those who oppose the government of President Jose Sarney.

The reshaping of Brazil's Congress follows Mr Sarney's successful attempt at a five-year term of office. With presidential

Resignations rock fragile party groupings

BY IVO DAWNAY IN RIO DE JANEIRO

THE LONG-EXPECTED break-up of Brazil's fragile party groupings is well underway following a series of resignations last week from the dominant Democratic Movement Party (PMDB).

Key members of the party that began more than 20 years ago as the focus of opposition to the military regime quit to form the Popular Democratic Party (PDP), positioned on the centre left.

Among those resigning in favour of the PDP were Senator Fernand Collor, the PMDB Senate leader, Senator Mario Covas, the party's overall leader in Congress and Mr Franco Montoro, the former governor of the state of Sao Paulo.

They say the PMDB has broken with its progressive centre-left tradition and that many of its

members have been induced by favours liberally distributed by the President's Planalto Palace into supporting a conservative government.

Their departure has left the PMDB's veteran president, Dr Ulysses Guimarães, at the head of a rump grouping that still includes most state governors but is far from his own socially progressive roots.

At the same time, the right-wing Liberal Front Party (PFL) - the second largest grouping in Congress - has itself divided into those who support and those who oppose the government of President Jose Sarney.

The reshaping of Brazil's Congress follows Mr Sarney's successful attempt at a five-year term of office. With presidential

elections scheduled for November next year, much of the manoeuvring is aimed at enhancing potential candidates' chances in the two-round ballot.

In fact the PMDB, which won some 300 seats in the 559-member Congress and all but one state governorship in its landslide victory in November 1986, has proved wholly incoherent over recent months.

With Congress sitting as a constitution-writing assembly, party discipline has proved non-existent with members frequently engaged in heated disputes across the floor of the chamber.

Efforts to create other groupings such as the short-lived centre-right *Centrao*, or Big Centre, also failed.

In the same way, the PFL has been riven with schisms, most painfully over whether it should continue to support the government. Sen Marco Maciel, the party president who resigned last year as Mr Sarney's chief of staff, has long been advocating the candidature of Energy Minister Aureliano Chaves as the PFL candidate for the presidency.

Now both men have split the party over whether to remain loyal to the government.

The chaos and political uncertainty that these schisms have provoked is likely to continue until congressional elections are held in the presidential campaign.

It will allow President Sarney considerable latitude in his decision-making, though leaving the Congress as unpredictable as ever.

Australian miners' strike gains support

AUSTRALIA, the world's largest coal-exporting nation, is losing up to US \$35m a day in lost shipments as a miners' strike gains support, officials say, Reuters reports from Sydney.

Mineworkers in northern New South Wales say coal-fuels voted on Wednesday to join miners in the rest of New

South Wales and in Queensland who went on strike last week over changes to work practices.

It was not clear how long the strike would last. Union leaders have threatened a 10-day strike, but some said they expected all 25,000 workers to return to work by the end of the weekend.

The changes to work practices proposed include seven-day, 52-week rosters, and annual leave allocated by the company instead of the traditional 28 days, as is currently the case.

Australia exported 95.7m tonnes of coal in 1986-87 and was aiming for 104m tonnes in 1987-88.

Drought 'will not lead to big rise in US food prices'

BY ANTHONY HARRIS IN WASHINGTON

FOOD prices in the US should rise only moderately this year, even if the crop damage from the current drought leads to a 25 per cent increase in the experience of 1984, the worst drought on record.

These estimates were published yesterday by the US Department of Agriculture, which claimed that official reserves of the worst hit crop, corn, together with farm stocks held as collateral for official loans, should be more than adequate to meet home demand and export commitments this year.

Reserves of wheat were adequate to ensure that domestic demand could be met this year, but export supplies might be unavailable if losses were severe. However, the winter wheat crop, which accounts for 85 per cent of total yield, is reported to be in good condition despite the drought. The damage limited to spring wheat, which is severely threatened.

The soybean crop will probably be worst affected, but the depart-

ment said that oilseed production worldwide is expected to reach record volumes this year, so the effect on prices should be limited.

The biggest impact will be on the cost of animal feed, and emergency feed programmes are the immediate focus of the drought relief measures which were being studied at a Chicago meeting between Mr James Lyng, the Agriculture Secretary, and the governors of the worst-affected states.

Beef prices have fallen sharply in recent weeks as animals have been sent for slaughter early because feeding at current costs has become unprofitable. The department is concerned about possible shortages in the next few years if the breeding herd is too severely depleted.

The statement estimates that as much as three quarters of the present 4.1bn bushel stock of corn might be needed to cover the year's shortfall, while wheat stocks were severely depleted in an export drive last year.

Guerrillas call for peace talks

By Santa Kendall in Bogota

M-19, the Colombian guerrilla movement which kidnapped leading Conservative politician Alvaro Gomez Hurtado at the end of May is demanding a nationwide peace dialogue as a condition for its release.

The three main political parties - Liberals, Conservatives and the left-wing Patriotic Union - are holding talks to re-establish peace and "to assure an authentic national reconciliation."

M-19's commander referred to these as "new schemes" which he did not, however, define. In confused statements he said life for the nation meant life for Mr Gomez, but war would not necessarily lead to his death.

M-19's public proposals puts the Government in a difficult position. While echoing other calls for peace it follows years of peace plans which have collapsed into greater violence.

In effect, M-19 is trying to force the Government into recognising a state of war.

Cautious welcome for G7 decision on African debt

BY ROBERT GRAHAM

LATIN AMERICA'S chief economic think-tank, the UN-sponsored Economic Commission for Latin America and the Caribbean (ECLAC), has given an unusually encouraging welcome to the decision by the Group of Seven Toronto summit to alleviate the debt burden of the poorest countries in Africa.

ECLAC has traditionally taken a critical view of the policies of the leading industrial nations towards the Third World, and in particular their attitude over debt matters. The latter's cautious but positive reaction to the communiqué from the summit this week indicates the adoption of a less confrontational stance and a desire for a dialogue on the debt crisis which Mr Gert Rosenthal, ECLAC's director, believes is far from over.

Mr Rosenthal said the G-7 position on the debt of the poorest countries was to be welcomed, not only because the issue was at the summit agenda, but because "it provides further confirmation that for many countries

alleviation of the debt burden constitutes a prerequisite for returning to the path of growth."

While acknowledging that the summit addressed itself to the plight of Africa, Mr Rosenthal urged that the same spirit prevail in negotiations over Latin American and Caribbean debt.

"The decision adopted in Toronto establishes an encouraging, albeit inadequate, trend towards convergence between the demands which the debtor countries have been voicing for some time past and the standpoint of the principal creditor countries. In other words, both the scale of the relief and the various means of providing it have gradually evolved along the lines desired by debtor countries."

Mr Rosenthal said that for the first time "governments of important creditor countries are beginning to accept the idea that, in cases of certain countries, condonation of part of the accumulated debt must be included in the set of measures aimed at overcoming the problem."

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WORLD TRADE NEWS

Sony chooses Stuttgart as European TV base

BY STEFAN WAGSTYL IN TOKYO

SONY, the Japanese electronics group, has moved the headquarters for its European television operations from Tokyo to Stuttgart, West Germany, instead of Bridgend, in Wales, site of its oldest and largest European factory. The group said yesterday it rejected Bridgend because it would be easier to hire engineers in Stuttgart. The decision could provoke concern in Britain about the future pattern of Japanese investment in Europe. While the UK has so far received the largest share of Japanese investment in Europe, it could lose ground as Japanese companies move from establishing assembly plants to setting up more sophisticated engineering operations. Many Japanese companies see West Germany as a more fruitful ground for technological collaboration than the UK. Matsushita Electric, the largest Japanese consumer electronics company, yesterday revealed it was negotiating with Grundig, the West German electronics company, for Grundig to take a stake in Matsushita's video-re-

order mechanism operations in West Germany. In a separate deal, Matsushita is considering investing in a Grundig factory which supplies components to the Matsushita plants. Matsushita said it had no ventures of this kind in mind in the UK. Mr Hiroshi Fujiwara, a deputy director of the Japan External Trade Organisation, said many Japanese companies believed West Germany was a strong force in many technologies. As a result, when companies were looking to set up high technology facilities "West Germany was a prime target". However, Britain was a favoured location for research and development centres - because of its high-quality research scientists, said Mr Fujiwara. Nissan, the second largest car-maker, earlier this year announced it would be setting up such a laboratory in the UK. Matsushita said yesterday that the UK was the preferred site for a proposed company research and development centre.

Sony said the headquarters for European television was being moved to Europe to bring the company closer to its markets. In a separate deal, Matsushita is considering investing in a Grundig factory which supplies components to the Matsushita plants. Matsushita said it had no ventures of this kind in mind in the UK. Mr Hiroshi Fujiwara, a deputy director of the Japan External Trade Organisation, said many Japanese companies believed West Germany was a strong force in many technologies. As a result, when companies were looking to set up high technology facilities "West Germany was a prime target". However, Britain was a favoured location for research and development centres - because of its high-quality research scientists, said Mr Fujiwara. Nissan, the second largest car-maker, earlier this year announced it would be setting up such a laboratory in the UK. Matsushita said yesterday that the UK was the preferred site for a proposed company research and development centre.

Japan to take more beef from Australia

JAPAN has agreed to open its market to more beef imports from Australia, government officials said, Reuters reports. Mr Takashi Sato, Japan's Agriculture Minister, approved the agreement soon after arriving in Canberra, where he met Mr John Kerin, Australia's Minister of Primary Industries and Energy. The agreement, under which Japan will phase out beef tariff barriers over three years, will be signed by the two ministers in Canberra today, the officials said. Japan last week signed a similar bilateral agreement on beef with the US, its other major beef supplier. The two bilateral agreements outline quotas to apply until the three-year phase-in period is over. They eliminate the special arrangements which, under the current quota system, enabled the US to export more expensive cuts of beef to Japan. Australia's share of Japanese beef imports fell from 81 per cent in 1976 to 57 per cent in 1987 as a result of those arrangements, Australian officials said.

Japan Eximbank considers \$400m loan to Turkey

BY PETER MONTAGNON, WORLD TRADE EDITOR, IN TOKYO

THE Export-Import Bank of Japan is considering a large loan to Turkey which would mark the first time the bank has made untied credit available in support of policy adjustment rather than to finance trade. Details of the loan are under discussion in Ankara, but it could amount to as much as \$400m (£322m) and would be made available as a co-financing with a World Bank loan to finance restructuring of Turkey's financial sector. The loan would be part of a series of operations in developing countries that Eximbank has undertaken in the context of Japan's policy of recycling its large trade surplus. Under this programme, Eximbank is scheduled to make \$9bn in untied loans available by the end of March 1990. So far, the bank has made commitments under this programme amounting to \$4.34bn. Though several of these have been co-financed with the World Bank and regional development banks, they have all so far been designed to finance specific infrastructure development projects. Bankers in Tokyo say the switch to policy-linked lending in the case of Turkey reflects the Eximbank's favourable experience with that country to date. Turkey has already benefited from two loans under the programme totalling \$580m to finance development of its energy sector and of tourism. Turkey faces a need for fast-disbursing loans and, following a government clampdown on new infrastructure projects, there are fewer opportunities for project-based business. Among other operations under its \$9bn programme, Eximbank is starting to consider a series of loans for Brazil that could be worth as much as \$1bn, and was due this week to sign a \$250m loan to Algeria. Though loans under the programme are untied to Japanese exports, local companies have been able to bid for work on the projects involved. In the most recent case of a \$120m credit to finance a hydro-electric power station in Chile, however, all the work went to European companies. Such lending does not produce any immediate benefit to Japan, but officials believe it will help in building up long-term relationships with the recipient countries as well as improving relations with the industrial countries with which it competes.

Canadians in race for Indonesia mine deal

By John Murray Brown in Jakarta

FORDING COAL of Canada and Sumitomo Mining of Japan are competing for a \$120m (£66.6m) coal mine contract in Indonesia, using build, operate and transfer project financing. The contract, which has still to go to tender, is to develop a coal mine in South Sumatra to supply PLN, the state electricity utility, Bangkok, which would be the first privatised state mine, has an annual capacity of 2.5m tonnes. Fording, a subsidiary of the Canadian Pacific Group, has proposed to deliver at \$20 a tonne for the state-run Suralaya power station in West Java. It can expect to win Canadian government support under a soft loan, announced when Ms Patricia Carney, Canada's Trade Minister, was in Jakarta in January. PLN has said it will import around 800,000 tonnes of Australian coal this year for the 2,400 MW Suralaya plant and is currently paying \$40 a tonne. It is planned to raise capacity to 3,200 MW. Offer price for the coal remains the sticking point in negotiations, officials say. Together with the Bukit Asam mine, South Sumatran coal output is projected to meet Suralaya's annual requirement of 5m tonnes, when the station's third and fourth units are commissioned later this year. Canada's Export Development Corporation was earlier involved in Bukit Asam, financing coal hopper cars, locomotives and rail equipment for the 400 km line to the Tarahan coal terminal.

China-Korea trade set to rise

BY MAGGIE FORD IN SEOUL

TRADE between China and South Korea is expected to rise to between \$2.5bn (£1.3bn) and \$3bn from last year's total value of \$1.8bn, a Government economic advisory council reported yesterday. Professor S.H. Kim, a council member, said bilateral trade had surged 38 per cent in the first three months of this year. Exports from South Korea via Hong Kong jumped 96 per cent to \$201m, while imports increased 31 per cent to \$163m. The council heard that direct trade, mainly involving coal, grain and steel, amounted to \$60m last year. This year, indirect trade is expected to reach \$1.9bn, up from \$1.2bn last year. Mr Kim said Peking's apparent interest in increasing ties with Seoul may be aimed at checking the influence of Japan in the region. A joint venture plant producing refrigerators was recently opened in China by Daewoo, the South Korean conglomerate. A new South Korean airline has signed an agreement with GPA, the aircraft leasing company based in the Irish Republic. The contract, worth \$102.6m, involves the leasing of six Boeing 737-400 aircraft for five years. The airline, Seoul Air International, is to start flying domestic routes late this year and hopes to extend services to Japan in late 1989. The airline's president said that by 1994 it hopes to be operating 31 aircraft. Owned by the Kumho Group, a transport and finance company based in the south-western city of Kwangju, the airline will provide competition on internal routes for the national carrier Korean Air for the first time.

Trade talks aim for Toronto momentum

BY NANCY DUNNE IN BRAINERD, MINNESOTA

A STEADY rain drenched the parched fields of Central Minnesota yesterday where trade ministers from the major industrialised countries gathered to prepare for their last private negotiating session before December's "mid-term review" progress in the current round of global trade talks in Montreal. Hoping to capture momentum from the Toronto economic summit, the trade ministers of the EC, Japan, Canada and the US began informal discussions on a heavy agenda which included: trade and services, investment, intellectual property rights, subsidies, tariff and non-tariff barriers and special opportunities for developing countries. "December is only six months," said Mr Clayton Yeutter, the US Trade Representative. "We expect to have substantive discussions here." Yet surprisingly, the contentious issue of agriculture subsidies was off the agenda, Mr Yeut-



Mr Clayton Yeutter

ter said - because the appropriate experts were not there. However, agriculture and worries about the US drought - which is reckoned to have withered at least one half of the wheat, barley and oat crop in these northern plain states - dominated Mr Yeutter's speech. If the relentless heatwave continues and crop prices stay high, the cost of farm programmes everywhere will shrivel. "This reduces the motivation for reform," Mr Yeutter declared. Acknowledging that "we have to provide further motivation," he warned of "unpleasant consequences" of congressional action next year if half way through the Uruguay round, negotiators fail to produce meaningful progress on agriculture. "We could have the 1990 Farm Bill in 1989," he said, implying that new export subsidies or retaliatory measures could result. The drought, however, if it persists, removes a major weapon. Here, however, he insisted that the EEP would not be affected in the near future. Despite the drought, there was no chance that the Reagan Administration would agree to an export embargo on any of its crops, Mr Yeutter went on. He was determinedly optimistic about the chances for progress on agriculture in Montreal. The Toronto summit, he insisted, provided an advancement, although the final communique gave the EC much of what it wanted in its mention of short-term measures and its failure to call for a phase-out of export subsidies by a certain date. "Read between the lines," Mr Yeutter said. "We now have a general agreement on how we can measure progress, although we have not decided how it will be used." The summit was a small step forward, but a lot of steps remain to be taken by the Administration.

Seiko to set up in Thailand

THREE Seiko group companies are planning to set up separate subsidiaries in Thailand to assemble watches, clocks and other items for export, Hattori Seiko of Japan said, Reuters reports from Tokyo. Seikosha, wholly owned by Hattori Seiko, will establish a wholly-owned offshoot Seikosha Thailand, to produce clocks and parts. Its new factory, due to start production in May 1989, will aim at an annual output equivalent to 1m clocks within two years, Seiko said. Seiko Instruments will set up another wholly-owned company, Seiko Instruments, to make parts for watches and fan motors for office equipment, to be supplied to the Seiko Instruments factory in Singapore. The company's new factory is due to start production in April next year, and will eventually produce the equivalent of 4m watches a year. Seiko Epson is to establish a subsidiary to produce watches at a factory which will begin operations in May 1989. Its target is annual sales of 3m in two years. Seiko Instruments and Seiko Epson do not have a relationship in terms of capital with Hattori Seiko, but make watches for it. AT & T plans to invest \$46m (£25.5m) in a plant in Thailand to make corded telephones, mainly for the US market, Reuters reports from Bangkok. AT & T said the plant will make up to 5m telephones a year when production starts in early 1990. It will allow the transfer of AT & T's corded telephone-making operations from Singapore which will continue to produce cordless and other more sophisticated telephone equipment. The turnkey order calls for Foster Wheeler to design and construct the visbreaker and to supply materials.

Singapore order for Milan unit

FOSTER WHEELER Italiana, the Milan-based subsidiary of the US engineering group, has won a \$130m (£72m) contract from Esso of Singapore to build a visbreaker - which breaks down heavy oils - for the petroleum refining sector, Alan Friedman reports from Milan. The turnkey order calls for Foster Wheeler to design and construct the visbreaker and to supply materials.

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In the event of mandatory conversion, share value for conversion purposes shall be the most favourable to the shareholder of those described above. Shares issued as a result of conversion shall have a right to receive dividends as of January 1, 1989. Should the number of shares resulting from conversion not be a whole number, the difference required to make up a further whole share shall be paid in cash by the subscriber at the time of conversion.

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PROVISIONAL TRUSTEE: Mr. Ignacio Santillana del Barrio

Madrid, June 15, 1988. Deputy General Manager of Finance

Telefónica

William Dullforce in Geneva reports on the latest findings of Barlow Clowes' liquidator

'Extensive web' of companies linked to BCI

MR MICHAEL JORDAN, a senior partner of Cork Gully, the London accountancy firm acting as liquidator in the Barlow Clowes affair, yesterday discovered "a very extensive web of companies, much greater than I had imagined" related to Barlow Clowes International.

He spoke after spending the morning in discussion with Mr David Mitchell, the Geneva-based accountant with past business links to BCI and to Mr Peter

Clowes, the fund manager at the centre of the affair.

In the afternoon Mr Mitchell and one of Mr Jordan's associates left by car for Vaduz, Liechtenstein. It is understood that at least three companies registered in the principality belong to the Clowes group.

One is the holding company for the Château d'Aurore vineyard near Bordeaux, which is owned by Mr Clowes and of which Mr Mitchell is a director.

Mr Jordan said the "web" of companies he had discovered were all related to BCI and not to Barlow Clowes' glib business. He preferred not to elaborate until he had completed talks with Mr Mitchell.

Earlier, in London, he had stated that some £10m appeared to have passed through BCI, of which £8m had appeared in the Barlow Clowes loans book.

Before yesterday's meeting Mr Mitchell said Mr Clowes had

released him from the confidentiality he was bound to observe as a fiduciary agent under Swiss law. He was therefore co-operating with the liquidators to help trace the assets that had passed through BCI.

On Wednesday Mr Nigel Hamilton of Ernst & Whinney, the joint liquidator, talked to Mr Gabriel Oltmann, the Geneva lawyer who is a director of Charnwood Company, the name to which Barlow Clowes and Partners in Geneva in 1986 but has said that

he had no connections with it in 1987 and was not a director of any of the Barlow Clowes companies in Gibraltar.

Mr Mitchell was chairman of James Ferguson Holdings until it was taken over by Barlow Clowes. He helped establish Barlow Clowes and Partners in Geneva in 1986 but has said that

Temperature rises as investors face their worst fears

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

MORE THAN 1,000 people, mostly investors in Barlow Clowes' financial empire, many of them sweating in the summer heat in an overflowing Manchester Town Hall, yesterday took the first legal steps to recover their money.

They had come from all over Britain to agree to form and to support two committees, one of solicitors, to manage and co-ordinate legal action, and one of investors, to ensure liaison between all parties. They will all receive a letter inviting them to pay £100 per investor to help to fund the stages of litigation.

The solicitors' committee will ensure that actions are not duplicated and intends to pool all

information. It will research the likeliest targets to sue or pursue Clowes' financial empire, many of them sweating in the summer heat in an overflowing Manchester Town Hall, yesterday took the first legal steps to recover their money.

"Cost-effectiveness" was a principle stressed by Mr Anthony Gold, of Manchester solicitors Alexander Tatham and Company. The £100 a head would pay for research, analysis and the planning of litigation, he said.

It would be no use spending money on actions that would not yield anything. When proceedings started there would be a further call on funds, but investors would know that nothing would start without a reasonable certainty of success.

It would also not be cost-effective to sue financial intermediaries who could not pay or who had insufficient professional indemnity insurance to cover a likely award.

Mr David Pine, the Tatham's partner in charge of the case, said the Department of Trade and Industry and the Barlow Clowes auditors might also be sources of remedy.

He had good news, he said, for the few investors who first put money into the Barlow Clowes funds in April or May. If a trust relationship could be established and the money was still in a specific account, they had a chance of full repayment.

However, this might lead to a conflict of interest between groups of investors, as might a demand from the liquidators of

the Gibraltar funds for repayment of "intermingled" money from the UK gilts fund.

Co-ordination of the overall legal assault, with different firms of solicitors taking over specific interests and not fighting each other, was essential to winning in the end.

The end, however, is clearly going to be a long way off. "You'll have to be patient," Mr Pine told his audience.

It was also clear that they would have to be political. Payments arising from any fault of the DTI would be ex-gratia. "If anyone here has not yet written to their MP, I would advise them to do so quickly," one speaker from the floor said to a loud murmur of agreement.

The temperature rose gradually in both the physical and metaphorical sense as the two-hour meeting progressed. The press had been asked to keep it private. The television crews did - but to loud, friendly applause as someone from the floor praised the media's efforts in exposing the affair.

Reporters took this as a signal to stay inconspicuously in the crowded corners of the great hall.

Few investors admitted to finding much comfort, only realising their worst fears. "It's going to take years and we may never get our money. I need it to live on," said one retired lady from Cheshire.

Union leader says domination of Labour Party should end

BY JOHN LLOYD

SUPPORT for an end to trade union domination of Labour Party policies through use of the block vote was expressed yesterday by the leader of the Amalgamated Engineering Union.

Mr Bill Jordan, general secretary of the 815,000-strong Amalgamated Engineering Union, said: "We've got to move towards policies which are voted on by individual members of the party."

The block vote is the system by which delegates of affiliated unions represent their members at the annual Labour Party conference, the key policy making body.

This is the first time a senior figure from a union with Labour Party affiliation has publicly suggested a move of the kind mooted would signal a momentous break with a practice as old as the party itself.

Mr Jordan's remarks come at a time when the TUC faces a split over the likely expulsion of the electricians' union, the EETPU, with which the AEU is closely associated. The threatened expulsion, in turn, has led to speculation that a more distant relationship between unions and Party could now be in prospect.

Mr Jordan spoke in amplification of a brief interview he had given to BBC Radio Scotland earlier in the day, in which he had

acknowledged that the public's perception of the dominance of the unions over the Party was damaging.

That perception has been sharpened by a recent warning from Mr Ron Todd, general secretary of the Transport and General Workers' Union, that nuclear disarmament policy - the subject of apparently contradictory recent remarks by Mr Neil Kinnock, the Labour leader - was decided by the party conference, at which the unions' block vote is decisive.

Mr Jordan said in the BBC interview: "There's no doubt whatsoever that the British people feel that the Labour Party... is in the hands of the trade unions. That's not a good image - that image has got to change if we are to have another Labour government."

"Perhaps we've got to look at the manner in which Labour Party policies are arrived at - and talk of more influence from individual Labour Party members."

Mr Jordan stressed that he would favour policy being decided by all members of the Party rather than by small groups, such as constituency general committees, which were often dominated by the left.

He said he had favoured a system of one member, one vote in the selection of Party leader, and

added: "We've got to have policies based on the same principle."

He would wish to see the unions continue to exert some influence, and to have their voice heard. However, he added: "At the same time we have to demonstrate that we are not writing every word Neil Kinnock is saying. It's not true, but that's how it is perceived."

Commenting on his interview, Mr Jordan said he did not see such a change happening "within two or three years, partly because 'the left wouldn't stand for it' but also because the practicalities of organising a vote on the issue in his own union, and elsewhere, would be costly and time consuming. However, he acknowledged that open debate might show support gathering for his stance."

The Labour Party declined to comment on Mr Jordan's remarks last night.

© The Transport and General Workers' Union has drawn up a confidential plan for an aggressive recruitment war with the EETPU electricians' union in Wales if the EETPU is expelled from the Trades Union Congress as expected.

The plan includes the setting up of "accommodation" branches within plants for EETPU members who want to acquire joint membership of the TGWU.

Report criticises Post Office planning

BY HUGO DIXON

THE MONOPOLIES and Mergers Commission is sharply critical of a £360m automation plan by the Post Office in a hard-hitting report published yesterday.

The report, commissioned by the Government in November as part of its continuing programme of examining the efficiency of public sector industries, focuses on the Post Office's counter operations. It makes 68 detailed recommendations.

One of most controversial is that the Post Office should consider downgrading most of its main offices into sub-post offices, which it does not directly manage, as part of a cost-cutting exercise. This goes further than the Post Office's own plan to downgrade 250 of the 1,500 Crown offices next year with up to 800 being converted later.

The recommendation provoked an immediate hostile response from the four Post Office unions.

The Post Office Users' National Council, the statutory consumer body, also said it was worried that the proposal would result in a lower standard of service, because sub-post offices would not automatically be able to offer all the services currently offered by the main offices.

The Commission's conclusion that the automation plan was

"not financially justifiable at present" is particularly embarrassing to the Post Office because it threatens its long-term strategy.

This project is to install electronic equipment in 2,000 of the largest post offices, allowing the organisation to compete on a more equal footing with banks and building societies.

The Commission, however, felt the Post Office had not done its sums properly and recommended that the Government should not approve further funds until a planned pilot scheme had been properly tested.

The Post Office was also criticised for working practices described as "outdated and inefficient." The Commission said that £10m a year could be saved by ending such practices.

On a more positive note, the Commission decided that the Post Office was not operating against the public interest and had recently made improvements in its quality of service.

Mr John Roberts, managing director of Post Office Counters, said the report was "fair and balanced." Most of the recommendations were already being implemented or fitted in with the organisation's strategy.

Post Office Counters Services. HMSO. £11.80

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UK NEWS

UK may pull out of Cern project unless cost is cut

By David Thomas, Education Correspondent

THE BRITISH Government is threatening to withdraw from the Cern European particle physics laboratory in Geneva unless its contribution is cut by up to a fifth.



Mr Jackson looking for early cut in contributions

Cern, a world centre for particle physics research, is one of the largest laboratories in the world, with about 3,700 scientists and technicians, of whom around 500 are British.

looking for a cut in Britain's contribution to about \$45m before the Government decides later this year whether it should stay in Cern.

Shell unit escapes threat of double payment in Rakoil case

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

BRITAIN'S MOST senior civil judges, sitting in the House of Lords, have acted to remove a "real risk" that a Shell oil trading company might be forced to pay twice, a \$4.8m debt it owes to Rakoil, the state-owned oil company of R'As al-Khaimah, one of the Gulf oil states.

dealings" with Shell until the \$4.8m was paid. The Civil Court ordered Shell to pay the \$4.8m to the state and arrested a ship owned by an associate company of Shell.

These claims have already been discussed by the Defence committee, which said it would be "premature to regard the arrest in the decline as anything other than a temporary remission."

Transport secretary defends fleet size

By Kevin Brown, Transport Correspondent

MR PAUL CHANNON, the Transport Secretary, yesterday launched a counter attack against recent strong criticism from the Commons Transport and Defence committees over the rapid decline in the size of the British merchant fleet.

Mr Channon said he was satisfied that the fleet was adequate for civil resupply during wartime, the Transport Department's responsibility.

However, the concession will benefit shipowners only if seafarers' salaries are cut by an amount equivalent to their tax saving.

Microwave local TV test planned

BY RAYMOND SNODDY

GEC Marconi, the UK electronics company, will next week give what is claimed as the first public demonstration in Britain of MVDS - local microwave television.

Mr David Bayliss, LRT's planning director, said no decision on the precise level of fare increases could be taken before the publication of two significant reports later this summer.

Under such a scheme the operators could install a transmitter on a block of flats or at the end of a street but would run cable to individual homes.

Such a cautious approach was criticised yesterday by Mr Peter Mothersole, managing director of V.G. Electronics of Hastings who says he could produce MVDS transmitters for between £20,000 and £30,000, depending on the number of channels and power, within three to six months.

London Underground plans higher fares

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

FARES on London's Underground railway network will rise by more than the rate of inflation in the next three years but there will be no attempt to price passengers off the system to ease congestion, London Regional Transport said yesterday.

These are the Central London Rail Study, being carried out jointly with British Rail, the parallel authority responsible for the surface rail network, and the report of the public inquiry into the King's Cross Tube disaster, which finishes today.

capacity and safety improvements and the level of operating losses which the Government is prepared to subsidise.

annual number of riders to 812m last year from 563m journeys in 1983.

Call for hospitals to publish death rates

By Alan Pike, Social Affairs Correspondent

BRITAIN'S hospitals should be required to publish comparative death rates as part of the drive to make the National Health Service more efficient, health authority leaders were told yesterday.

Poll tax 'will double present cost of local tax collection'

BY JOHN HUNT

THE COST of collecting the community charge, or poll tax, will be double that of the old system of local authority rates, according to a report commissioned by the Government from accountants Price Waterhouse.

cost by increases in the central government subsidy to local authorities and in its capital allocations.

around £122m. However, the report notes that improved productivity by local authorities could reduce this figure to £98m.

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MANAGEMENT

LAST MONTH Sir Owen Green described moves to encourage the appointment of independent directors to British boards as "a fashion which is not going to get anybody anywhere."

In an interview on this page (May 11), Sir Owen, chairman of the industrial conglomerate ICI, said that non-executive directors with no experience of a particular company did not have enough information to make a real contribution.

Other senior managers argue, however, that this view is based on a misunderstanding of the true role of non-executive directors.

Allen Sheppard, chairman of Grand Metropolitan, the brewing, hotel and foods group, says that non-executive directors do not need a detailed knowledge of the business. Their role is to ask the right questions rather than to know all the answers.

Grand Metropolitan's non-executive directors include Richard Clodeaux, chairman of BOC, Sir Colin Marshall, chief executive of British Airways, and Sir John Harvey-Jones, former chairman of Britain's biggest chemicals group ICI.

"We don't expect our non-executive directors to run the business," Sheppard says. "We don't expect them to be experts on the brewing industry or whatever. Their most valuable contribution has to do with strategy: does what we (the executive directors) say about the future sound believable? It's very helpful for them to ask the basic questions of 'what happens if?'"

Ian MacLaurin, chairman of the Tesco supermarket group, adds that, in addition to asking questions, non-executive directors have another crucial role to play: telling chief executives when it is time to step down.

This is an aspect of the non-executive director's work that MacLaurin is well-qualified to talk about. As a member of the board of Guinness, he was one of a group of non-executive directors who, when the group found itself plunged into scandal last year, decided that it was time for Ernest Saunders, its chairman and chief executive, to go.

Sceptics point out that Guinness had non-executive directors before MacLaurin and four others joined its board in 1986. This had not, however, prevented the group from going down its damaging route.

MacLaurin concedes that non-executive directors are not a panacea. Whether a chairman or chief executive is prepared to look for non-executives who will be prepared to blow the whistle on them "depends on how confident you are in your own abilities."

MacLaurin, along with other senior managers, says that if



Allen Sheppard (left), Sir John Harvey-Jones and Ian MacLaurin: in favour of non-executives, but recognising the need to manage their relationship with them carefully

More a question of 'what happens if?'

Michael Skapinker finds supporters of non-executive directors look for an ability to probe rather than answer

chief executives are to get the most out of their non-executive directors they need to manage the relationship with them carefully.

"It's both an art and a science," says John Scott-Oldfield of the Corporate Consulting Group, which has helped Grand Metropolitan find its non-executive directors. "The contribution of non-executive directors is only as good as the chairman permits."

Those who support the appointment of non-executive directors say managing them properly begins with their recruitment. Harvey-Jones says he believes in using headhunters as well as his own contacts to find non-executive directors.

Once the headhunter comes up with a possible name, "the very first thing you do is talk to a mutual friend who knows you both." Apart from the issue of whether the potential non-executive director has the right expertise, "the chemistry between you is very important."

The second step, Harvey-Jones says, is to "meet him on a basis which involves no commitment from either of you." It is important to ask yourself whether the potential non-executive is the

sort of person you could get on with. "You're looking for red lights the whole time," he says.

Should companies attempt to recruit non-executives from countries or sectors that are important to the business? Harvey-Jones believes it is valuable to look for non-executive directors "who give you a chance to fill gaps in your board that are difficult to fill from in-house. You might want an American who had knowledge of the electronics industry."

He warns, however, that it is more important to find a person who can contribute than someone who happens to come from a particular part of the world. "It's not like stamp-collecting," he says.

In the past, companies tended to look for well-known names to serve on their boards, "adding lustre to the cluster", in Harvey-Jones's words. While most senior executives welcome the fact that more companies now look for ability rather than social status, Harvey-Jones warns that "you don't want to give the wrong message about your values." A company with a sober image might not want to appoint a non-

executive director renowned for his high living.

MacLaurin says that companies should not restrict themselves to chairman or chief executives in their search for non-executive directors. Many companies would welcome invitations for some of their other directors to serve as non-executive directors on other boards because of the experience and exposure that it would give them.

As to the balance between executive and non-executive directors, MacLaurin believes that the executives should be in the majority. It is a view shared by Sheppard, even though in Grand Metropolitan's case the majority is a small one of five to four.

How much time will a non-executive director need to devote to the job? Harvey-Jones says that he or she should take the number of days that will have to be spent at board meetings and double it. Time has to be set aside for reading and getting to know the company.

Harvey-Jones says he is in favour of non-executive directors being appointed for a specific term, but adds that this should not be too short.

"I personally think five to seven years," he says. "It takes a non-executive a year to gain enough credibility and you need to have another four or five years to become effective. I think three years is too short. You do become undeniably more effective the longer you're there."

"Too many non-executive directors are appointed without a term at all. Then you have a horrible problem of having to have a nasty discussion and of the (non-executive director) having to leave with a sour taste."

Once the non-executive director is appointed, it is essential, Harvey-Jones says, that he or she is given a chance to learn something about the company. "You must give them an introduction into the business," he says. "You have to tailor the way you do it to their needs." At ICI, he says, "we produced books about the business, we encourage visits and teach-ins. You don't just get a guy and expect him to know about the business."

Allen Sheppard at Grand Metropolitan says he encourages group non-executive directors to get around and meet members of subsidiary boards as a way of learning about the different businesses.

How much information to give non-executive directors during the year is another difficult issue, because of the tendency to overload them. MacLaurin says he began by sending his own non-executive directors more information than they needed and then asked them to tell him which papers they found useful.

At Grand Metropolitan, non-executives are sent a monthly package of results from the group's divisions, along with comments from divisional chief executives. Four times a year they are sent divisional forecasts. They also receive a summary of an annual plan for each division.

"That sounds like a huge amount of data," Sheppard says. "But we try to give them high quality stuff and cut down on the blarf."

Harvey-Jones says that "the rule of thumb is to make sure that they are not bombarded with paper. I like a one-page synopsis of a problem and then appendices that go into whatever detail is needed. I also like a lot of oral and visual presentations. I far prefer overheads, slides and that sort of thing."

The key to successful management of non-executives "is really a willingness to be open with them," Sheppard says. "I don't regard them as a collective group. I regard them as individuals. I feel quite secure with them."

Audit committees

A study in effectiveness

Michael Skapinker on a report by accountants Coopers and Lybrand

AUDIT COMMITTEES undermine the authority of the board. They meddle in operational matters. They act as a barrier between the auditors and the main board. And, in any event, they have no teeth.

These are just some of the criticisms levelled against audit committees. Yet when a code of practice on non-executive directors was published last year, with the backing of the Bank of England, the Stock Exchange and the Confederation of British Industry, the establishment of audit committees by companies was one of its strongest recommendations.

The code, drawn up by Pro Ned (Promotion of Non-Executive Directors) said the committees should consider the scope of the audit, the auditors' remuneration and whether financial control systems were adequate.

In a report published yesterday, accountants Coopers and Lybrand mention the objections to audit committees, look at how widespread audit committees actually are and suggest ways in which they can be made to operate more effectively.

In order to evaluate the role of audit committees, Coopers asked their audit partners to complete questionnaires on all their listed company clients which had such committees. Where the clients did not have audit committees, the partners were asked whether they had ever been considered and to give their views on why they had not been set up.

The survey found that 42 per cent of the companies had audit committees. Of those companies without them, some thought they were unnecessary because they already had a strong non-executive presence on their board. Other companies, on the other hand, were dominated by executive managers who were hostile to the whole idea of outside directors.

Where audit committees did exist, they were usually made up entirely of non-executive directors. Executive managers, particularly the finance director, did, however, usually attend meetings. Where executives were members, the finance director was always on the committee, as was, in most cases, the chief executive. The committee was usually chaired by a senior non-executive director.

Nearly all the committees surveyed reviewed the published annual report and nearly all reviewed reports received on

internal accounting controls. About half reviewed preliminary announcements and interim statements. About half also looked at management information and operational controls. Only a minority reviewed matters of strategy or management structure.

Based on their experience of audit committees, Coopers and Lybrand make several suggestions on how they can be made to operate more effectively.

Their report says that membership of audit committees should be confined to non-executive directors. Certain executive directors, particularly the finance director, will, however, often need to attend meetings to brief the committee.

The Coopers report says that audit committees should not be viewed, either constitutionally or in practice, as supervisory bodies

'audit committees should not be viewed . . . as supervisory bodies to the board'

to the board. Their terms of reference should make it clear that they are committees of the board, which do not have responsibility for reviewing executive decisions or for monitoring the efficiency of management.

The existence of an audit committee, the report says, should not prevent the auditors having direct access to the full board. Indeed, it should be the norm for the auditors to attend one full board meeting a year.

Coopers says that the company's internal auditors should be able to communicate directly with the audit committee. The report adds that "internal audit can provide a useful fact-finding mechanism for the audit committee in areas where the committee itself could not reasonably carry out such fact-finding work."

"To assist audit committees in improving their effectiveness, we believe that it would be helpful for them to have the power to delegate projects to internal auditors, who would report back to the audit committee." It adds, however, that the operational direction of internal auditors should be a function of the board.

The report recommends that audit committee minutes, or a summary of them, should be sub-

mitted to the board. The committee should also consider submitting an annual report to the board.

On accounting policy, the report says that it is common for audit committees to review changes in such policies when these are proposed by management or auditors. It says that there is little evidence, however, that audit committees play a part in identifying those accounting policies that require revision.

"We believe this to be an area where audit committees can make a useful contribution and report a more proactive role," the report says.

It adds that audit committees should consider extending their review from the financial statements to the entire annual report, and particularly to the chairman's statement. Where they do not already do so, it suggests that they also look at interim financial statements and preliminary announcements before they are issued.

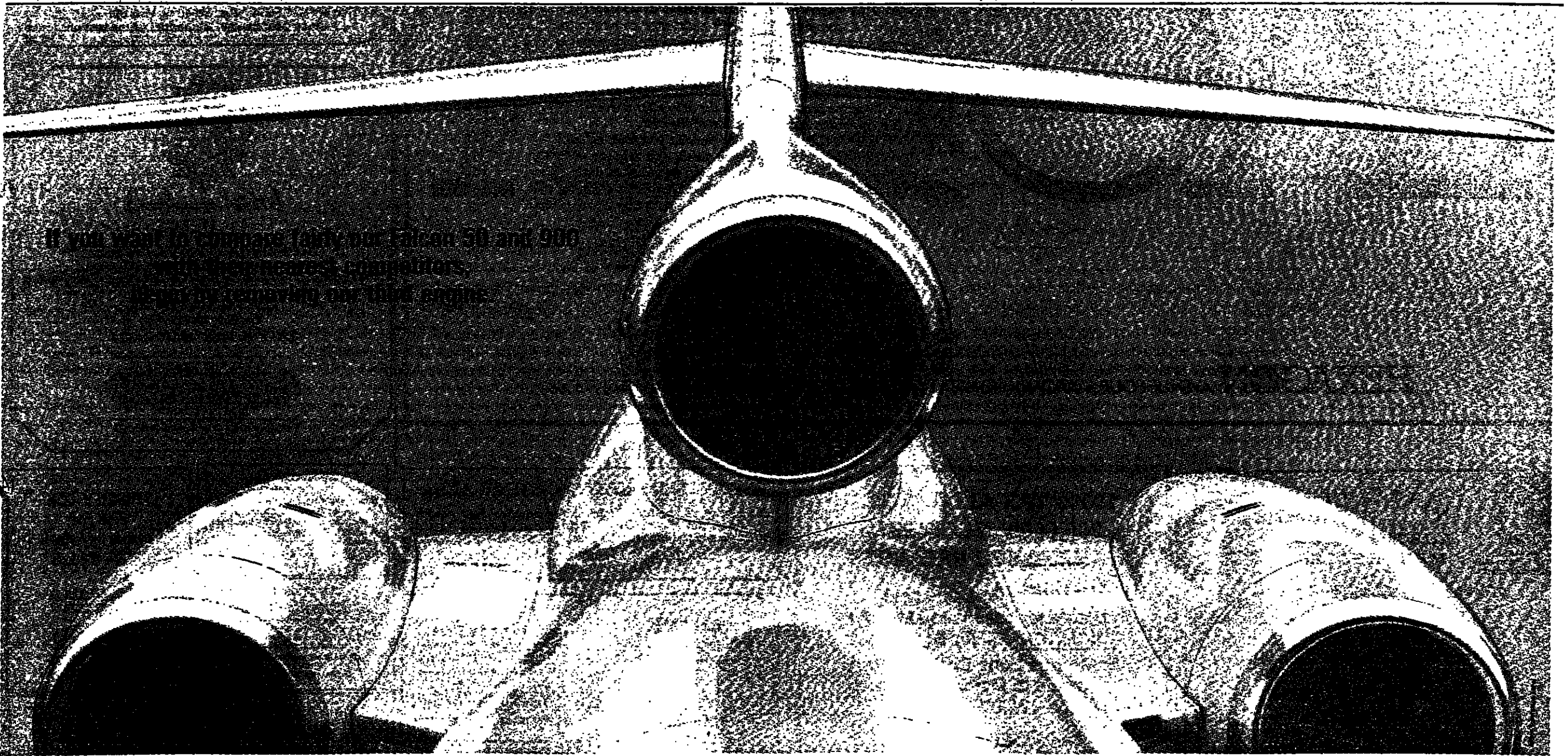
Coopers and Lybrand also examine the role played by audit committees during takeovers. They say that, in their experience, only about 15 per cent of audit committees examine circulars issued at the time of takeovers. Many of the remaining companies had not been involved in contentious bids, but the report suggests that audit committees could play a more active role when bids do occur.

"Whilst it is understood that all members of the board have a responsibility for information issued in connection with such a takeover, we believe that audit committees can play a useful oversight role in the highly charged atmosphere of a takeover bid, especially in the examination of profit forecasts and any proposed changes in accounting policy."

Apart from its financial oversight role, the report says that audit committees should attempt to ensure that the board is receiving adequate and reliable information on all aspects of the business.

"The information we have in mind," the report says, "includes that necessary to monitor policy, and compliance therewith, on foreign currency exposure and computer security, to take just two examples."

Audit Committees: The Next Steps. Coopers and Lybrand, Plumtree Court, London EC4A 4HT. £25.



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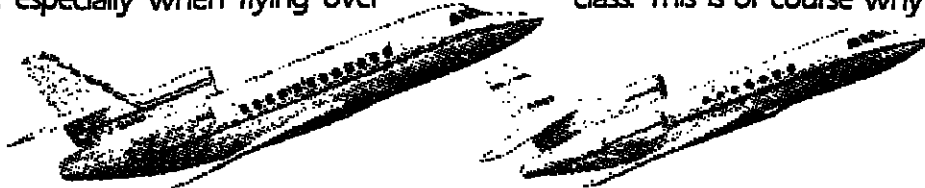
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THE PROPERTY MARKET

Crunching the numbers on VAT

By Paul Cheeseright

THE TROUBLE with taxes is that sometime, somewhere there will be someone who pays. The property and construction industries, now being pulled into the net of value added tax, will be able to pass most of their new liabilities on so that they are least among the great mass of consumers. But not all of them.

This week there is a great deal of brow furrowing and number crunching as property people work out the effects of the Government's immediate response to this week's European Court decision on VAT.

The response involves the imposition of 15 per cent VAT on construction, new non-domestic buildings and building land from April 1988. It gives landlords the option to charge VAT on rents for both new and old buildings. Developers, in other words, can if they wish pass on the VAT obligation.

The new tax system has not yet been settled. Indeed, even now the Government is circulating a consultation paper seeking thoughts about how the new regime will work. One of the key things this consultation will have to address is the definition of building land: the value of a site is the starting point for all development appraisals. Definition is crucial for mixed developments because residential building land is not subject to VAT. It is crucial especially for areas where land is expensive.

"It affects the City of London enormously," noted Christopher Hedley of Hillier Parker, char-

tered surveyors, "with land such a large element of the capital value of a property."

The VAT process starts with the land. Developers pay VAT on the land they buy. They pay VAT on the professional services they buy in. They pay VAT to their contractor. To get it all back they charge VAT on the ultimate sale of the building (or, if they retain it, they can opt to charge VAT on the rents).

On that basis, the ultimate financial effect is neutral. But what the developer does have is the extra carrying charge of the VAT inserted into the development process. The implications will vary from company to company. "Some people will be rewriting their software programs in a hurry," says Paul Orchard Lisle of Hesley and Baker, chartered surveyors.

For the largest companies it will be largely a matter of book-keeping. "Whatever happens there is going to be a cash flow effect of some, but not disastrous magnitude," says Donald McKeith, the Land Securities finance director.

Allan Campbell Fraser of DCI, the privately owned - and much smaller - Glasgow group, agrees that VAT is not a big penalty on developers. Any developer worth his salt should take it in his stride. There's no point in

saying it's not going to cost something but you'll get it back in a different direction."

Many companies, as Mark Taylor of John Laing Developments notes, have a monthly accounting system with Customs and Excise for VAT, under which VAT liabilities and recoveries are netted off against each other.

The new VAT regime could cause more difficulties in the ultimate sale of the property. This issue stems from the difference between those who are in the VAT net and those who are not. If a sale is made to a company in the net - as most are - then there is no problem.

But banks, pension funds, insurance companies, some other financial service companies, and educational and charitable institutions do not charge VAT on what they sell. Nor can they claim back the VAT on what they buy.

Here is the rub. The insurance companies and pension funds are big buyers of property. And they and the banks and other financial service companies are tenants of large amounts of space.

The financial institutions have been returning to the property market after a time in which they have stayed away, but with the imposition of VAT, such investments are going to be more expensive from April 1 1988. "Our

purchases have got to allow for that. We are interested in net yield," says Ian Cockburn, investment manager of Electricity Supply Nominees. The implication here is that if an investing institution wants its accustomed yields then something has to give - the developer's profit margin or the land price.

The effect would be marginal in a strong market, Mr Cockburn adds. But in the City of London market at least, it is probable that the addition of the new charge, taking effect as new rating assessments come in and as the supply-demand balance tilts towards supply, could be a real dampener.

At the same time, landlords will have some tricky choices to make in their approach to property leasing in centres where the financial sector is the market leader - not only the City but Glasgow, Manchester, Bristol and Leeds as well. They have the option to charge VAT, but could face resistance from financial groups which do not have the ability to reclaim it. This would push the VAT charge back on to the developer or landlord.

In the short term, much will depend on the state of the market. If a financial institution wants space so badly that it will accept the marginal extra cost of

VAT on rent, then the property owner has no problems. But if there is plenty of space becoming available in, say, the City, then the landlord may be forced to accept the VAT charges incurred in development to secure a tenant and not pass them on.

There are, though, longer term implications for the landlord in the decision to place VAT on rents. Once a landlord elects to do that, says Christopher Cox, a property lawyer at Nabarro Nathanson, "it has got to go on as long as he holds the building, regardless of the tenant. It is a once-and-for-all decision" - and not a very popular one. Landlords generally would like to take the option not on a building by lease basis.

This choice is not just for new buildings. As Philip Burroughs, a tax lawyer at Lawrence Graham, observes, the Government has taken the opportunity of the European Court decision to bring existing buildings and their leases into the new VAT regime.

None the less, "a lot of attention will now focus on whether people in this transitional period can sidestep the new rules," says Mr Cox. It is likely that there will be a rush to sign up for or complete developments before the new tax regime comes into play. This will give an extra push to rising costs. "Architects and builders are under pressure for staff - the extra squeeze will place an extra burden on them," says John Gordon of Dron and Wright, chartered surveyors.



Fears for inner city developments

CONCERN is spreading that the imposition of VAT could hinder the programme for inner city regeneration. Industry leaders have written to Mrs Thatcher, the Prime Minister, about it. Mr John Hedley, the Conservative MP for Mid Staffs, who follows property industry concerns, is writing to Mr Nigel Lawson, the Chancellor.

The difficulty focuses on the definition of building land for

non-domestic use, the sale of which will attract VAT. The fear comes back to mixed developments, where, in the inner cities, the commercial element effectively pays for the residential element. If the commercial element becomes more expensive this might deter investment in what are frequently risky projects.

At the same time, John Trustram-Eve of Grimley JR Eve, chartered surveyors, has noted

that developments in inner cities will be less likely if property companies cannot pass on VAT to their tenants. Many tenants of small premises would have too small a turnover to be in the VAT net.

And John Gordon of Dron and Wright, chartered surveyors, suggested that smaller investment funds could be inclined to hold back from putting money into inner cities if the risks are seen as rising.

PROPERTY MANAGEMENT: AT LAST THE REAL BREAKTHROUGH

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FT LAW REPORTS

No Mareva for EC assets

DERBY & CO LTD AND OTHERS V WELDON AND OTHERS Chancery Division (Mr Justice Mervyn Davies): June 20 1988

THE COURT may freeze the UK assets of a defendant pending judgment if there is a good arguable case against him and a danger that he may dispose of his assets before judgment...

order should be made, at any rate with regard to assets within the jurisdiction. Also, Mr Weldon and Mr Jay must be ordered to disclose on affidavit their assets within the jurisdiction...

The plaintiffs sought to restrain Mr Weldon and Mr Jay from disposing of their assets world-wide, with world-wide disclosure.

In Ashiani [1986] 3 WLR 647 the Court of Appeal considered whether Mareva orders might affect foreign assets and whether disclosure of foreign assets might be ordered as ancillary to a Mareva.

While the practice had been to limit a Mareva order to assets within the jurisdiction, both Lord Justice Dillon and Lord Justice Neill in Ashiani appeared to regard the making of an order affecting assets overseas as being within the court's jurisdiction.

The following considerations were material: (i) there was a high risk that assets in the UK or overseas would be unavailable for execution; (ii) Mr Weldon and Mr Jay were associated with many foreign companies about which it was virtually impossible to obtain information; (iii) the assets were likely to be liquid; Mr Weldon and Mr Jay were well used to moving funds world-wide; (iv) the plaintiffs ought not to have to run the risk that assets would be spirited away so as to render any future judgment useless; (v) the risk would be reduced if not eliminated by a Mareva order affecting assets overseas, whereas an order affecting only UK assets might be virtually useless; (vi) Mr Weldon and Mr Jay had not sought to help themselves by disclosing any details of assets; (vii) the first of the four reasons given by Lord Justice Dillon in Ashiani that "it could very well be oppressive to the defendant that... his assets everywhere should be frozen..." could be lessened by provisions in the order; (viii) the oppression would still be severe because Mr Weldon and Mr Jay, while preparing for trial in England might at the same time find themselves engaged in courts overseas in applications of a Mareva nature; (ix) the second reason, the difficulties of controlling or policing enforcement in other jurisdictions, were less, because Mr Weldon and Mr Jay claimed to be resident in England; (x) it would be false in the present circumstances to allow them to plead the third reason, that their privacy ought not to be invaded; (xi) the fourth reason was that a disclosure order might lead the plaintiff to obtain security in some foreign jurisdiction; (xii) no dishonesty was yet proved and might never be proved - the court must assume that the respondents were honest.

Reviewing all those considerations, (vii), (xi) and (xii) were of much strength as to outweigh all others.

It followed that there was no order for any world-wide Mareva or disclosure (see Ashiani).

It was argued that since an English judgment was now readily recognised in the EC countries (see the Civil Jurisdiction and Judgments Act 1982), it was reasonable when making an inter partes Mareva order not to confine it to England but rather, where there was a Continental element, to extend it to EC assets.

The argument was not accepted. It went against the established practice which, as Ashiani showed, was to confine a Mareva order to English assets, save in exceptional circumstances. There were no exceptional circumstances that justified a world-wide or an EC Mareva. The considerations that weighed against a world-wide Mareva operated also against an EC Mareva.

Mr Lyndon-Stanford contended that apart from the Mareva jurisdiction the court had jurisdiction to preserve until trial any proprietary interests that the plaintiffs had in assets now in the hands of Mr Weldon and Mr Jay, on the ground that they were held on trust.

On the evidence Mr Weldon and Mr Jay were not trustees of any fund or assets of which the plaintiffs were beneficiaries. Sufficient proprietary interest was not made out.

For the plaintiffs: Michael Lyndon-Stanford QC, Charles Fiele and Stephen Smith (Lovell White & Durrant)

For Mr Weldon and Mr Jay: Philip Heslop QC, John Brisby and Robert Miles (Hopkins & Wood)

Rachel Davies Barrister

*** CORRECTION In River Rima, FT June 22, the appellant was Tiphook Container Rental Co, and the respondent was Nigerian National Shipping Line Ltd - not the converse as stated in the second paragraph.

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Legal Notices

NOTICE OF REDEMPTION AND TERMINATION OF CONVERSION RIGHTS. THORN INTERNATIONAL FINANCE B.V. DRESDEN, GERMANY 7 per cent. Convertible Guaranteed Rate 1988 ("the Bonds")

NOTICE IS HEREBY GIVEN that, in accordance with the provisions of the Trust Deed dated 22nd July 1978 constituting the Bonds, Thorn International Finance B.V. ("the Company") shall redeem all of the Bonds then outstanding on 15th July 1988 ("the Redemption Date") at a price of 100% of the principal amount thereof, together with accrued interest to the Redemption Date which will amount to US\$35 per \$1,000 principal amount of the Bonds.

At any time prior to 15th July 1988 Bonds may be converted into fully paid Ordinary Shares of THORN B.V. at a conversion rate of 100 Ordinary Shares for each \$1,000 of principal amount of the Bonds. The conversion rate shall be 100 Ordinary Shares for each \$1,000 of principal amount of the Bonds.

In view of the substantial difference in value between the Shares issued on conversion as compared with the redemption price, Bondholders are recommended to consider their position carefully. Prospective Bondholders are recommended to consider their position carefully. It is stated that, subject to there being no adverse market reaction in the meantime, it is proposed to exercise the discretionary right to have Bonds not presented for redemption converted into Shares. These will be sold for the benefit of the Bondholders concerned with the proceeds made available for collection by Bondholders against presentation of their Bonds as soon as practicable after 15th July 1988 at the offices of the Paying Agents named below.

Bondholders wishing to convert their Bonds should deposit their Bonds together with the remaining unconverted amount of any of the Conversion Agreements, in the same manner as the Paying Agents specified below, accompanied by a notice of conversion (the form of which is available from any of the Conversion Agents).

The aggregate principal amount of the Bonds outstanding as at 20th June 1988 was US\$ 52,000.

In the absence of the lodgment of a notice of conversion payment of the redemption price and amount interest will be made on or after 15th July 1988 upon presentation and surrender of the Bonds, together with the remaining coupon amounting to 15th July 1988 at the principal office of any of the following Paying Agents:

Principal Paying Agent: National Westminster Bank PLC, 20 Old Broad Street, London EC2 1JZ

Other Paying Agents: Morgan Guaranty Trust Company of New York, 23 Wall Street, New York, N.Y. 10036; Morgan Guaranty Trust Company of New York, Avenue des Capucines, 100, Brussels; Kreditbank S.A. Luxembourgeois, 45 Boulevard Royal, P.O. Box 1106, Luxembourg.

On and after 15th July 1988, interest on the Bonds will cease to accrue.

IRELAND

The Financial Times proposes to publish this survey on: 13th JULY

For a full editorial synopsis and advertisement details, please contact: Ruth Pincombe on 01-248 8600 ext 3428

or write to her at: Bracken House, 10 Cannon Street, London EC4A 4BY

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Public Notices

THE BROKEN HILL PROPRIETARY COMPANY LIMITED

Notice of Meeting

Notice is given that an Extraordinary General Meeting of The Broken Hill Proprietary Company Limited will be held in the Basement, BHP House, 140 William Street, Melbourne on 25 July 1988 at 10.00 am.

Special Business

1. Cancellation of Shares To consider and, if thought fit, to pass the following resolution as a special resolution: "That, subject to confirmation by the Supreme Court of Victoria, the issued capital of the Company be reduced from \$1,577,819,573 comprising paid up capital on 1,575,718,473 fully paid shares of \$1.00 each and 1,901,400 partly paid shares of \$1.00 each paid to 1/6 each, to \$1,277,819,573 comprising paid up capital on 1,275,718,473 fully paid shares of \$1.00 each and 1,901,400 partly paid shares of \$1.00 each paid to 1/6 each.

2. Bonus Share Plan (a) To consider and, if thought fit, to pass the following resolution as a special resolution: "That the Articles of Association of the Company be amended: (i) by amending Article 2 by inserting after the definition of "Secretary" in paragraph (a) the following definition into sub-clause (1) of that Article: "(a) "shareholding account" means an entry made in the Register in respect of a member for the purpose of providing a separate identification of some or all of the ordinary shares registered from time to time in the name of that member;

(b) by amending Article 130 by inserting at the start of the second sentence the words "Subject to Article 130A"; and (c) by inserting after Article 130 a new Article 130A in the form contained in the document submitted to the meeting, and for the purpose of identification inserted by the Chairman of the meeting.

(d) Subject to and conditional upon the Articles of Association of the Company being amended in accordance with the foregoing special resolution, to consider and, if thought fit, to pass the following resolution as an ordinary resolution: "That the Board is authorized to implement, pursuant to Article 130A of the Articles of Association of the Company, a Bonus Share Plan.

By order of the Board M J Jones, Secretary 8 June 1988 The register of members of the Company will be closed on Friday 22nd and Monday 25th July 1988

Crédit National

FF 500,000,000 Guaranteed Floating Rate Notes due 1991

In accordance with the terms and conditions of the Notes, notice is hereby given that for the interest period from June 23, 1988 to September 23, 1988 the Notes will carry an interest rate of 7.725% per annum.

The interest payable on the relevant interest payment date, September 23, 1988, will be FF 197.42 per Note of FF 100,000 nominal and FF 1,974.17 per Note of FF 100,000 nominal

The Reference Agent KREDIETBANK S.A. LUXEMBOURGISE

FIELDER GILLESPIE DAVIS B.V. US\$7,400,000 CONVERTIBLE BOND ISSUE DUE 1988

Notice is hereby given that the Conversion Price of these Bonds has been reduced from AUD\$2.20 to AUD\$1.00 pursuant to Clause 9 of the Trust Deed, effective January 14th, 1988.

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Art Galleries

LEVEYNE GALLERY - 30 Brixton Street, W1. 01-482 2107. Please write on paper, Barcelona, Blue and Pink periods. 19th June - 22nd July. Mon-Fri 10-5; Sat 10-12.30.

On the instructions of Waterford Wedgwood Holdings p.l.c. A unique, blue chip, West End investment. Offers invited for this valuable leasehold interest located at the very heart of London's West End. SPIRELLA HOUSE 266/270 REGENT STREET 249 OXFORD STREET LONDON W1. DE GROOT COLLIS 28/29 Dover Street, London W1K 4AE 01-408 1504 Fax: 01-408 6367 Telex: 3523-DE GROOT G.

Company Notices

THE RANDFONTEIN ESTATES GOLD MINING COMPANY, WITWATERSRAND, LIMITED

Registration Number 01/00251/08 WESTERN AREAS GOLD MINING COMPANY LIMITED Registration Number 59/03209/06 ELSBURG GOLD MINING COMPANY LIMITED Registration Number 65/10728/06 All Companies incorporated in the Republic of South Africa

THE RANDFONTEIN ESTATES GOLD MINING COMPANY, WITWATERSRAND, LIMITED DIVIDEND

A final dividend, dividend number 108, of 850 cents per share has been declared in respect of the financial year ending 30 June 1988.

This dividend is payable subject to the customary conditions which may be inspected at or obtained from the company's Johannesburg office or from the London Secretaries, Barnato Brothers Limited, 99 Bloemfontein, London EC2M 3DE.

Holders of share warrants to bearer should attend to the terms of a notice to be published by the London Secretaries late in July 1988.

By order of the Board JOHANNESBURG CONSOLIDATED INVESTMENT COMPANY, LIMITED Secretaries per: M. M. DE ALBUQUERQUE

WESTERN AREAS GOLD MINING COMPANY LIMITED ELSBURG GOLD MINING COMPANY LIMITED NOTICE TO SHAREHOLDERS

The Boards have decided to pass the dividend in respect of the financial year ending 30 June 1988. Head Office and Registered Office: Consolidated Building Fox and Harrison Streets Johannesburg 2001 P.O. Box 590, Johannesburg 25 June 1988

BAYER AKTIENGESELLSCHAFT PAYMENT OF DIVIDEND

NOTICE IS HEREBY GIVEN to shareholders that following a Resolution passed at the Annual General Meeting of shareholders held on 22nd June, 1988 a Dividend for the year 1987 of DM.10.00 and an additional anniversary bonus of DM.1.00 per share of DM.50 nominal will be paid as from 23rd June, 1988 against delivery of Coupon No. 47.

All dividends will be subject to deduction of German Capital Yields Tax of 25%. The net amount of dividend is payable in German Marks. Paying Agents outside Germany will pay in the currency of the country in which the Coupon is presented at the rate of exchange on the day of presentation.

Coupon No. 47 may be presented as from 23rd June, 1988 at the Company's Paying Agents in the United Kingdom: Hambrofs Bank Limited Hill Street, London W1C 2BS Kleinwort, Benson Limited S.G. Warburg & Co. Ltd. from whom claim forms may be obtained.

United Kingdom Income Tax will be deducted at the rate of 10% (10 Pence in the £1), unless claims are accompanied by an affidavit. German Capital Yields Tax deducted in excess of 15% is recoverable by United Kingdom residents. The Company's United Kingdom Paying Agents will, upon request, provide the appropriate form for such recovery. Leverkusen 22nd June, 1988 BAYER AKTIENGESELLSCHAFT

STATE BANK OF SOUTH AUSTRALIA A \$75,000,000 FLOATING RATE NOTES DUE 1994

Holders of the notes of the above issue are hereby notified that for the next interest sub-period the following will apply. INTEREST RATE: 12.5% PER CENT PER ANNUM INTEREST PERIOD: 20 JUNE 1988 - 19 SEPTEMBER 1988 INTEREST AMOUNT DUE: 19 SEPTEMBER 1988 PER \$10,000 NOTE: A\$321.85 PER \$5,000 NOTE: A\$161.43

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COMMERCIAL PROPERTY Advertising Appears Every Friday For Details Ring (01) 248-8000 ext 3269,3211,4196 or 3284

ARTS



OPERA AND BALLET

London Covent Garden. The ancient production of Elektra is revived a final time to introduce to London Gwyneth Jones (in the title role), Helga Dernesch, Ruth Falcon, and Willard White. Gerd Albrecht conducts. The revival of the Ellish intended for Placido Domingo returns without him. Eberhard Weverhann conducts. The Ellish with the original baritone, Renato Bruson, in the title role, Elizabeth Connell as Lady Macbeth, and Edward Downes as conductor. (588 3151).

by Iwan Fischer is a vigorous and colourful production which brings to life Rossini's mixture of comedy and pathos. The opera semi-seria is co-produced by the Paris Opera and the Théâtre des Champs Elysées (47.42.57.50).

NEW YORK

Liseca Center Opera House. Paris Opera Ballet dancing American premieres of works by Robert Wilson (his first ballet), Maguy Martin and William Forsythe in a three-week season that features The Nutcracker and Rudolf Nureyev's refashioned Swan Lake. Ends July 9. (682 5000).

WEST GERMANY

Berlin. Deutsche Oper. Carmen returns with Margaria Zimmerman in the title role. Ermanno Mauro and George Robertson. Faust has fine interpretations by Nelly Miricioiu, Kaja Borris and Robert Hale. Gotterdammerung has a strong cast led by the original baritone, Renato Bruson, in the title role, Elizabeth Connell as Lady Macbeth, and Edward Downes as conductor. (588 3151).

PARIS

Cologne Opera (Théâtre des Champs Elysées). La Gazza Ladra conducted

Brendel (Wolfram) and Sharon Sweet (Elisabeth). Ein Sommernachtstraum was well received when it opened with Paul Esswood, Teresa Ringholz and Harald Stamm. Mason Lescout has a cast led by Barbara Daniels as Manon. (20761).

ITALY

Milano. Teatro Alla Scala. Rudolf Nureyev's production of Don Chisciotte with Anita Magyari and George Jancu, conducted by Michel Sason. (5919126).

NETHERLANDS

Rotterdam. Rotterdamse Schouwburg. The National Ballet with Four Schumann Pieces (Van Manen/Schumann), and the world premiere of new ballets by Nils Christie and Edouard Lock. (Mon, Tue). Scheveningen. Circus Theatre. The Xian ballet company from China Army (Mon to Thur). (55.88.00).

MUSIC

LONDON

Scharoun Ensemble Berlin. Members of the Berlin Philharmonic Orchestra play Mozart and Schubert (Mon); Dvorak, Isaac Tuxi and Beethoven (Wed). Queen Elizabeth Hall. (928 3151).

PARIS

Orchestre National de France, conducted by Rudolf Barshai, with the Radio France Choir. Beethoven (Tue). Théâtre des Champs Elysées. (47.20.32.77).

FLORENCE

Letzige Gewandhaus Orchestra, conducted by Kurt Masur. Wagner, Beethoven (Wed); Mendelssohn, Mozart and Brahms. Teatro Comunale.

Spoleto. Chamber concerts every day of the Festival at the Teatro Carlo Felice (midday) and the Teatrino Delle Sei (at 6 pm). (40265).

NETHERLANDS

Amsterdam. Concertgebouw. Klaus Tennstedt conducting the Concertgebouw Orchestra, with Jakob Stigter, horn. Mozart, Mahler (Thur). (778 345).

NEW YORK

Orchestre Symphonique de Montreal, with Charles Dutoit conducting. Los Angeles, Debussy, Prokofiev (Mon). Carnegie Hall (947 7500).

CHICAGO

Bavaria Festival, 53rd season of the Munich home of the Chicago Orchestra opens with a jazz programme by Percy Jones and Earhworks (Tue). (726 4642).

EXHIBITIONS

LONDON

The Royal Academy. Ozzanne - The Early Years 1929-72. A concentrated and illuminating study of the formative period of one of the greatest artists of the 19th century and one of the seminal figures of the modern movement. (Thurs to Sat 10.30 to 6.00).

NEW YORK

Chicago. Art Institute. Photographs by Josef Sudek. Using his native Prague as the background, Sudek in 1974 captured the lyrical quality of the Czech people and the country's beautiful landscape. Ends Sept 5.

NETHERLANDS

Amsterdam. Tropenmuseum. The arts and crafts of Indonesia, illustrated with more than 500 objects in bronze, bamboo, textiles and precious metals spanning 2000 years of cultural history. Ends August 21.

PARIS

Galérie Schmitt. French masters of the 19th and 20th century. The display includes three storey gallery plays host, yet again, to an exhibition spanning a period rich with creativity and diversity.

TOKYO

Tokyo National Museum of Modern Art. Takahashi. René Magritte. Magritte's paintings of dapper little men in dark suits and bowler hats and floating like clouds should appeal to all Japanese 'salarymen' who dream of escape from the daily grind. Closed Mondays. Ends July 16.

VIENNA

Bethmann. Wien 1938. Vienna's city hall is commemorating the Anschluss, the German annexation of Austria in 1938, with a large and courageous exhibition which shows how Austrians reacted to Hitler's march into Vienna, and the eclipse and eventual destruction of the Jewish culture. Ends June 30.

WASHINGTON

National Gallery. More than 60 masterworks from a superb 18th-century collection of Munich's Alte Pinakothek, including works by Raphael, Titian, El Greco and Van Dyck. Ends Sept 5.

WASHINGTON

Palazzo Grassi. The Phoenician. The most major exhibition at Fiat's imposing art centre on the Grand Canal attempts to give a complete picture of the Phoenician Mediterranean for over 1,000 years before their capital, Carthage, was finally destroyed by the Romans in 146 BC.

WASHINGTON

Pal Joey (Goodman). Set in Chicago in the 1940s, this Rodgers and Hart classic, directed by Robert Falls, follows in haunting melodies the escapades of a classic hard-boiled detective who falls for the rich lady he wants. Ends Aug 7. (643 8800).

THEATRE

LONDON

The Common Pursuit (Phoenix). See London chance for flawed Simon Gray comedy about Cambridge graduates in love and fishing. Author directs good young fish. Comedians including Rik Mayall and Stephen Fry. (588 2284. credit card bookings 240 8881).

NEW YORK

Chicago. Art Institute. Photographs by Josef Sudek. Using his native Prague as the background, Sudek in 1974 captured the lyrical quality of the Czech people and the country's beautiful landscape. Ends Sept 5.

NEW YORK

Palazzo Grassi. The Phoenician. The most major exhibition at Fiat's imposing art centre on the Grand Canal attempts to give a complete picture of the Phoenician Mediterranean for over 1,000 years before their capital, Carthage, was finally destroyed by the Romans in 146 BC.

NEW YORK

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NEW YORK

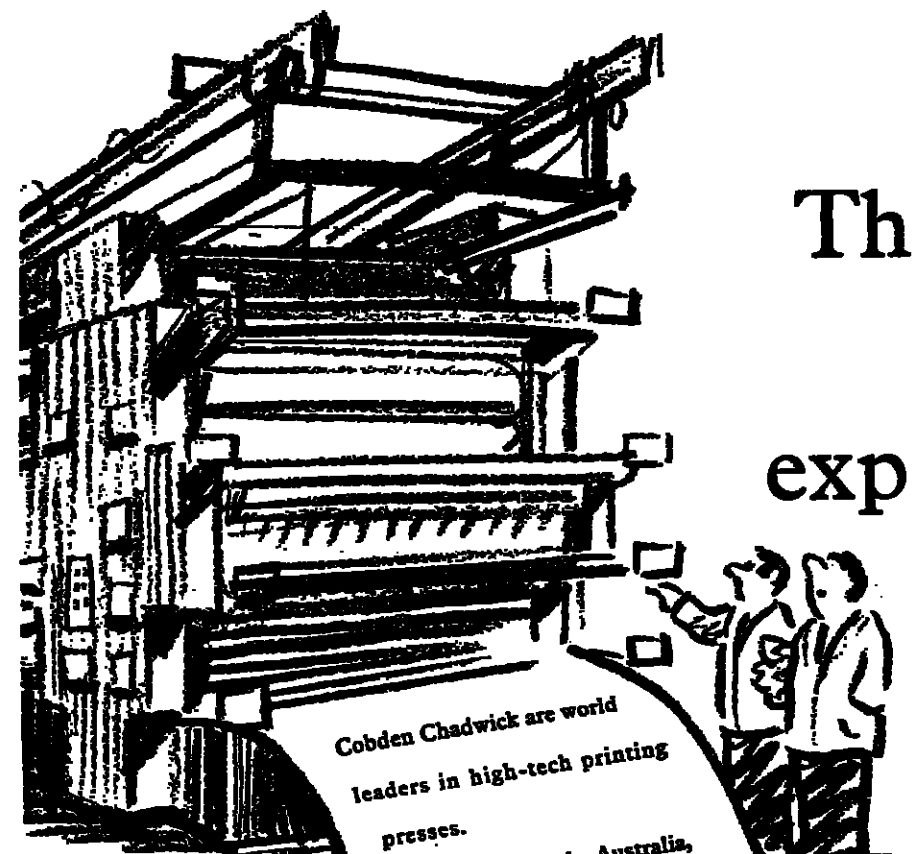
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NEW YORK

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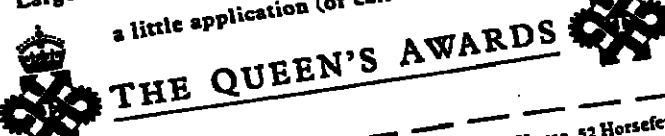
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Friday June 24 1988

Brazil returns to the fold

AFTER a wearing number of false starts, Brazil and the international banks have finally reached agreement on the rescheduling of Brazilian medium- and long-term debt and on a new financial package. This means the formal abandonment of Brazil's attempt to strike a relief deal outside the framework of the International Monetary Fund (IMF) and the established norms of the banking community.

Orthodoxy

Since Brazil is the largest Third World debtor, and has been observing a unilaterally-imposed moratorium for 16 months, this signals a welcome return to orthodoxy.

Brazil did not benefit from the moratorium. On the contrary, reserves had to be placed at low interest in the custody of the Bank for International Settlements to avoid seizure. As for operating outside IMF discipline, this merely seemed to encourage weak economic management. The Brazilian experience confirms that heterodox experiments, at least when badly managed, are counter-productive.

Furthermore, it suggests that radical actions, especially if inadequately planned, do not necessarily force the creditor nations and commercial banks to alter their positions. The case-by-case approach to debt remains in place, despite the continuing contradiction between the huge outward transfer of resources to service debt and the need for fresh funds to restore growth. The low-key language devoted to the plight of the middle-income debtors in the G-7 summit communiqué this week underlined that no new global initiative is in the offing.

Even allowing for the difficulties of a non-elected president operating in a constitutional vacuum, Brazil does not deserve much sympathy for its handling of its debt problems. President Jose Sarney and his advisers have been unnecessarily confrontational both with the banks and the IMF. Meanwhile, economic policies have been distorted by short-sighted political considerations. These distortions have been compounded by poor administration and a bewildering series of changes in the economic team caused by factional disputes.

Only since January, when Mr

Malson da Nobrega took over the interim portfolio, have dealings become easier with the international financial community. Mr da Nobrega accepted the futility of confrontation and the need to bring the banks and the IMF on board. The agreement with the commercial banks is broadly similar to those already negotiated with the region's other major debtors, Argentina and Mexico, although for the first time an attempt has been made, with an eye on bank regulators, to enhance the quality of the new loans compared with the old loans. Otherwise, the difference is one of degree. The Brazilian deal, a multi-year agreement covering maturities between 1987 and 1993, involves larger sums of money, contains the most linkage with an IMF programme and offers the most extensive menu of options to encourage the reduction of debt. Almost \$62bn of debt (half Brazil's total foreign debt) will be rescheduled over a 20-year period with a sharp cut in interest rates. Additionally, the banks will provide \$3.2bn in fresh funds over the next nine months.

It remains to be seen how the 700 creditor banks will be impressed by the agreement, and particularly whether they will show greater enthusiasm in taking up the various options to convert and reduce Brazilian debt. Mexico, which has a far better track record of economic management, has been bitter over the poor response of banks on this score.

Uphill battle

In the meantime, serious doubts must surround not only the Sarney Government's ability to sell the agreement at home but also to manage the economy in a way which takes advantage of the agreement. The government's image is tainted by corruption scandals and its attention absorbed by the closing stages of drawing up a new Constitution. At the same time, Mr da Nobrega's position as a technocrat administrator is far from secure. He is fighting an uphill battle to hold down public sector wages that only last week led to a clash with the powerful military establishment. Under these circumstances, it would be unwise to forget that the present agreement is only one of a range of measures that are needed to restore Brazil's economy.

Bleak future for the Underground

LONDON Regional Transport has just published its strategy document for the next three years. The plans it outlines are more intelligible than the messages it broadcasts to bewildered passengers in overcrowded Underground stations. But they are equally unattractive. Those who live or work in London can look forward to higher fares, but they should not expect early relief from chronic congestion. Services, say the management, have already been increased to the limit permitted by rolling stock and signalling systems.

Many travellers will regard this outlook as quite tolerable. The south-east and London have experienced rapid economic growth in recent years. Personal incomes have risen sharply. Yet journeys to work have become increasingly unpleasant - in some cases unhealthy. The overcrowding during rush hour on some routes has reached disturbing levels.

Passenger strikes

The level of consumer discontent has reached such a peak that delays are sometimes caused by the passengers themselves. We have entered the era of the "passenger strike". Travellers, incensed by interminable delays and cancellations, have been known to sit tight in a train, ignore the "all change" order and await the arrival of the police.

The quality of the service has deteriorated for two main reasons. In the first place, London Transport suffered badly from the public expenditure cuts and the strains of the late 1970s and early 1980s. Between 1975 and 1982, real capital expenditure fell by more than 50 per cent. It has since partially recovered. Closures are understandable because rolling stock is replaced at irregular intervals, but this squeeze was too intense.

strength and duration of the economic recovery, and the intrusion of much more flexible payment mechanisms. Fixed fees for travel over set periods have reduced to zero the cost of marginal journeys: the result has been a big increase in demand, especially for additional off-peak journeys.

Meeting demand

There is controversy about the correct response to this surge in demand. Some recommend rationing through higher fares. LRT is doing a bit of this: the plan to raise fares faster than the rate of inflation will force some people off the Underground. Others argue for substantially increased capital spending, the introduction of New York style "express" trains and several new lines. Given the neglect of previous years, an expansion and modernisation of the service is clearly overdue.

But even if a significant increase in capacity were approved, the short-to-medium term pressures would remain acute. It would take 10 years to build a new line. There is a case, therefore, for attempting to meet the demand in a different way. The obvious solution is to encourage the use of buses, which, relative to the Underground, are under-utilised. The number of people coming into central London by bus during the morning rush hour has fallen dramatically over the decades. The figure was 209,000 in 1961, 175,000 in 1976 and only 79,000 last year.

The increase in traffic congestion is one reason for the decline in the relative popularity of buses. People will abandon the Underground in favour of buses only if the latter can provide a quicker and less erratic service. This is likely to be possible only if the density of private motor traffic is reduced. The best way to make progress here is to levy taxes on motorists in recognition of the congestion costs they impose. It may be politically unpopular, but London's traffic problems will be solved only if the costs and benefits of different modes of transport are simultaneously examined.

William Dawkins reports from Brussels on the imminent demise of an EC-sponsored cartel

Europe's steel rejoins the free world

THE EUROPEAN Community's steel output controls - which have propped up prices for the past eight years - are due for their death sentence at a meeting in Luxembourg later today. The European Commission has decreed it must happen, because the market is healthy enough for steelmakers to do without protection. The EC's 12 industry Ministers will have little choice but to go along.

The death of mandatory quotas will be a dramatic change. Brussels today dictates how much individual companies may produce for roughly half of the EC's 140m tonne steel capacity. That covers hot rolled coil and cold reduced sheet (used by the car and engineering industries), heavy plate (used in shipbuilding) and structural beams (for the construction and building industries).

Producers fear today's decision will provoke a subsidy and price war that might hasten the end of the fragile upturn in prices the industry is now enjoying. They already expect to lose another 55,000 jobs in the next two years, on top of the 500,000 job cuts in the EC steel industry since 1980. Steel users are looking forward to a long overdue fall in prices and a big improvement on the three-month wait for deliveries that many are now having to endure.

Today's decision will not be easy - except for the UK and the Netherlands, which see the quota system as an unnecessary restriction on their efficient producers. It means British Steel will no longer have to pay a rumoured £15

per ton to buy extra quota rights, a burden it will be only too glad to shed ahead of its privatisation. But the change will be hard to stomach for the West Germans, despite the fact that their steelmakers are also highly efficient (see below). They resent strongly having to compete against subsidised Italian steel and see no point in ending quotas until illicit aid is banned. But they have little faith that Brussels's inquiry into Government aid for Finisider - renamed Iva since the voluntary liquidation announced last month - will bring real results.

France does not relish exposing Distro-Saclay to a free market just as it is in the middle of a far-reaching restructuring programme. Finisider would be in terminal trouble without the enormous debt guarantees it gets from Rome: while Cockerill-Sambre of Belgium and Arbed of Luxembourg want to hang on to the quota system because it guarantees them access to larger markets in other member states.

Yet however little most of the people round the table in Luxembourg like the idea, they all know the end of quotas is inevitable. Under EC steel rules, quotas can only be imposed legally if the industry is in "manifest crisis" - and it is a long way from that. The industry is profiting from an unexpected boom in demand. EC steel output hit 34m tonnes in the first quarter of 1988, around 4m tonnes ahead of Commission estimates, boosted mostly by an increase in industrial investment.

EC hot rolling mills are on

average working at 77 per cent of capacity, just a whisker away from the 80 per cent the Commission estimates is the ideal for long term viability. But Commission and industry experts agree that bad times are just around the corner and that the outlook is for a long term decline in steel demand.

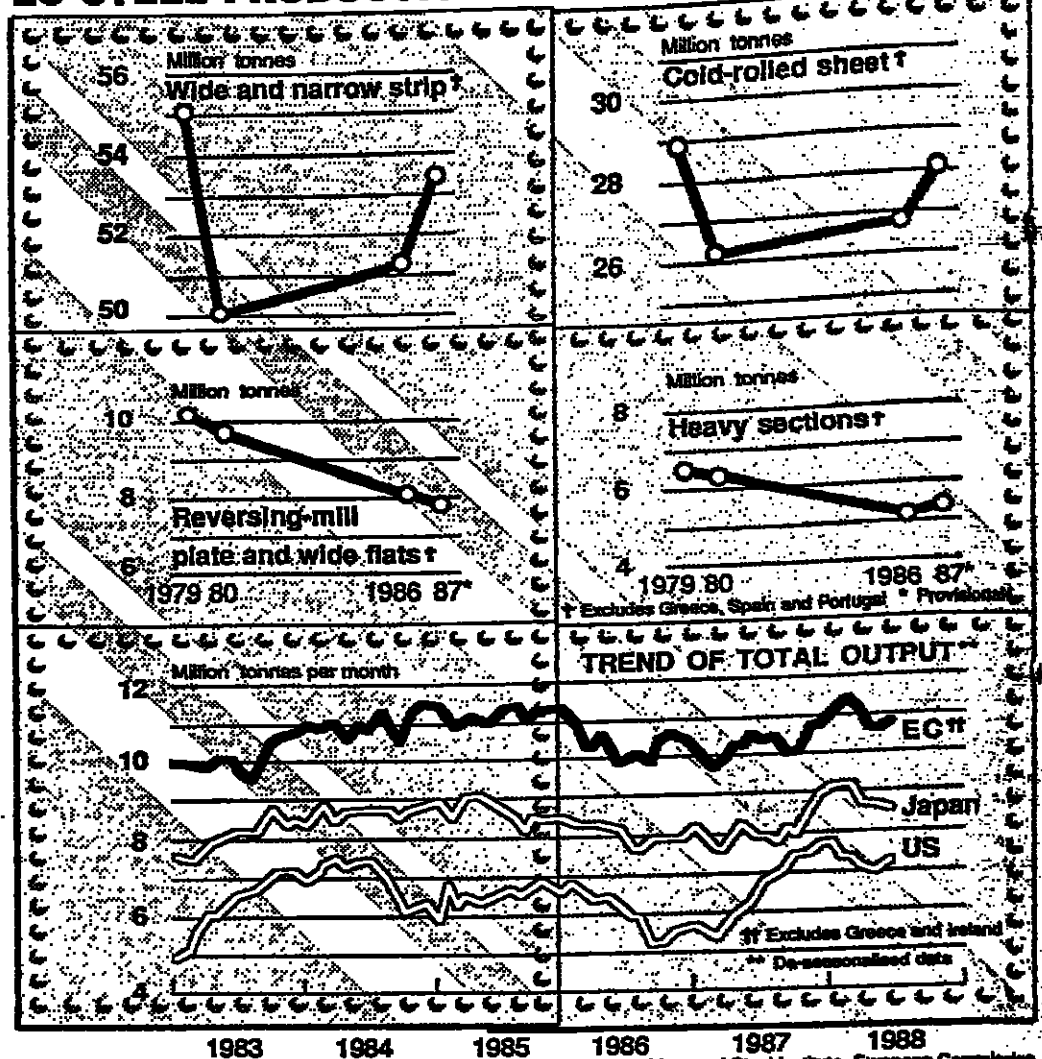
There is often a way round uncomfortable decisions in EC politics - and the quota system has been subject to more than its fair share of prevarication by both the Commission and member states. But not this time. EC governments do have the right to propose their own quota system, rather than heading the Commission's plans. But they must be unanimous to do that - and any such idea would be automatically blocked by Britain and the Netherlands.

Brussels was prepared to bend the rules and consider continuing the system to 1990, on condition that steelmakers volunteered to shut roughly three-quarters of their 30m tonnes surplus capacity.

But by the June 10 deadline set for the producers' third attempt to find adequate voluntary closures, they came forward with precisely nothing for the 7.5m tonnes required out of the total 10m tonnes of surplus production potential in hot rolled coil.

All this puts the Commission in a position of unusual power - and, unusually given its past record on steel, it is determined not to be swayed. The Brussels authorities' dawn raid early last month on seven EC stainless

EC STEEL PRODUCTION



steel makers suspected of running their own cartel outside the official quota system - which does not apply to stainless - is a sure sign that they mean business. And only last week, Mr Karl-Heinz Narjes, the EC industry commissioner, was stressing that "now is the time for steel firms to stand on their own feet"; a remarkable about-turn for a man who was proposing only a year ago to keep steel quotas until the end of 1990. Now the dominant feeling in the Commission is that this Brussels-authorized steel cartel is a glaring contradiction to the EC's campaign to create a free single market by 1992, rather than the essential safety net of the past.

So the only question now is what kind of EC steel policy replaces the quota system. There

is an outside chance that output controls might continue for heavy beams, where EC mills are running at less than 80 per cent of capacity, and where just over 2m tonnes of voluntary closures are available. For the rest of the products about to drop out of the system, Eurofer (the "club" of big integrated steelmakers) and the majority of big steelmaking countries are urging on the Commission a return to informal voluntary output controls, to be referred by Brussels, of the kind that existed from 1977 to 1980. How Brussels will respond is uncertain.

"If we can be helpful without the emergence of cartels or price arrangements we will do that," says Mr Narjes. One kind of help already in place is an Ecu 300m (£200m) fund for retraining and

job creation in steel closures areas, which Mr Narjes is proposing to double. The other option open to the Commission under vaguely worded EC steel rules are very wide. Several Commission officials doubt whether all Eurofer's members would really observe voluntary output controls at a boom time like this. It was difficult enough to get the 1977-1980 gentlemen's agreement to stick, and that was when the industry was bucking down for a crisis. Then, the arrangement broke down when Klockner of West Germany refused to observe Commission production guidelines. Steelmakers, so the argument goes, would be even looser to break ranks now to take full advantage of an upturn that they all fear will be short-lived.

West German industry escapes to greener fields

profitable commodity." He does not, however, regret for one moment the diversification effort of the last ten years which has left his company - like most of the other big producers - far less dependent on the vagaries of that market.

Some steel producers, such as publicly owned Salzgitter or unquoted Krupp, have always had large non-steel components. Others have followed. Thyssen, still West Germany's biggest steelmaker, derived 95 per cent of its sales at the end of 1972, from steel, special steel or trading. Now steel and special steel accounts for just over 35 per cent of sales; the company has diversified into the capital goods and processing industries. Raw steel made a pre-tax loss of DM 126m in 1986-87 but the whole group still managed a pre-tax profit of DM 538m.

At Hoersch, to take another example, steel is down from over 50 per cent of sales 10 years ago to about 35 per cent now, thanks to some sensible acquisitions in machine building and software, and the shedding of steel loss products. The picture is less bright elsewhere - but nevertheless most of the steel divisions of the conglomerates are now working from a security profit about base, even in especially difficult years like 1986-87.

The West German industry received, proportionately, the least state aid between 1975 and its banning by the EC in 1983 - only about DM 7bn or less than seven per cent of the total disbursed. So why are the pro-market Germans not enthusiastically supporting the imminent suspension of the final half of the EC steel quota system?

They argue that the effect of

huge, albeit legal, subsidies in other countries prior to 1985 has left lingering benefits, such as the lack of debt in British Steel's balance sheet. They also argue that illegal subsidies are continuing - in Italy especially - and that as soon as the current boom ends and a price war begins, inefficient public sector producers will have their uneconomic price-cutting underwritten by governments.

West German claims of unique virtue overstate the case a little. In relative terms, steel jobs losses have been higher elsewhere than in Germany. And, because West Germany started slushing capacity sooner than most, its cutbacks are less impressive if you take a more recent timescale. Between 1980 and 1985 German capacity reduction at 12 per cent was actually the lowest of the major producers (although sub-

sequently there have been several major closures). Germany might also show a little more gratitude towards the EC crisis management system. All European producers, public and private, misjudged the market at the start of the 1970s and opened far too much fresh capacity. Equally, all these European producers have benefited from the quota cartel arrangements and the reduction in capacity of 35m tonnes between 1980 and 1985, which helped support prices. Germany has, additionally, benefited from quite generous quotas and from the fact that its largest production category - flat products - has remained under quota to the bitter end.

None the less, the Germans can reasonably claim that their relative efficiency has not been, and will not be, properly

rewarded until hidden subsidies elsewhere in Europe are dealt with. But when the slow downward trend in world steel demand reasserts itself, the Germans will cope better than most. The rationalisation that has already taken place, the industry's high level of technology, and its strong home market, ensure the industry's future. And the increasingly specialist market suits specialised producers like the Germans.

That does not mean Germany can avoid further rationalisation. The weaker groups like Klockner and Krupp have yet to prove that their latest reorganisations are sufficient. And it is doubtful that Germany can sustain six giant strip mills far into the 1990s. Thyssen owns two of them. As long as they are both making money, closure is absurd; and soon as they stop doing so the company will not need an EC official to tell them to cut their losses.

David Goodhart

Reviewing the numbers game

The Central Statistical Office was set up by Winston Churchill in 1941 largely because he was fed up with receiving contradictory figures from different government departments. After the war, however, the process of centralising official statistics was not taken much further.

That may be one reason why the Government has been obliged to undertake an immediate review of the quality of statistics. Another may be that shortly after Margaret Thatcher became Prime Minister the size of the statistical service was cut back as a result of a review by Sir Derek Rayner. There was a suspicion at the time that the cuts would be regretted; for example, some samples of business activity are now thought to be too small to produce reliable data.

The new review is expected to take about three months. Yet there appears to be no great pressure for the service to be centralised under the CSO.

OBSERVER

Employment. The Department of Trade and Industry is not terribly popular for the way it handles figures either, and is conducting its own review.

Peter Walker, the Welsh Secretary, recalls that when he was at the DTI in the early 1970s there was a customs strike and therefore no trade figures. "No matter," said Sir Claus Moser, then head of the CSO. "Just weigh the invoices." So they did and the figures came out about right.

Tribute indeed

The Gorbachev regime has paid the ultimate tribute to Margaret Thatcher. The latest work on perestroika, including an article by Dr Andrei Sakharov, is called "There is no Alternative".

All in the air

While it may be cold comfort to current hay fever sufferers, they could draw some consolation from the fact that things have been worse.

Yesterday's count of 116 was lower than this year's peak of 440 on June 19 and nowhere near the record of 720 in 1964.

The count is issued by Dr Roland Davies at the department of medical microbiology, St Mary's Hospital, Paddington. He started the count in 1961 as a bulletin for the Asthma Research Council and it has since become essential reading for the thousands of sufferers every summer.



"Could you pass me the after take over mints?"

Bill Frankland, noticed his patients beginning to suffer. It was June 5 when the count registered 104.

Back to flying

Colonel Ozeira Silva, the departing chief executive at Petrobras, Brazil's state-owned oil giant, does not suffer from job insecurity. The 57-year-old ex-test pilot has long known that ejection from his hotseat at the corporation's Rio headquarters would mean a happy and more lucrative landing elsewhere - almost certainly back in aviation.

In the 1960s, Silva's career looked less promising. He was passed over for promotion beyond colonel and - as was the custom under the military regime - quietly farmed out to state industry.

He joined a company called Embraer which, under his direction, grew from little more than assembling foreign products to supplying home-designed Tucano air force trainers to, among others, the RAF.

By careful market analysis, Silva also developed a Brazilian niche in the civilian market with his Bandeirante and Brasilia 14-30 seat medium range turboprops, which are now best sellers, especially in the US.

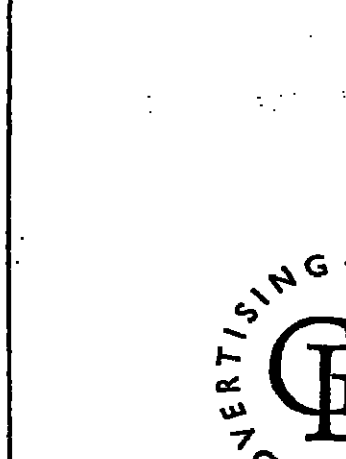
The Colonel's self-taught business know-how both at Embraer and Petrobras could earn him fortunes on the boards of companies at home and abroad. Those who know him, however, guess that he will move heaven and earth to return in some shape and form to Embraer where he retains the non-executive presidency.

"Ozeira," said a diplomat this week, "really should have been Japanese."

Pagan pleasures

Nothing in this world is new, not even the summer hippies. A cutting from a 1935 edition of the Central Somerset Gazette reports that residents were fed up to the teeth with strange people dancing around the Glastonbury Tor in the nude.

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POLITICS TODAY: Joe Rogaly

The Great British Surfer



YOU CAN say what you like about Mr Kenneth Baker, and most of his colleagues do, but you have to allow that he really is shaking up Britain's schools and universities.

My own view is that what goes on inside the soul of the education secretary is (a) unfathomable and (b) of less importance than his public record. This is beginning to look good. His Great Education Reform Bill (Gerbil) is well on its way through Parliament. It is not beneficial in all of its parts, but it is highly likely to bring about a historic reform of British education.

Mr Baker perceived that the tide was in for reform as soon as he arrived at Education in May 1986. This was not difficult. It had in fact been coming in for ten years - ever since the Labour Prime Minister, then Mr James Callaghan, uttered the daring words, "standards" and "accountability" in a speech at Ruskin College in October 1976.

Mr Baker's Gerbil changes all that. The department will select and manage

a peck of committees on education. These will advise on the curriculum, standards and testing. The Minister will, by statute, lay down the law on the basis of their recommendations. He is trying to make sure that the advice is not too tainted by the anti-reformists in the education establishment.

This part of the package is unashamedly authoritarian. It is too much so for Lord Joseph, who has been arguing in the Upper House for a limited "core" curriculum that would leave more subjects open to free choice.

The Government reply to the charge of authoritarianism is that the part of the bill allowing schools to "opt out" of local council control into direct-grant status will open the market in education. It will certainly enable middle-class parents to take charge of their own schools. It should satisfy those on Mr Baker's right who seek a system of vouchers from the state.

Mr Baker is not so good at justifying himself when challenged about the fate of the children left behind in inner-city schools. Their parents are unlikely to choose direct-grant status. It is an open question as to whether those who do will be well qualified to pick headmasters who are also able managers.

What is certain is that the Education Secretary's pursuit of excellence in a

great many schools will proceed with vigour. It will not be a matter of passing the Gerbil into law and then sitting back. For the Government does not trust the educational establishment. It is suspicious of most university professors of education, the teaching unions, the local education authorities and Her Majesty's Inspectors of Education.

Mr Baker takes the line that he would have all like to be remembered for putting his major reforms into both law and practice. He could hardly profess anything else. No one can say whether he will catch another wave that will take him on to even higher things, although his eyes do sometimes dart about a bit. To the delight of No 10 Downing Street he will embark on an autumn tour to sell the bill to local education authorities and school boards throughout the country, just as Mr Kenneth Clarke has been obliged to traipse around from one working breakfast to another on the Prime Minister's inner Cities campaign.

The education tour will no doubt also be backed by

the Prime Minister, before the cameras. On present plans there will also be an exhortatory booklet, just possibly called "What Works", after a famous American example.

Teacher and headmaster training will be a fresh pre-occupation in the autumn. Downing Street has been taken with the idea of an elite college for headmaster-managers, a Sandhurst or West Point for schools. Mr Baker's current view is that the people appointed to run such an academy will be more likely than not to entrench present practice.

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The biggest change of all will become apparent over the next 18 months or so. It is now acknowledged inside the Government that the section of the Gerbil dealing with the universities was an un-thatcherite mistake. The blame is cast on past ministers and a particular civil servant, but that is a matter of detail. For Mr Baker's bill virtually nationalises Britain's universities, by taking much tighter formal central government control over their funding. It carries the potential for ministerial

Lombard

Coming to terms with Stalin

By Margaret van Hattem

HALF A CENTURY after Arthur Koestler wrote the script, Moscow is finally staging the production. Unravelling (in his book Darkness at Noon) the tortured logic behind those grotesque confessions, made at Stalin's show trials, of the "old Bolsheviks," Koestler held out one ray of hope for the executed Bukharins, Kamenyevs, Zinovievs, Rykovs and Radeks.

"The party promises only one thing," Gletkin the interrogator tells Rubashov, Koestler's composite figure for those who had been liquidated - some of whom he had known. "After the victory, one day when it can do no more harm, the material of the secret archives will be published. Then the world will learn what was in the background of this PUNCH and JUDY show . . . and then you, and some of your friends of the older generation, will be given the sympathy and pity which are denied to you today."

The rehabilitations have begun. In February, Bukharin; then Radek and Pyatakov; earlier this month, Zinoviev and Kamenyev. There is even speculation that Trotsky may be next. But the question is: will recognition of what happened under Stalin teach the right lessons? The tendency to attribute all the evils of the Stalin years to the "personality cult", and to Stalin's perversions of true socialism, is dangerously close to Gletkin's "apparatchik" thought-processes.

The rehabilitation of the old Bolshevik heroes will be a purely cosmetic exercise if it is not accompanied by a conscientious re-examination of the reasons for their acceptance of the reality of Stalinism, as distinct from its facade - why the desperate and sure taken seemed to them not only justifiable at the time, but vitally necessary.

Mr Mikhail Gorbachev's attempts to carry out one of the most hair-raising U-turns in history, in order to transform a political culture, will similarly be rendered nugatory if the case for applying the brakes is not freely argued and clearly answered.

Merely to attribute resistance to his programme to conservatism, vested interests, petty internal power struggles and fear of

responsibility, is to run away from the real battle. There are valid arguments against perestroika, a high-risk strategy which carries - along with the promise of economic improvement and more democracy - a real threat to the cohesion of the state, with no guarantee of final success.

On the contrary: reforms along similar lines in Yugoslavia, with its similar fissiparous structure and nationalist tensions, have been producing economic and political paralysis. Welcome though Mr Gorbachev's reforms are, they will not begin to take unless the arguments against them can be openly expressed, and the risks openly admitted and weighed.

It is all too easy to condemn the atrocities and repressions of the Stalin years and to denounce as monsters those who perpetrated them. A case can be made for the desperate remedies adopted by Stalin and his followers; and unless that case is openly put and answered, the Soviet people will not really come to terms with their history.

Nobody could seriously claim that the need to protect and consolidate the achievements of the Russian Revolution can justify the genocide, the death camps, and the unbridled terror of Stalin's regime. But nothing is learned until it is understood how and why intelligent men - men of good faith and passionate idealism - were willing to make such horrendous accommodation between their ideals and their practice; and how and why the Soviet people - who were not asleep through the years of famine, forced collectivisation and the disappearance of 20m or so

surely taken seemed to them not only justifiable at the time, but vitally necessary. Mr Mikhail Gorbachev's attempts to carry out one of the most hair-raising U-turns in history, in order to transform a political culture, will similarly be rendered nugatory if the case for applying the brakes is not freely argued and clearly answered.

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Development aid priority

From Mr Jacques Pelletier. Sir, Contrary to what David Buchan says in his report on the meeting of the "Development" Council of May 31 (FT, June 1) France is in favour of the Commission's proposal to introduce an adjustment support mechanism into the future European Community/African, Caribbean and Pacific countries convention.

We are even the only member state to have indicated straight away how we would consider funding it.

As for the crucial need to maintain the priority given to long-term development aid, there is consensus between the Twelve on this point, borne out by the conclusions approved by the ministers, who also recognised the complementary and non-contradictory nature of adjustment aid operations.

I hope these clarifications may make for a better presentation of the French position in further reporting on the subject. Jacques Pelletier, Minister of Co-operation and Development, Paris, France

Trade marks office should be in London

From Mr Iain Mills MP. Sir, There was some misunderstanding in your article "Trade mark issue may go to summit" (June 9). I have had the personal assurance of the Prime Minister in answer to a question that the Government promises generous financial support for the establishment of the European Trade Marks Office in London.

I know that ministers are as determined as myself to ensure this location, and we have the full backing of the Confederation of British Industry and all concerned with intellectual property. Iain Mills, House of Commons, SW1

Letters to the Editor

Why read the Financial Times?

From Mr Peter Marks. Sir, I do not know whether Mr J.D. Sutherland (Letters, June 16) has any authority other than his own habits for his account of why people read the Financial Times. He may be right, but surely many readers, like myself, have a different order of priorities precisely the opposite of his?

"Chief London price changes on the back page": I had never noticed they were there. "The price of their own shares": I have none. "The stock exchange report": rarely a glance, though I keep abreast of broad trends in all the main financial markets, and get

some idea of their causes and effects. "Letters": yes. But mainly I read the FT as a means of finding out and appraising many aspects of what is going on in the world, as contained in your variety of news, features, articles and comment - lumped together unread by Mr Sutherland as "in-depth reportage".

I wouldn't know if he is right about the Sun. The time he spends on it I give to your crossword. Peter Marks, 22 First Avenue, Westcliff-on-Sea, Essex

From Mr R.S. Bristow. Sir, A straw poll among friends and colleagues reveals a very different reading pattern of the Financial Times from that suggested by Mr J.D. Sutherland (Letters, June 16), who appears to start at the back and stop before the middle.

The "alternative" reader scans the front page for the summary news items, then turns to the editorial, Observer, and the other articles on those pages before working to the front via the arts and literary pages. Since such readers rarely - if ever - read the stock exchange and business pages, there would seem to be a splendid market opportunity for enterprising newsmagazines to tear the paper approximately in half, and satisfy both types of reader for about 25 pence per day. Richard Bristow, 47 Gunton Road, ES

From Mr A.B. Hasbaine. Sir, If Mr J.D. Sutherland (Letters, June 16) skims through

the FT in the way he says, his financial judgement is as poor as his powers of clairvoyance. He could get the same information from newspapers which cost considerably less than the Financial Times.

In case you should be depressed, Sir, at the thought of several hundred thousand readers purchasing your expensive newspaper for so little return - and at the further thought of the money the FT must be wasting on highly paid financial and political philosophers who expound their intricate theories apparently to no little purpose, let me assure you that I read, first, most of the front page; then the back page (except for the chief London price changes), particularly the first part of Lex. Next I read the UK business news; and so on to bits of the Parliamentary report and the rest of the general and political news. A.B. Hawkins, 8 Charnarston Close, Sowerham, Derby

Attitudes to public flotation

From Mr W.J. Bishop. Sir, Mr Ewan Macpherson (Letters, June 21) erects an unwieldy tower of reasoning about attitudes of venture capital fund managers to public flotation of their investee companies. It is doubtful if this can really be justified by a single case of an issue being withdrawn, but the foundation of his comments is also defective in one important way.

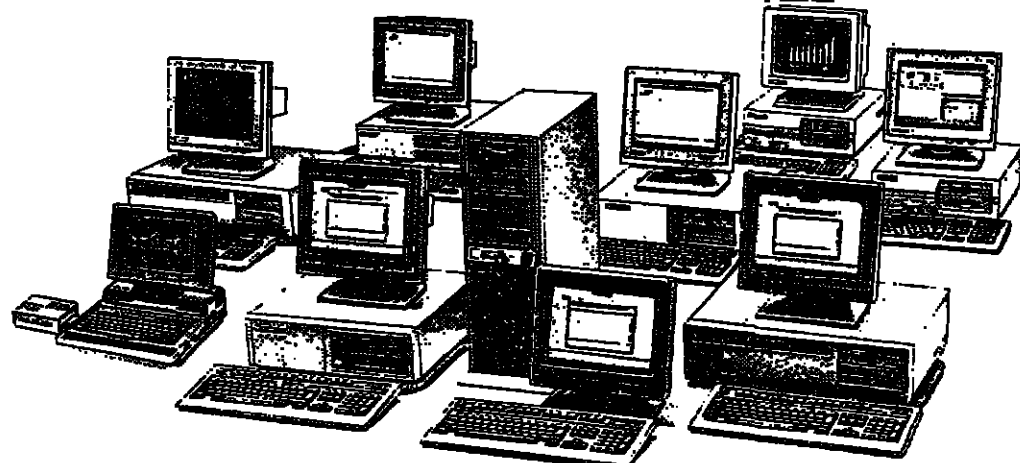
It is suggested that many funds are organised so that, when investee companies become listed, securities in them are distributed in specie to the original providers of the money for the fund. I have read the documentation for many such funds, a number of which have provided for distributions in specie as an alternative to cash distributions, but I have never seen one where this was in any way mandated at the time investee companies became quoted, as opposed to being allowed some time thereafter at the managers' option, often subject to backing from an advisory committee representing the underlying providers in some risk that the operation of the venture capital investment process, and the desire of venture capital managers to demonstrate an early return to underlying investors, can lead to pressure on investee companies to go public prematurely. However, this seems to apply regardless of the source of the funds invested.

To suggest, as Mr Macpherson does, that there are conflicts of interest involved that could lead to unreasonable pressures on companies to defer going public seems to me perverse. Further to suggest that these - largely imaginary - conflicts of interest apply only to managers investing money for outside institutions as distinct from in-house funds seems potentially divisive. These unjustified suggestions could harm further progress in the British venture capital industry.

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The debt burden of developing countries could be eased

From Mr Chris Economides. Sir, An effective measure to ease the debt burden of the heavily-indebted developing countries (LDC) would be to convert their loans to undated loans and fix their interest rates at low levels commensurate to their gross national product (GNP) growth rates.

A similar conversion was effected in Britain during the "Great Depression", in December 1932, when the 5 per cent war loan 1929-47, issued during the First World War, was converted

to the undated 3.5 per cent war loan, the nominal value of which was £2bn - equivalent to £45bn at today's purchasing power.

Apart from the 1932 conversion, all public loans of Britain and other industrial countries are virtually undated because they are always replaced at maturity by other new and bigger loans. The 19th century idea of creating a sinking fund ultimately to extinguish the British public debt was abandoned as unrealistic and uneconomic.

In the same way it would

be unrealistic and uneconomic to ask the governments of industrial countries continually to run budget surpluses in order to repay their internal public debts, it would be equally unrealistic and uneconomic to ask the LDCs continually to run budget, trade and current account surpluses to repay their international debts. The latter would mean continual transfer of resources from the LDCs to the industrial countries. This would have grave repercussions on world economic, social and political order.

The major industrial countries need to dismiss their monetarist "inflationophobia" and boost their economies co-ordinately so that their demand for commodities would increase; their exports to LDCs would also grow; and international economic relations would revert to pre-1974 "stagflation" order, in which resources were flowing from the industrial countries to LDCs. Chris Economides, Economics Centre for Economic and Political Research, Nicosia, Cyprus

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FINANCIAL TIMES

Friday June 24 1988

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De Benedetti to slash SGB stake

BY ALAN FRIEDMAN IN MILAN AND TIM DICKSON IN BRUSSELS

EUROPE'S most spectacular hostile takeover battle will come to a definitive close this morning in Brussels when Mr Carlo De Benedetti, the Italian entrepreneur, is expected to announce the sale for around \$1bn of more than half his share stake in Societe Generale de Belgique, to his bitter French rival, Compagnie Financiere de Suez.

The deal will clear the way for Suez to become the undisputed majority shareholder of Societe Generale, the Belgian holding company which, through stakes in more than 1,300 different businesses, influences between 30 per cent and 50 per cent of the Belgian economy. The transaction will allow Mr De Benedetti and his allies with 22 per cent of Societe Generale, a stake that will be diluted to just below 16 per cent after the issue of 10m

new shares. The Suez camp will end up with more than 80 per cent of Societe Generale.

The complex agreement worked out earlier this week in Paris will also see Cerus, Mr De Benedetti's Paris-based holding vehicle, increasing its shareholding in Suez from 1.1 per cent at present to around 4.5 per cent.

This is likely to be achieved by way of an increase in Suez's share capital reserved for Cerus and should cost the De Benedetti camp between \$150m and \$200m. Suez, in turn, is expected to subscribe its portion of a Cerus fund raising stock issue of FF900m (\$50m) and FF500m. Suez owns 10 per cent of Cerus.

The truce will see Mr De Benedetti and his allies awarded a total of four seats on the Societe Generale board of around 20 members and a place on the executive committee. Viscount Etienne Davignon is thought likely to be named president of Societe Generale, with Mr De Benedetti serving as one of three vice-presidents.

The other two vice-presidents are expected to be Monsieur Renaud de la Geniere, chairman of the Suez group, and Mr Maurice Lippens, leader of Suez's Belgian shareholder allies.

For the Italian entrepreneur, the accord with Suez represents an overall defeat which at the same time provides him with enough cash to pay off his debts.

On April 14, the day of the dramatic extraordinary general meeting of Societe Generale that signalled his initial setback, Mr De Benedetti refused to admit

Perrier hits troubled waters as bid for Catalan rival falters

By Peter Bruce in Barcelona

A FORGOTTEN rivalry stretching back almost 100 years is threatening to upstage Perrier, the world's biggest producer of mineral water, right on its own doorstep.

Perrier has run into almost impenetrable resistance to a takeover offer from the families who own tiny Vichy Catalan, Spain's leading sparkling water producer.

Feelings have been running high since Perrier persuaded some Vichy Catalan shareholders to part with 5.5 per cent of the company in January for FF250m (\$2.41m). Since then, no more shares have changed hands but, says Mr Juan Renart, Vichy Catalan's chief executive, "they have been going behind our backs (to shareholders)."

Affairs between France and Catalonia have not sunk this low since the Catalans opposed the French in the Spanish War of Succession (1700-1713) and lost. Vichy Catalan has refused to recognise the Perrier shareholding, arguing that the shares which had been offered first to existing shareholders.

Perrier says it has been taken aback by the depth of feeling at Vichy Catalan. "We did not anticipate this," said one official. "It is like taking on Catalonia."

Vichy Catalan was founded by a Catalan doctor, Modesto Furest Roca, in about 1891. He discovered a spring near Gerona (close to the French border), the water of which he said resembled what he had tasted at Vichy, in France, a few years earlier.

Dr Furest apparently registered the name Vichy Catalan in Spain in 1890 before the French original had done so. The French, including Perrier after it took over management of Vichy Celestins about 40 years ago, have been in vain since then since to rob the Catalans of the right to call their product Vichy.

"We have won them all," says Mr Renart. He believes successive Spanish judgments mean Perrier will not be able to sell its Vichy Celestins here.

The French, nevertheless, say they are determined to press their attack. At stake in Spain is a sparkling and non-sparkling mineral water market which consumed 1.2bn litres last year. Sparkling water accounts for about 30 per cent of that.

Vichy Catalan is a minor player compared with Perrier, which sold a billion bottles of water around the world last year. Vichy Catalan concentrates solely on the Spanish market and sold about 200m litres in 1987.

Not only does it dominate the local sparkling water market, its drinkers are also fiercely loyal.

Perrier, which brought its own finely-paired products into Spain for the first time in the last few months, says it wants to take 10 per cent of the market in the next two years. Its message to Vichy Catalan shareholders has simply been that the Perrier drive will be unstoppable once it gets under way. Far better, then, to sell now.

In the face of this, the Catalans are working hard to keep their cool. Vichy Catalan is poised to enter new markets next year when it builds a plant to bottle and distribute some 50 kinds of fruit juice in Spain and Portugal under licence to Granini, the West German producer.

After a series of shareholder meetings this week Mr Renart is certain that "all the shareholders are determined not to sell. If one day something really bad happens and we have to sell, we would rather sell to someone else," he says.

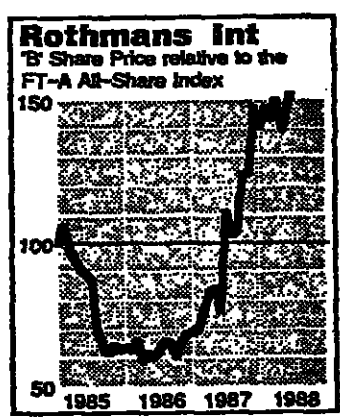
But there is something awesome and inevitable about Perrier's progress here. "We waited so long (to enter Spain) because we were putting a lot of effort into English-speaking countries," said the official. "We could not do everything at once (but) mineral water is our job. We are the world leader."

Even in proud and independent Catalonia, that might just count for something.

THE LEX COLUMN

Assorted choices for Suchard

Two assumptions were implicit in yesterday's market reaction to the Nestle/Rowntree deal: that Suchard will take the money, and that it will try for Cadbury instead. The first looks highly probable; even though establishing an objective value for Rowntree is by this stage scarcely possible, there is limited point in sustaining the bluff against a competitor which can cover even its latest £255bn offer from cash resources. There is also a kind of logic to the second. Even as Suchard pocketed its £200m consolation prize, it would be faced with the grim fact of relegation to the second division in world chocolate. Joining Nestle/Rowntree and Mars in the first division would mean a merger, and Cadbury is the only vulnerable candidate around.



major shareholders looks likely to bid; Rembrandt is, if anything, more likely to sell to pay for making deals, while Philip Morris would presumably not be allowed to buy it, although it is more than capable of preventing anyone else from doing so.

On earnings alone, Rothmans has deserved its premium to BAT over the past two years by virtue of the striking improvements made to its tobacco business. However, most of the advantage has now been felt, as yesterday's results showed. The 90 per cent leap in first half profits dwindled to barely 20 per cent in the second, and this year the improvement may be a much more pedestrian 15 per cent or so. If Rothmans is to hold its rating, it must now show the same knack for diversifying as it has already shown for rationalisation. By the new chairman, who must now find a home for some of the cash, has no easy task; the company is after brand names, and as prices demonstrate, so is everyone else.

bought Schweppes, for instance, would find competitors cancelling their orders overnight - the problem is that GrandMet is not known for paying dilutive prices for acquisitions, or indeed mounting hostile bids at all.

There are two chief problems: that Suchard would not want to be in the present form, and that on a multiple of nearly 20 times 1989 earnings, Cadbury is outrageously expensive already. A hostile bid for Cadbury would presumably trigger an option for Coca-Cola to buy out the UK bottling business, thereby leaving Schweppes as essentially a manufacturer of brands, decidedly the unattractive end of the soft drinks business these days. For Suchard to get the chocolate business cheap would involve selling the remains of Schweppes correspondingly dear, and that is a trick best left to the likes of Hanson.

The more likely outcome would be some kind of defensive joint venture; and since it is Cadbury which needs defences, there seems no special reason why it should restrict itself to Suchard in looking for a partner. As for Rowntree, shareholders have every reason to be grateful to the directors for exploiting Swiss rivalry to such remarkable advantage. If blame need be assigned for the company's loss of independence, it surely lies with the market's stupidity in valuing the shares at only 47p just a few short months ago.

But even if GrandMet does intend to lash out, there is no guarantee that it will be in the UK, or even on this side of the Atlantic. The group is perceived as being uncommitted in the EC in the run-up to 1992, but the sale of the bottling business is merely the latest of a series of disposals which have drastically reduced its North American exposure as well. Either way, there seems no immediate reason to hurry.

Rothmans

The market is in two minds over how to value Rothmans. The company has net cash of \$440m, and stakes in Carlier and Dunhill which might be worth \$750m or more. So its market value of \$1.3bn almost gives away the tobacco business, which generates 60 per cent of the profit. Looked at another way, though, Rothmans seems anything but cheap on a p/e of 9 when BAT is on a full two points lower.

Markets

Maybe the dollar has turned, but its performance in the last two days hardly inspires confidence. While US Treasury officials were yesterday predicting exchange rate stability, the markets themselves were telling a different story. The dash by everyone into the dollar seemed to be for the simple reason that it was going up, rather than because traders really believed the arguments that pointed that way. The sheer extent of the movement - two cents up followed by one cent back against the pound - suggests there may be some large and violent false starts before the dollar's rise really gets underway.

Grand Metropolitan

For the more ardent exponents of the Cadbury bid theory, a further candidate has now emerged, in the shape of GrandMet. It is known to have ambitions to expand in food, and it has just cashed in \$400m through the sale of its bottling business in the US. But quite apart from the operational snags - any brewer which

Meanwhile the concerted increase in interest rates that everyone expected last week seems not to be happening, perhaps because the rise of the dollar has been so uneven. Against the yen the dollar is still below its high for the year, hence the Bank of Japan's reluctance to raise rates. However, against the D-Mark, it has risen almost 10 per cent in a month despite this week's rise in German rates, making another increase look likely. The same can probably be expected from interest rates in the UK, although until the market sees the horrors which Monday's trade numbers may bring, it seems content to stick with 9 per cent.

Vatican conservatism has disappointed many Austrian churchgoers, writes Judy Dempsey

Wary welcome for an austere Pope

WHEN Pope John Paul II arrived in Vienna yesterday the cameras were watching closely to see how long he held the hand of Dr Kurt Waldheim, the Austrian President with controversial Nazi links.

But of far more significance will be the Pope's own response to a Catholic Church greatly changed from the one he visited five years ago.

More than 6m of Austria's 7.5m people belong to the church. But in recent years more Catholics have become critical of a wave of conservatism which has swept through the Austrian hierarchy, a trend encouraged by the Pope.

During the days of Cardinal Franz Koenig, the former liberal-minded Archbishop of Vienna, Catholics, like their counterparts in Italy, were allowed plenty of leeway on how they conducted their private lives.



Pope John Paul II is greeted by Kurt Waldheim, the Austrian President, on his arrival in Vienna yesterday

ignored the views of the laity and sections of the church as to who should be chosen as the auxiliary Bishop of Vienna.

Nineteen of the 21 parish priests in the *intra-muros*, the central area of Vienna, opposed the nomination of Dr Kurt Krenn as the new auxiliary bishop because of his conservative attitude. But the Vatican ignored their views.

Today, Bishop Krenn, head of science and culture in the Catholic church in Vienna, has alienated many liberal Catholics. So much so that the *Arbeiter Zeitung*, the socialist daily newspaper, yesterday referred to him as "the Khomeini of Catholics".

As one liberal Catholic journalist put it, "democracy in the church here is being eroded. It is becoming authoritarian. Our views are not being listened to."

The growing conservatism, liberal Catholics believe, will not be stemmed by the Papal visit, not least because the Pope will have to discuss the filling of three important vacancies including the Archbishopric of Salzburg and the bishoprics of Vorarlberg and St Polten.

The real issue for many Catholics is in what direction is the Austrian Catholic church heading?

The filling of the three bishoprics will almost certainly confirm the most pessimistic fears of the liberal wing that it is being relegated to the back of the church.

Besides this enlightened approach, the Cardinal fostered a close relationship with Catholic and other churches in Eastern Europe.

Just as Mr Willy Brandt, the former Chancellor of West Germany, was willing to build bridges between Bonn and Eastern Europe, so Cardinal Koenig was determined to speak out against religious persecution in Eastern Europe and defend his fellow bishops in that region.

But the sober-minded, intellectual outlook of Cardinal Koenig

has now given way to a more orthodox, conservative Catholic church hierarchy in Vienna which, instead of winning over believers, has led to thousands of people leaving the church as well as widening divisions within the church itself.

The roots of the divisions go back to late 1985 when Archbishop Hans Hermann Groer was chosen as Dr Koenig's successor. The new archbishop, besides lacking the charisma of Cardinal Koenig, is, as many liberal Catholics confirm, much more in tune with the Pope's teachings on discipline, particularly on family matters.

Liberal Catholics could ignore these policies, especially since Archbishop Groer himself was one of those Catholics instrumental in forming a dialogue between Austrian Jews and Christians earlier this year.

What they could not accept however, was the way in which the Vatican and the Archbishop

Angolan concession raises peace hopes

BY MICHAEL HOLMAN, AFRICA EDITOR, IN LONDON

HOPES FOR a successful outcome to southern African peace talks opening in Cairo today have been raised by what could prove to be an important concession to the US and indirectly to South Africa by a senior minister in the Angolan Government.

In an interview with the New York Times, Mr Fernando Franco Van-Dunen, Angola's Justice Minister, said that his government was prepared to negotiate a withdrawal of Cuban troops from the country without first getting a US pledge to end support to Unita, the rebel movement led by Dr Jonas Savimbi. It is also heavily backed by South Africa.

Washington and Pretoria have made the withdrawal of an estimated 40,000 Cuban force a precondition to the implementation of a UN plan for Namibia's independence.

Both the US and South Africa have also made it clear that they are not prepared to abandon Dr Savimbi, currently on a visit to Washington, where he is expected to meet President Reagan.

Mr Van-Dunen was reported to have said that US aid to Unita guerrillas was "not on the table" at the Cairo conference, which will be chaired by Dr Chester Crocker, the US under-secretary of state for Africa, and attended by ministerial delegations from Angola, South Africa and Cuba.

"That is an issue that we will tackle at another time," said Mr Van-Dunen, who in Washington on Wednesday met Mr George Shultz, the Secretary of State. A US official described the comments as a "breakthrough", saying it removed "another impediment to a solution of the conflict in the region."

The main issue at the Cairo talks, which follow up a meeting in London in May and talks between Angola and South Africa in Brazzaville nine days later, is the wide gap between South Africa's offer of a Cuban withdrawal, Angola's offer of four years' unacceptability to South Africa, and Mr Pik Botha, the Foreign Minister who is leading the South African delegation in Cairo, is expected to insist that it take place over 12 months.

This would approximately match Namibia's transition to independence, concluded by internationally supervised elections. South Africa would during this time pull its troops out of southern Angola and withdraw from Namibia.

US officials hope that the gap between the two sides can be narrowed at the Cairo meeting, expected to last three days.

If progress is made, further talks are expected at which Unita would be on the agenda. At their meeting in Washington, Mr Shultz told Mr Van-Dunen that the Angolan Government should hold direct talks with Unita.

Mr Van-Dunen's comments to the New York Times are open to conflicting interpretation. They could mean that the MPLA and Unita are closer to resolving their differences than he realised. It is more likely that the MPLA has decided it could get the upper hand over Unita once South African troops have been withdrawn from southern Angola.

Background, Page 4

Rowntree accepts new bid

Continued from Page 1

chocolate and confectionery strategy, although operational responsibilities will remain as they are.

Mr Kenneth Dixon will become an executive member of Nestle's 10 man general management committee, the equivalent to the board of a UK company, taking responsibility for chocolate strategy worldwide.

Rowntree indicated that it had not gone to Suchard in an attempt to get a higher price, but was happy that Nestle was offering a better overall package. Suchard had said Rowntree would have been run from York under existing management as part of its "federal" group structure.

Yesterday, Suchard conceded

York's sweet sorrow

Continued from Page 1

effect on the city. We do not have a jobs problem at the moment but British Rail has plans to make more redundancies and if jobs do go to Rowntree, it will be a problem.

"However you cannot compete in an open market and not accept the rules of that market. Once the Government decided not to intervene, that was it."

Mr Lawrence Freeman, 25 years operating packaging machinery at the factory for Kit Kat, the chocolate bar, is rather more forthright. "Why should we be taken over by a foreign firm? And one from a country that isn't even in the Common Market."

Mr Stan Malpas from the MSF union, which, along with

the GMB and Apex represents most of Rowntree's workforce, said there was a lot of resentment and disappointment "that the Government didn't do anything to help us maintain our independence." But he said many of the workforce were reconciled to the change.

The big worry is jobs. "Their factories are bigger than ours with only half the workforce," said Mr Andrew Moore, a machine operator. "The big machines do it all."

Mr Jack Bromhead, 15 years in the cream room where the centres are covered in chocolate, sees it differently. "The firm has stood still. We need new markets. I would like to see a shake-up."

World Weather

| Area | Temp | Wind | Cloud | Pres | Humid | Visib | Notes |
|----------|-------|-------|-------|-------|-------|-------|-------|
| Adantic | 10-15 | 10-15 | 10-15 | 10-15 | 10-15 | 10-15 | |
| Arctic | 5-10 | 5-10 | 5-10 | 5-10 | 5-10 | 5-10 | |
| Europe | 10-15 | 10-15 | 10-15 | 10-15 | 10-15 | 10-15 | |
| Asia | 15-20 | 15-20 | 15-20 | 15-20 | 15-20 | 15-20 | |
| Africa | 20-25 | 20-25 | 20-25 | 20-25 | 20-25 | 20-25 | |
| Americas | 15-20 | 15-20 | 15-20 | 15-20 | 15-20 | 15-20 | |
| Oceania | 20-25 | 20-25 | 20-25 | 20-25 | 20-25 | 20-25 | |

Egypt seeks soft IMF terms

BY TONY WALKER IN CAIRO

EGYPT pressing the International Monetary Fund (IMF) to agree to a new economic reform programme on soft terms amid signs that the country is again facing serious balance of payments problems.

Egyptian officials, who have been holding talks this week with senior IMF representatives, say a worrying surge in prices - inflation is estimated to be about 30 per cent - is placing severe political constraints on proposed reforms, including a reduction in subsidies.

These officials argue that any

IMF programme requiring a substantial cut in the budget deficit would add to pressures on prices, thereby risking a repeat of the 1977 food price riots, in which 79 people died.

In a revised economic programme which the Egyptians are planning to put to the IMF, they are likely to propose liberal performance targets for reducing the deficit, raising energy and food prices, and instituting further exchange rate reform.

The IMF, which has been urging Egypt to speed up its reforms, is not likely to be

impressed. A consensus emerged in May, at a meeting of the IMF Executive Board in Washington, in favour of a stronger IMF programme to pave the way for a second Paris Club rescheduling of Egypt's government-guaranteed debt.

Eighteen creditor nations, agreed in May 1987 to reschedule \$3bn of Egypt's debt on standard 10-year terms, which includes a five-year grace period on payment of principal. The rescheduling covered arrears plus payments falling due between January 1987 and June 1988.



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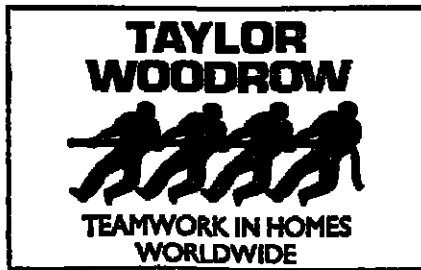
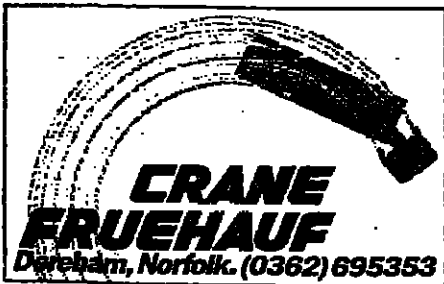
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SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Friday June 24 1988



US paper group may go private in \$3bn deal

By Our New York and Financial Staff

SHARES IN Fort Howard, the US paper company which is considering taking itself private in a leveraged buyout, slipped in morning trading yesterday as analysts weighed up the chances of a potential \$3.3bn deal going through.

At lunchtime, Fort Howard's stock had fallen \$1 1/4 to \$47 1/2, valuing the Wisconsin-based group at \$3.16bn.

On Wednesday it had jumped \$2 1/2 to \$49 1/2 following the company's announcement that some managers intend to develop a proposal for a leveraged buyout.

The announcement was not completely surprising, some analysts said. But Mr George Adler of Smith Barney said a leveraged buyout involving a big debt appears to run contrary to the conservative style of Mr Paul Schrier, Fort Howard chairman.

"There must be something going on to drive him to that," he added.

Analysts suggested values on a possible buyout at about \$50 a share, which would make the value of such a deal above \$3.35bn based on slightly more than 67m Fort Howard shares outstanding.

Mr Timothy Burns, analyst for Prescott Ball & Cleveland, said: "I think it's an astute move. The stock was at or near its low of \$33 a little over two weeks ago and was back at \$40 with the recent market strength because of the Fort Howard news."

Fort Howard leads the market for disposable cups and plates. It has long been admired on Wall Street for its consistent - if unspectacular - earnings record. But for a slip in 1986, caused by increased competition in the cup business, Fort Howard has raised earnings every quarter since the early 1970s.

James Buchan and John Wicks look at the background to a Swiss foray into the US heart care market

Sulzer seeks to set pace with Intermedics purchase

LAST WEEK, Sulzer Brothers of Switzerland agreed to pay \$800m for Intermedics, a Texas medical supply company. At first sight, it seemed an odd deal.

The US company, which is based in Angleton near Houston, derives two-thirds of its business from making heart pacemakers, a market which peaked in the US in 1982 and has declined nearly 20 per cent since then - and Intermedics' share with it.

Five years ago, the company was party to no fewer than 65 lawsuits, one of which could cost the new owners up to \$100m.

Three years ago, Intermedics defaulted on a loan and almost went into bankruptcy.

"I think," says Mr Joel Luton, a Texas stockbroker, "that Intermedics got one hell of a price for the company."

But a closer look at Intermedics suggests that the venerable Swiss company, which makes textile machinery and process plant as well as artificial joints, may not have been quite as generous as it seems.

Since Mr Richard Gililand took over as chief executive of Intermedics two years ago, the troubled company has been brought back to profit.

The US pacemaker market has stabilised, with Intermedics at number three behind Medtronic, which invented the business of pacemakers, and Siemens of West

| Year* | Sales | Operating profit | Net income | Year-end assets |
|-------|-------|------------------|------------|-----------------|
| 1983 | 206 | 11.5 | (9.5) | 188 |
| 1984 | 210 | 17.3 | 3.2 | 191 |
| 1985 | 218 | 12.2 | (18.7) | 186 |
| 1986 | 178 | 25.0 | (17.7) | 175 |
| 1987 | 193 | 43.7 | 20.6 | 187 |

* Ends October 31

Germany. Intermedics' second-string business of making artificial hips and knees is showing strong growth. After reporting \$20.6m in net income on sales of \$193.3m in the year ended October, it was poised to reap further benefits this year and paid its first dividend last quarter.

But a group of big and impatient shareholders, led by Mr Tony Gililand, a New York investor, effectively obliged Mr Gililand and other directors to sell the company by soliciting offers for their 25 per cent holding in the spring.

"Anybody buying 25 per cent was going to buy more. Their actions limited our options," said Mr Ted Swift, a vice-president at Intermedics.

Mr Gililand, who took over in August 1986, is an experienced manager who began his career with American Hospital Supply and then ran Colgate-Palmolive's medical supply business, Kendall

McGaw. On joining Intermedics, he found it was in a mess. Intermedics, which was launched in 1973, had strayed from its core businesses by buying into such ventures as swimming-pool filters. Litigation costs were taking up a big percentage of sales and the company lost \$19.7m in 1985.

Above all, the company had not adjusted to the drastic change in the medical-supply market caused by Washington's desperate drive to cut costs at its health insurance system for old people, Medicare.

Pacemakers are tiny electrical devices first developed in the late 1950s to prevent complications arising from slow heartbeat.

Because these conditions mostly affect patients over 65, Medicare picked up the bill for two-thirds of all pacemaker implants. Up to 1983, the manufacturers had no need to compete on price.

But that year, with the cost of

an implant up to \$10,000 per patient and widespread reports of corruption and kickbacks to doctors, Medicare announced strict new conditions for funding the operation. The market, which was 127,000 units in 1982, tumbled and was down to 105,000 by last year, for a value of about \$450m.

Mr Gililand took the company in hand, cutting 10 per cent of its workforce, selling off the peripheral businesses and settling the lawsuits. According to Mr Swift, there are less than 10 outstanding. Among these is a patent infringement suit by Medtronic, which has the largest share with 43 per cent of the US market.

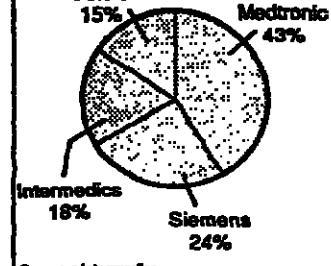
A court-appointed fact-finder or master will later this summer recommend the level of damages to be paid to Medtronic, based on the profits Medtronic would have enjoyed without the infringement. Intermedics has set aside litigation reserves of \$28m but according to Mr Luton, who is an analyst at the Dallas stockbroker firm, Rauscher Pierce Belesne, the cost of the Medtronic suit could be \$80m-100m.

"The deal is not contingent on that, which is kind of strange to me," he said. But Mr John Jacox, a senior vice-president at Sulzer Brothers Inc in New York, said: "We took our chances."

Meanwhile, the US pacemaker market is poised to show some

US heart pacemaker market

annual sales \$450m



Source: Intermedics

modest growth. Intermedics itself believes that this year could see some 106,000 units. New technology for treating fast (rather than slow) heartbeat could open up another \$500m market, according to Mr Luton.

And Intermedics, whose US share has fallen to 13 per cent, may be able to recapture business lost to Medtronic, which has introduced a new generation of pacemakers that respond to changes in the patient's heartbeat.

Intermedics' "rate-responsive" pacemaker, called Nova MR, is in clinical trials. Mr Othmar Hegi, executive vice-president of Sulzer Brothers

in Winterthur, Switzerland, says: "Their technology is excellent and we are enthusiastic about their state of the art products."

The acquisition of Intermedics also marks a strategic development for Sulzer Brothers. According to Mr Hegi, the deal will allow the company to create a core business out of medical engineering with annual sales of over \$500m (\$340m) by 1992. It will double the group's US turnover this year to over \$800m.

The Swiss company entered the medical engineering market some 25 years ago as a manufacturer of artificial orthopaedic implants. Last year, the company bought majority shareholdings in the West German surgical instruments company, Bauer + Haesselbarth; Technimedica of California, which is the leading US maker of custom-made implants; and Hirayama Manufacturing of Tokyo, which is active in both medical engineering and biotechnology.

In 1987, new orders for medical engineering products rose 60 per cent and Sulzer Brothers established a separate product group for the business. This year, sales are expected to be some \$5120m, even before a contribution from Intermedics.

Sulzer Brothers also hopes to use Intermedics as a marketing and distribution channel for its own artificial joints.

Noranda to bid for stake in nickel group

By Robert Gibbons in Montreal

NORANDA, Canada's largest resource group, has joined the bidding for Placer Dome's direct 25 per cent interest in Falconbridge, the nickel producer. The stake is worth nearly C\$600m (US\$496m) at current market prices.

Placer Dome, a leading Canadian and international gold mining group, put the Falconbridge block up for sale more than a month ago. It said it would use the proceeds to develop new mines and gave prospective bidders until 5pm yesterday to submit offers. Placer Dome wanted to complete the sale by mid-July, but yesterday extended the deadline for bids until June 29.

Noranda said it was interested in the Falconbridge block at a price. It has asked the Ontario Securities Commission for an exemption from having to make a follow-up offer to other Falconbridge holders if its price for the Placer Dome block is more than 15 per cent above the prevailing market level.

Noranda said this was a defensive move, since Falconbridge itself had also sought such an exemption.

Mr William James, Falconbridge president, earlier this week said Falconbridge would seek to buy back the Placer Dome block itself along with Placer Dome's 53 per cent controlling stake in McIntyre Mines, the western Canadian coal producer.

Amca International, one of Canadian Pacific's remaining problem subsidiaries, is to hang on to Bomag, its West German road-building equipment affiliate, because it cannot get any attractive offers.

Amca put Bomag on the block several months ago as part of its broad international restructuring.

LTV wins court victory

BY JAMES BUCHAN IN NEW YORK

LTV, the US steel, energy and industrial group, has scored a victory in its attempt to emerge from bankruptcy, with the ruling by a federal judge that it did not have to pay its pensioners more than \$2m.

Judge Robert Sweet ruled in a US district court in New York that Washington cannot force the bankrupt company to take back \$2.2bn in pension obligations just because it seems to be in better financial shape.

The ruling will oblige the Federal Pension Benefit Guaranty Board, which in September tried to force LTV to take responsibility

for its steel pension schemes, to go through the time-consuming process of establishing in court whether LTV can pay.

"The PGBC is now considering other legal steps to resolve the issues of this case and relieve the uncertainties faced by retirees," the agency said yesterday.

LTV entered Chapter 11 of the Bankruptcy Code last July.

But when a new labour agreement restored some benefits to workers, the guaranty board claimed LTV was taking unfair advantage of federal funds and sent back the pension schemes.

Harris buyout 'planned'

BY MAGGIE URRY IN LONDON

SIR PHIL HARRIS, chairman of Harris Queensway, the UK carpet and furniture retailer, yesterday said he and some of the management team were looking at a management buyout, working with S.G. Warburg, the merchant bank.

"Because of the sensitivity of this matter I am unable to say any more at this time," Sir Phil said, after making the announcement at the group's annual meeting in Orpington, Kent. He refused to be drawn on the question of price.

Harris Queensway shares added 5p to 161p yesterday,

valuing the group at £378.5m (\$673m).

The news further complicated a tangled tale and one which shareholders in Harris Queensway appear increasingly anxious to see ended. The company, which reported a sharp fall in profits in the year to January, is already discussing a proposed leveraged bid from a consortium.

Mr James Gulliver, head of the consortium, said separately that it was optimistic that it would secure Harris Queensway's recommendation

BCE agrees printing deal

BY OUR MONTREAL CORRESPONDENT

BCE, Canada's largest holding company, will take a 21 per cent equity interest in Quebecor, the Montreal-based publishing, printing and newsprint group, in return for selling it most of the BCE printing activities for C\$150m (US\$115m) in Quebecor stock and notes.

BCE, Canada's most widely-held corporation, is parent of Bell Canada, Northern Telecom, TransCanada Pipelines and many other companies and last year earned more than C\$1bn on revenues of C\$15bn.

BCE moved into printing in 1979-80 during a big realignment

in Canadian publishing and printing. It has since expanded its printing interests in Canada and the US, but the field is becoming fiercely competitive.

Quebecor, founded by Mr Pierre Peladeau, its president and chief executive, is Quebec's largest newspaper publisher besides being a major printer and holding joint control of the Donohue newsprint group.

By buying BCE printing plants, with annual sales of about C\$450m, Quebecor becomes the country's largest printer, bolsters its market share in Ontario and farther west.

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to

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June 1988

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June 1988

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New York 22nd June, 1988

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INTL. COMPANIES AND FINANCE

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Issue Price: 100 per cent.

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Sanyo International Limited

Yamatane Securities (Europe) Limited

June, 1988

Board lukewarm on Krupp performance

BY DAVID GOODHART IN BONN

THE SUPERVISORY board of Fried Krupp, the West German steel and industrial group, has refused to endorse fully management's performance last year because of losses in Krupp Industriechnik, the plant construction subsidiary.

Such openly critical behaviour by a supervisory board is unusual in Germany and has led to speculation that Mr Wilhelm Scheider, the chairman of the management board, may be replaced.

One obvious candidate would be Mr Gerhard Cromme, chairman of Krupp Stahl, but his appointment would almost certainly be blocked by union representatives.

Krupp's net profits slipped to about DM140m (\$22.8m) last year, down from DM126m, and plant construction is thought to be responsible with a loss of over DM100m. A commission of experts will examine what went wrong.

Krupp Stahl, the steel subsidiary, also came in for criticism yesterday for poor handling of

the closure of the company's big steelworks at Rheinhausen. Speaking at the annual meeting of the company, Mr Kurt Flebich, representing small shareholders, accused the management of "unbelievable dilettantism."

The main shareholders in the Fried Krupp group are the Iranian Government, which still owns 25 per cent, and a Krupp foundation, which owns about 70 per cent.

Mr Cromme reported that, thanks to the surprising buoyancy of world demand for steel, all parts of Krupp Stahl were making money. He added, however, that West Germany would need to continue to reduce its steel output from the current 37m tonnes a year to more like 30m by the year 2000.

Krupp Stahl had decided to take steps to improve efficiency and earnings following a drop in profits to DM5m from DM71m in 1986. Mr Cromme hoped the measures would enable Krupp Stahl to pay a dividend once again, although he did not specify exactly when this might occur.

Atlas-Copco to buy Swedish tool maker

BY OUR STOCKHOLM STAFF

ATLAS-COPCO, the Swedish mining, construction and industrial equipment group, is to acquire Secoroc, a rock-drilling tool manufacturer with annual sales of SKr960m (\$160m).

Secoroc is to be purchased from Industriförvaltningen Kinnvick, the industrial holding company. Completion of the deal is expected before the end of the year.

Secoroc's acquisition would add drill bits and rods to the range of rock-drilling equipment made by Atlas-Copco. The mining and construction equipment sales accounted for 40 per cent of last year's SKr12bn of group turnover.

Atlas-Copco markets drill bits made by Sandvik for its equipment. Atlas-Copco says its co-operation with Sandvik on the

development and sale of rock-drilling tools will not be affected by its purchase of Secoroc, which will remain an independent company with its own marketing network.

Secoroc reported a profit after financial items of SKr78m in 1987. Last year, profits before extraordinary items at Atlas-Copco totalled SKr788m with the company taking in a first-time contribution from its \$66m acquisition of Chicago Pneumatic of the US.

Atlas-Copco's earnings performance in the current year has remained impressive. First-half profits jumped by nearly a third to SKr245m, partly because of acquisitions but also on the back of a strong performance by the compressors division.

Bayer and BASF report strong opening to year

BY OUR FINANCIAL STAFF

BAYER and BASF, two of the big three West German chemicals groups, report good progress in the opening months of this year.

BASF expects business activity to remain at a high level during 1988 after a good first half. Bayer suggested that profits would rise strongly.

Mr Hans Albers, the BASF management board chairman, told the annual shareholders meeting that group turnover was likely to rise by 6 per cent to around DM21.3bn (\$12.1bn) during the six months ending in June 1988.

"The development of orders on hand clearly signals a continuation of this trend... at least in the next few months," he said.

In 1987, BASF made record net profits of DM1.05bn on turnover of DM40.24bn.

In the first 1988 quarter, group profit before income tax rose 7.5 per cent to DM720m compared with the same period last year.

Turnover rose to DM10.54bn, also a gain of 7.5 per cent.

Mr Albers said with the exception of the oil and gas business, all sectors and geographical regions contributed to the rise in turnover.

Dye-stuffs and finishing products, as well as chemicals and plastics, were particularly successful.

Bayer said group sales rose by 5 per cent in the first five months of 1988. According to Mr Hermann Strenger, the chairman, profit has continued to rise sharply.

He said the profit trend from the first quarter, when pre-tax earnings rose 11 per cent from a year earlier, has continued.

Sales rose to DM16.6bn in the January-May period from DM15.6bn. Mr Strenger expected slightly higher turnover for the year.

He said that full-year net earnings would at least match the 1987 result of DM1.54bn.

To the Holders of Middletown Trust 10 1/4% Notes Series A due 1993

NOTICE IS HEREBY GIVEN that, pursuant to Article Eleven of the General Contract for the Sinking Fund due July 15, 1988 U.S.\$7,130,000 of the Notes will be redeemed at 100% of their principal U.S.\$7,130,000 plus accrued interest to July 15, 1988 when interest on the amount plus accrued interest shall cease to accrue. Following the above redemption, U.S.\$48,580,000 Series A Notes, U.S.\$102,865,000 10 1/4% Notes Series B due 1988 and U.S.\$37,205,000 11 1/4% Notes Series C due 2010 will remain outstanding.

The redemption price and accrued interest are payable against surrender of the Bearer Notes together with all coupons maturing subsequent to July 15, 1988 at the offices of the Paying Agents outside of the United States listed below:

The Chase Manhattan Bank, N.A., Woolgate House, Coleman Street, London EC2P 2HD, England.

Banque Bruxelles Lambert, Avenue Marx 24, 1050 Brussels, Belgium.

Chase Manhattan Bank, Luxembourg, S.A., 47 Boulevard Royal, Luxembourg VdB, Luxembourg.

Chase Manhattan Bank (Switzerland), Gerberstrasse 24, 2027 Zurich, Switzerland.

The redemption price and accrued interest on the Registered Notes are payable at the office of the Registrar, Transfer Agent and Paying Agent, The Chase Manhattan Bank, N.A., Corporate Trust Administration, 1, New York Plaza, New York, New York 10001.

A further notice will be published specifying the serial numbers of the Bearer Notes called for redemption.

The Commercial Bank and Trust Company National Association as Trustee

Dated: June 24, 1988

Storebrand posts further decline for first quarter

BY KAREN FOSSLI IN OSLO

STOREBRAND, Norway's largest insurance and financial group which fell into the red for the first time in 1987, reports further slow results for the first four months of 1988.

Operating profits in the four months dipped to Nkr55m (\$8.7m) from Nkr63m in the previous year. The downturn stems mostly from losses in three of the group's four subsidiaries.

The exception was Storebrand International, which improved operating results by Nkr49m to Nkr141m following an increase in financial income.

Storebrand Forsikring cut its four-month losses to Nkr28m

from Nkr41m in the previous year. The loss was greater than expected largely as a result of poor returns from motor and business insurance.

Storebrand Finans showed operating losses of Nkr41m in contrast to profits of Nkr22m a year earlier. The subsidiary said it had implemented a programme aimed at improving its loan portfolio in the short term.

Storebrand expects a further deterioration of financial activities in Norway. The activities' scope has already been reduced and faces further major reductions in the future, the company said.

This announcement appears as a matter of record only. The Notes have not been registered for offer or sale in the United States. Offers and sales of the Notes in the United States or to United States nationals or residents might constitute a violation of United States law if made prior to the ninetieth day after determination that the distribution has been completed.

Kimberly-Clark Corporation

U.S. \$100,000,000

9 3/4% Notes due June 15, 1995

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- Chemsecurities Ltd.
- Daiwa Europe Limited
- Deutsche Bank Capital Markets Limited
- IBJ International Limited
- J.P. Morgan Securities Ltd.
- Sumitomo Finance International
- SBCI Swiss Bank Corporation Investment banking
- Union Bank of Switzerland (Securities) Limited
- Yasuda Trust Europe Limited

June, 1988

United Kingdom

U.S.\$4,000,000,000

Floating Rate Notes Due 1996

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period 26th June, 1988 to 26th September, 1988, the Notes will bear interest at the rate of 7 1/2 per cent per annum. Coupon No.8 will therefore be payable on 26th September, 1988, at the rate of US\$9,791.67 from Notes of US\$500,000 nominal and US\$195.83 from Notes of US\$10,000 nominal.

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June 24, 1988, London
By: Citibank, N.A. (CSSI Dept), Agent Bank

CITIBANK

Sparbankernas Bank (Swedish)

Japanese Yen 10,000,000,000

Floating Rate Notes due 1993

For the period 21st June 1988 to 21st December 1988 the rate has been fixed at 5.52 per cent per annum and interest payable 21st December 1988 for Coupon No. 1 will be Yen 2,760,000 per Yen 100,000,000.

The Industrial Bank of Japan, Ltd. Agent Bank

NEW ZEALAND

The Financial Times proposes to publish this survey on: 14 JULY 1988

For a full editorial synopsis and advertisement details, please contact: PETER HIGGLAND on 01-248 9988 ext 3595 or write to him at: Backs House 10 Cannon Street London EC4P 4BY

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

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June 24, 1988, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

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INTL. COMPANIES AND FINANCE

Gordon Cram on motives behind an Australian base metals merger

Zinc pair galvanised into action

CRA, THE Australian mining offshoot of Britain's RTZ, made clear this week that, in merging its zinc and lead operations with those of North Broken Hill, the two companies were responding to a series of global associations built up among other producers of base metals.

Their joint venture creates the world's largest single producer of zinc putting into one business their workings at the Broken Hill orebody in New South Wales. It will have sales of more than A\$1.5bn (US\$1.23bn) and will contain all Australia's annual capacity for smelting zinc.

MIM Holdings, the main domestic competitor which operates deposits at Mount Isa in Queensland, exports its concentrate unrefined. MIM's evolving links, however, in a grouping with dominant suppliers of zinc in North America and Europe are seen as the chief impetus for Wednesday's CRA/North deal.

This grouping, of which West Germany's Metallgesellschaft is the linchpin, is the most significant among a handful of associations within the zinc industry to have emerged in recent years.

Outright acquisitions have played little part, but a web of minority cross-shareholdings has brought several producers to a point where competitors, traders and consumers are becoming concerned that the availability and price of the metal might, by the 1990s, be subject to rather more supplier influence than in the past.

Links began to emerge as a strategy for the poor metal markets of the previous few years. Wednesday's CRA/North deal, by contrast, came on the day when sterling zinc prices in London reached a three-year high, having almost doubled since the start of the year.

None the less, the two companies are looking ahead to a time

when these levels might not prevail - and, moreover, to the cost of expanding and upgrading existing facilities and bringing new ones onstream. The joint venture is to spend A\$650m in this way over the next five years.

Mr Robin Bahr, of Rudolf Wolff in London, observes: "This is a trend towards agglomeration in an attempt to reduce operating costs, which may be followed by others. It is happening now because there are a lot of new mines being developed. If these costs can be shared by a number of companies, the benefit is obvious."

Mr Philip Crowson, RTZ chief economic adviser, points out that the only valid reason for the CRA/North merger is that it offers a very real opportunity for the companies to cut costs.

The deal in October 1986, in which Metallgesellschaft, MIM and Teck of Canada acquired between them 30 per cent of the Canadian producer Cominco and effectively took management control, might have acted as a catalyst, he acknowledges, but on its own would not have stimulated the Australian companies' merger.

Mr Crowson suggests that, as the CRA and North mines are on the same lead they could be merged into one, with considerable savings. The cost of shipping concentrate and metal should also fall, particularly as most of the assets are in Australia. Further savings will come from rationalising sales forces.

CRA and North themselves

say: "The merged company will be more capable of meeting competition in world markets and will be able to increase Australia's share of export markets in a way in which the individual companies could not."

Their merger will involve lead and zinc mining and smelting production facilities and international marketing activities. The companies will continue to market zinc separately to Australian domestic customers.

The venture will produce 380,000 tonnes a year of zinc concentrates and 538,000 kg of silver in concentrates and lead bullion.

Output of zinc metal would be 530,000 tonnes, lead metal 300,000 tonnes and silver 236,000 kg. In zinc, industry estimates of the group's market share for the non-communist world are 10 per cent. Against this the Cominco Metallgesellschaft MIM Teck grouping is said to be on target for a market influence of twice that.

This takes into account new facilities such as the 210,000 tonnes a year Red Dog operation on the Chukchi Sea coast in Alaska, 75 per cent owned by Cominco and due to start in 1989-90.

The London-based Metals & Minerals Research Services notes that the industry influence of the Metallgesellschaft, which is acquisition-keen, will grow anyway as those producers in which it has existing stakes increase capacity.

CRA and North themselves

Other notable members of that family include Asarco in the US, Ruhrzink and Norddeutsche Affinerie (West Germany), Exminosa (Spain), Mediasa (Mexico) and in Australia Aberfoyle as well as MIM.

Separate combinations have emerged within the US and are developing too in Europe where Freusag of West Germany and France's Penarroya intend to put together their metal producing operations. Their objective is to cut costs and reduce smelter capacity to match the needs of the market.

Their plan arose from a wider set of discussions last year embracing Nordic and other European producers, which came to little because of an inability to agree on the then needed cuts in smelting capacity.

CRA/North is coming together at the best time in terms of the market for years, and cuts were not on its agenda this week. In Europe, as part of its investment plans, it will put A\$25m each into the Avonmouth smelter at Bristol in the UK and the half-owned Budelco plant in the Netherlands. Mr Shearson Lehman in London, is more cautious. He argues that in world terms the venture does not have great mines, either geologically or in terms of accessibility to markets, and at low prices the smelters have lost money.

"Everybody has been adding up what the combined group will make - but you can't necessarily assume it will stay at this size for ever," he says.

North Broken Hill has itself just undertaken a near-A\$1bn merger with Peko-Wallend, another Australian metals group, and an asset reshuffle of some sort had been foreseen. Out of the link merger with CRA, North alone can expect a guaranteed return: it is to receive a A\$10m dividend payment this year.

BHP GOLD MINES EARNS A\$20.7m

BHP GOLD Mines, the Australian producer spun off from Broken Hill Proprietary, achieved net profits of A\$20.7m (US\$16.9m) in its maiden 15 months to May, Our Financial Staff writes.

Gold production was 182,516 oz, 6 per cent above target and double the output of the previous year for the mines that formed the group.

No dividend is yet being paid.

NZFP merger delayed

BY DAI HAYWARD IN WELLINGTON

A CREDITOR who claims an ownership interest in 40m shares in NZ Forest Products now held by Rada Corporation, a New Zealand investment company hit by the market crash, has delayed the final move to merge NZFP with Elders Resources of Australia.

The 40m shares represent about 6 per cent of the capital of the reconstructed Elders Resources NZFP (ERN).

As part of the deal in which NZFP and Elders Resources were to merge, Rada was to sell 20m Forest Products shares to Elders IXL.

Citic sells 9.1% stake in Ka Wah to Chinese bank

BY KEVIN HAMILIN IN HONG KONG

CHINA INTERNATIONAL Trust and Investment Corporation (Citic), the Peking-backed finance group, has sold a 9.1 per cent stake in Hong Kong-based Ka Wah Bank to People's Construction Bank of China (PCBC) for HK\$36m (US\$4.6m).

Citic rescued Ka Wah from collapse in 1986 after it foundered with bad loans totalling about HK\$3bn. Citic then acquired a 24 per cent stake in exchange for a HK\$50m capital injection. The sale to PCBC was

prompted by stock exchange regulations requiring 25 per cent of a listed company's shares to be in public hands. The exchange granted Citic a two-year waiver on this rule when it acquired Ka Wah.

PCBC paid HK\$1.90 a share for its stake, a 3 per cent discount on the market price. Citic sold an identically priced 8.4 per cent stake to Telford Development, another mainland-backed concern, in April.

Interest Rates

Grindlays Bank plc announces that its base rate for lending has changed from 8.5% to 9% with effect from 23 June 1988.

Grindlays Bank plc
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UAE central bank delays licensing fees

By Robin Allen in Dubai

THE UNITED Arab Emirates' central bank has postponed the implementation of its proposal to charge annual licensing fees on all the country's commercial banks and financial institutions. The postponement was announced in a circular sent to banks in advance of the annual meeting of the Emirates Bankers Association, where the subject was to have been discussed.

The association had resisted the move, partly because its members had not been consulted. It is not clear, however, whether the central bank's decision is temporary or indefinite.

Malaysian Airline lifts group income

By Our Financial Staff

MALAYSIAN AIRLINE System, the privatised flag carrier, lifted group net profits 35.1 per cent to 151.6m ringgit (US\$58.7m) from 112.2m ringgit in the year to March.

Revenues rose 13.7 per cent to 1.58bn ringgit from 1.38bn ringgit. MAS said it expected to continue to do well in the current financial year, in view of the company's performance in the first two months and an improvement in the country's economic prospects.

The final dividend for the latest period is up at 12.5 cents against 10 cents.

Mitsukoshi shows strong advance

BY OUR FINANCIAL STAFF

MITSUKOSHI, THE luxury Japanese department store group, showed a strong advance in consolidated net profits to Y3.2bn (\$24.8m) for its year to February, compared with just Y584m the previous year when special write-offs were incurred.

It expects a further improvement to Y4bn this year as sales grow to a forecast Y80bn. This

would be 8.4 per cent up on the latest Y75.6bn annual revenues, itself a 7.3 per cent rise.

On May 27 the Financial Times described Mitsukoshi as controlled by Mitsu, the trading house. Mitsukoshi points out that although it is part of the Mitsu group it is not controlled by Mitsu.

Care of The Environment
The Financial Times proposes to publish this survey on: 18 July 1988
For a full editorial synopsis and advertisement details, please contact: S.P. Dunbar-Johnson on 01-248 8000 ext 4148 or write to him at: Bracken House, 10 Cannon Street, London EC4A 3DF
FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

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|---|---|
| <p>Abercom Group Limited ("Abercom") (Registration Number 05/12827/008) (Incorporated in the Republic of South Africa)</p> | <p>Malbak Limited ("Malbak") (Registration Number 05/22224/001) (Incorporated in the Republic of South Africa)</p> |
| <p>RESULT OF OFFER BY MALBAK TO ABERCOM SHAREHOLDERS</p> <p>The offer by Malbak to acquire the shares in Abercom ("the Offer") held by Abercom shareholders other than South African National Life Assurance Company ("Sanlam") and Sanlam Investment Corporation Limited ("Sankorp"), as contained in a circular to Abercom shareholders dated 29 April 1988, closed on Friday, 17 June 1988.</p> <p>The result of the offer was that 448 shareholders holding 542 080 shares in Abercom and representing 2.7% of the issued share capital of Abercom accepted the offer by Malbak and thereby will receive new Malbak shares in exchange for Abercom shares.</p> <p>Malbak share certificates will be posted on or about 24 June 1988 to Abercom shareholders who accepted the offer.</p> <p>Johannesburg, 24 June 1988</p> <p>Merchant Bank Rand Merchant Bank Limited (Registration Number 05/13988/016)</p> | |
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NOTICE TO WARRANT HOLDERS OF CHANGE OF DIVIDEND ACCRUAL PERIOD

SANWA SHUTTER CORPORATION
U.S. DOLLARS 70,000,000
3 per cent, Guaranteed Bonds due 1992, with Warrants to Subscribe for Shares of common Stock

SANWA SHUTTER CORPORATION
Notice is hereby given, with reference to Clause 4 (f)(iii) of the Indenture by way of deed poll under the 19th August, 1987, in favour of Sanwa Shutter Corporation (the "Company") in connection with its issue of Bonds (the "Bonds") to subscribe up to \$70,000,000 for shares of common stock of the Company (the "Shares"), that the dividend accrual period defined in conditions 4 of the terms and conditions of the Warrants shall be changed from each six-month period ending on 30th February or 30th August each year, to 1st August from 31st February 1987 to 30th September, 1988 and (ii) thereafter each six-month period ending on 31st March or 30th September in each year. The record date for determining entitlement to dividends is accordingly changed to 30th September and 31st March. Shares issued upon exercise of any Warrant during the period from 21st February, 1988 to 30th September, 1988 shall entitle the holder to participate in full in any dividend on the shares with respect to that period.

This change of the dividend accrual period is made consequent to a resolution dated 18th May, 1988 of the general meeting of the shareholders of the Company changing the financial year-end of the Company.

SANWA SHUTTER CORPORATION
By: The Tokyo-Mitsubishi Bank Limited
London Branch
As Principal Paying Agent
24th June, 1988

This announcement appears as a matter of record only.



Pearson plc

£100,000,000

10½ per cent. Bonds Due 2008

- Lazard Brothers & Co., Limited ♦ Baring Brothers & Co., Limited
- Barclays de Zoete Wedd Limited ♦ Cazenove & Co.
- Chase Investment Bank Limited ♦ County NatWest Limited
- Kleinwort Benson Limited ♦ Samuel Montagu & Co. Limited
- Union Bank of Switzerland (Securities) Limited

June, 1988

This announcement appears as a matter of record only.



Elders IXL (Finance) PLC
Elders IXL Treasury (Aust.) Limited
as Issuers

Guaranteed by
Elders IXL Limited

U.S. \$500,000,000

Euro-Commercial Paper and Sterling Commercial Paper Programme

Dealers for Euro-Commercial Paper:

- Bank of America International Limited
- Chase Investment Bank
- Citicorp Investment Bank Limited
- Credit Suisse First Boston Limited
- Societe Generale

Dealers for Sterling Commercial Paper:

- Barclays de Zoete Wedd Limited
- County NatWest Limited
- Samuel Montagu & Co. Limited

Issuing and Paying Agent:

The Chase Manhattan Bank, N.A.

Arranger:

Chase Investment Bank

May, 1988

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Anatole Kaletsky weighs up power balances on the US takeover scene

Wall St merger warriors in retreat

WHEN MR CARL ICAHN conceded defeat this week in his battle for the control of Texaco's boardroom, it was perhaps the end of an era.

Essentially, the takeover laws have made it impossible to acquire a company against the wishes of its directors simply by buying up 51 per cent of its shares.



Carl Icahn: unable to increase stake in Texaco

The possibility that a raider's presence will disrupt the company's management. When, as in the case of Texaco, there is no cast-iron guarantee that an attractive takeover bid will materialise, this can be a big deterrent to ousting an incumbent board.

How is it that shareholders, once willing to sell to the highest bidder, are now backing management and thwarting high-priced offers?

A large part of the answer lies in a series of state anti-takeover statutes, which culminated in early February with a law passed in the state of Delaware.

ferred some judicial respectability on the poison pill arrangements which most US companies have instituted to make hostile bids prohibitively expensive.

example, to vote their 4.9 per cent holding in Texaco in favour of management, even after they had discreetly sold their shares.

Such "two-step" takeovers have long been denounced by most of Wall Street as "abusive" tactics, but they have continued to be used by US raiders.

Nomura in move on insider dealing

By Stefan Wagstyl in Tokyo

NOMURA SECURITIES, the world's largest stockbroker, is building a Chinese wall down the middle of its key corporate division, which handles relations with its important industrial clients, following the enactment of tough new laws on insider trading.

The reorganisation is the most radical step taken so far by a Japanese securities house in response to complaints from foreign financial companies that insider dealing is rife in Tokyo.

Nomura intends to split the corporate division in two: one side will handle business connected with primary market activities - namely raising funds on clients' behalf - while the other will deal with broking stocks for clients.

The company already has separate divisions for broking and fund-raising activities - but the corporate division is responsible for co-ordinating relations.

Heavy flow of new issues reflects dollar buoyancy

BY DOMINIQUE JACKSON

EURODOLLAR BONDS extended recent gains yesterday, propelled by the continued rally in the US Treasury market. Sentiment was buoyed by the dollar's strong performance on the foreign exchanges and an encouraging downward revision to US first-quarter GNP data.

The firmer tone prompted a further three new dollar straight issues, taking the total issued so far this week to almost \$1bn. Continued strong Japanese demand is reported for new dollar-denominated paper while syndicate managers said the return in force of international retail investors was providing strong support. Elsewhere, the primary market was quiet although a new Eurosterling convertible issue was launched.

The majority of Eurobond market sectors were lifted by the US Treasury rally, although sterling-denominated bonds turned narrowly easier as prices consolidated following Wednesday's base-rate rise. Dealers said the easier tone to the gilt-edged market was largely futures-led.

Baring Brothers reopened the Eurosterling convertible market with a \$750m subordinated deal for Harrison & Crossfield, the chemicals to plantations conglomerate, which on Wednesday announced plans to acquire the timber business of Magnat.

manager said a put option had been ruled out because recent experience had shown that its inclusion seldom worked to the advantage of the issuing company.

Harrison & Crossfield has a strong profile in the Far East where its original core plantations business remains. The group has been steadily diversifying, however, into areas such as chemicals, agriculture, timber and building products.

The terms of the deal were deemed on the tight end, given the relatively long maturity of the bond and the absence of a put option. However, the issue was seen as steady demand yesterday and was bid at 99 1/2 against its par issue price.

in the Eurodollar sector, IBJ International was the lead manager on a \$150m six-year deal for Austria at 9 1/2 per cent and 10 1/4, which was launched at a margin of 44 basis points (hundredths of a percentage point) over the interpolated appropriate US Treasury issues.

Yamaichi International brought two dollar straight deals for Scandinavian banks: a \$50m five-year deal at 9 1/2 per cent and 10 1/4 for Borgen Bank and a \$50m five-year issue at 9 1/2 per cent and 10 1/4 for FK Banken. The lead manager said the deals had been substantially pre-sold, although not necessarily to Japanese accounts, and were not expected to trade very widely.

One of Wednesday's successful deals, a Canadian dollar issue for Bell Canada, was increased to \$150m from the original issue amount of \$125m due to investor demand, lead manager UBS Securities said.

In West Germany, domestic government bonds opened mixed but improved gradually to finish between 1/4 and 1/2 point firmer on reasonable volume. Dealers were divided as to whether the stronger tone was merely due to the US Treasury rally or to speculative trading on potential currency gains in the event of the Bundesbank moving the day at 98, compared with the council meeting. Eurobond prices finished unchanged to slightly marginally easier, depressed by the stronger US dollar.

Wednesday's DM200m issue for Saint Gobain was bid at a discount of 1.70 against total 2 per cent fees. In Switzerland, activity was muted and bond prices finished the day narrowly mixed. Dealers said trading was already being affected by the summer holiday exodus.

INTERNATIONAL BONDS

a lower coupon and conversion premium, was expected to be the driving force behind this issue, although the lead manager said interest had also been shown by UK institutions and Continental investors.

The deal was sold into a rising market and saw good demand from the Continent as well as from London-based Japanese accounts. Austria remains a regular borrower and the deal was well bid at a discount of 1.65, comfortably within its 1% fees. While the Austria deal appeared to mark a return to more conventional Eurobond

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on June 23

Table with columns for Bond Name, Issued, Face, Offer, Day, and Yield. Includes sections for US Dollar, Yen, Swiss Franc, and Eurobond.

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Dresdner Bank buys Veba fibre subsidiary

By Heig Skonravn in Frankfurt

VEBA, THE West German energy and chemicals conglomerate, has sold Norddeutsche its fibre manufacturing subsidiary based at Neumünster in north Germany, to Dresdner Bank.

The surprise move follows the failure of a planned sale to ICI earlier this year after objections from the German cartels office on monopoly grounds. Together, Deutsche ICI and Deutsche Rhodia, the German subsidiary of Rhône-Poulenc, have 75 per cent of the German fibres market, while Norddeutsche Faserwerk has about 17 per cent.

The company, which had sales last year of DM364m (\$149.1m), produced 31,500 tonnes of synthetic filament yarns, carpet and textile fibres, which it mainly sells in Western Europe. It employs about 1,300 people.

In May, ICI said it was "still talking" to Veba about a possible sale, despite the cartel office's negative decision. Those talks have clearly proved fruitless. Quite what Dresdner Bank plans to do with Norddeutsche Faserwerk remains unclear. German banks often buy companies for subsequent flotation on the stock exchange, but such a course of action seems unlikely in the present circumstances. The bank says it hopes place the company quickly and use its existing strengths to develop its position and preserve jobs.

Dai-ichi Kangyo plans NY office

DAI-ICHI KANGYO Bank, Japan's and the world's largest commercial bank, has applied for approval to set up a finance company in New York to help expand its business in the US, Reuters reports from Tokyo.

The company, to be named DKB Credit Corp, will seek to increase the bank's lending to medium-sized companies. It hopes for permission from the Federal Reserve Board by August.

Full Steam Ahead On A Steady Course

In the 19th century
Degussa
originally a family run precious metals refining and chemicals manufacturing business, emerged as a publicly quoted metals and chemicals company.

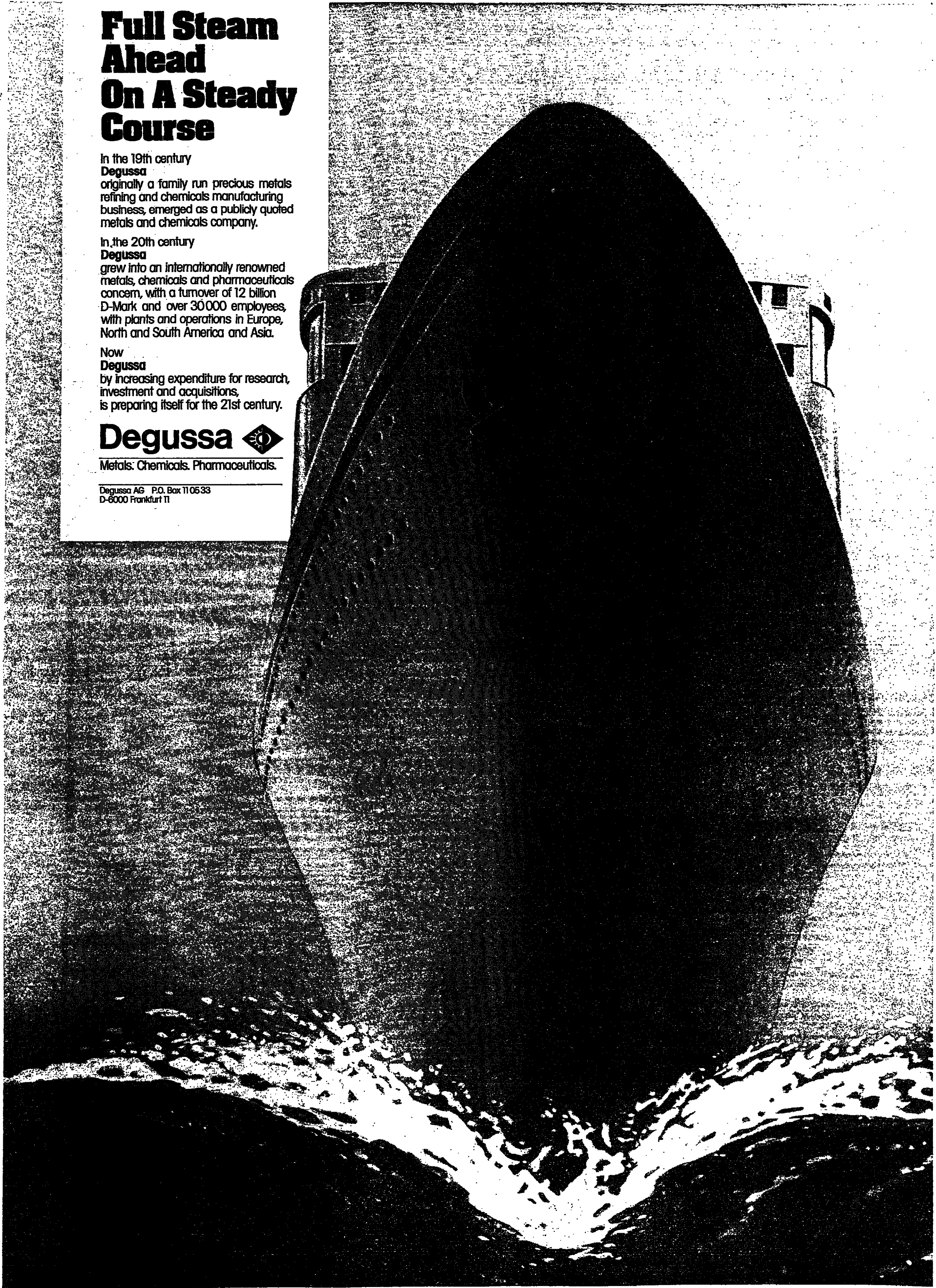
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UK COMPANY NEWS

SINCE PRIVATISATION, MOVES BEYOND THE RUNNING OF AIRPORTS HAVE BEEN STEALING THE LIMELIGHT

BAA and Ramada link for global hotels deal

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BAA, formerly the British Airports Authority, is planning to expand its hotel interests worldwide later this year by investing up to \$91m (£51.87m) on an 80 per cent stake in a new joint venture with Ramada, the US hotels group.

Earlier this year, BAA revealed that it was planning to acquire Lynton Property & Reversionary, for an eventual sum of about £220m. This was part of its overall plan (following its privatisation last year) to expand its property development activities.

Since privatisation, Sir Norman Payne, BAA's chairman, has made it clear that, while running airports - both its own and others under contract - would remain the "core business" of BAA, it would also expand its activities into other areas, such as property development, hotels, aviation consultancy and other related services. These plans are now beginning to mature. Apart from the planned Lynton acquisition, BAA has opened its own

direct retail outlets in the new North Terminal at Gatwick Airport, London, and at Addenbrooke's Hospital at Cambridge (with discussions in progress with other health authorities), and is planning new hotels of its own.

These include a 250-room hotel at Stansted, a 475-room hotel by the new North Terminal at Gatwick, and a 400-room hotel close to Terminal Four at Heathrow. The feasibility of a new hotel inside Heathrow's Central area is also being studied.

Announcing the new hotels venture yesterday, BAA said it had reached a non-binding agreement in principle with Ramada of Phoenix, Arizona, whereby a new joint organisation would take over the current operations and development rights of the International Division of Ramada. BAA and Ramada hope to settle the deal this autumn.

Overall, Ramada, a publicly-quoted company on the New York Stock Exchange, is divers-

ified in the hotel, entertainment and restaurant industries. It owns, manages or franchises and has contracts for more than 135,000 hotel rooms covering some 800 properties, including those both inside and outside the US.

Ramada's International Division itself manages about 100 hotels outside the US, including those owned by others and leased, managed or franchised under the Ramada Renaissance, Ramada Hotel and Ramada Inn brand-names. They are in the UK, Europe, the Middle and Far East, Asia, India/Pakistan, Australia, Canada, South America and the Caribbean.

In addition, the division manages 12 hotels in the US, with several others under development, operating under the Ramada Renaissance name.

Mr Jeremy Marshall, chief executive of BAA, said the move not only expanded BAA's hotel activities but also provided a platform "from which a sustained

growth in earnings per share could be achieved".

Mr Richard Snell, chief executive of Ramada, said: "We believe that the relationship that has been negotiated in principle between us will have substantial benefit for the shareholders of both companies. This understanding concludes well over a year of Ramada's searching for the optimum partner to build these operations into outstanding performers."

For Ramada, the deal would provide a useful cash injection at a time when its flagging earnings have attracted the attention of corporate raiders, writes Anatole Kaletsky from New York.

The deal would also continue its strategy of selling off "mature" hotel businesses to concentrate on the development of new properties, particularly casinos and resorts.

While two major Tropicana casino developments in Las Vegas and Atlantic City have put

pressure on Ramada's earnings and cashflow, the company has been approached by at least two takeover specialists with interests in the hotel and gaming businesses.

In January the Pritzker family of Chicago, which owns the Hyatt hotel chain, announced a 7.2 per cent stake in Ramada. And a year earlier, Mr Paul Bilzerian, the Florida-based corporate raider, said he might mount a bid for Ramada. His holding at the time was 4.2 per cent.

Ramada, which made net profits of only \$122,000 (£70,000) in the first quarter on revenues of \$188.5m, said yesterday that it would consider using the proceeds of the BAA deal to pay for a share repurchase programme.

At yesterday morning's price of \$8 a share, which was down 3/4 on the previous night's close, Ramada could buy back 30 per cent of the 40m shares it has outstanding if it spent the whole of the \$320m it is due to receive from BAA.

SE clears Eurotunnel of flaws in prospectus

By Nikki Tait

The Stock Exchange is believed to have cleared Eurotunnel of any shortcomings in its prospectus, published in connection with last year's \$706m share issue. Claims had been made by Dr John Owen, anti-Eurotunnel campaigner, that the prospectus failed to give sufficient weight to the risks of terrorism or a budget overrun.

Eurotunnel strenuously denied that Dr Owen's complaints had any validity and responded to the Stock Exchange's request for comment accordingly.

FII-Fyffes up 66% and on target for year

FII-Fyffes, Dublin-based fruit and vegetable merchants, increased interim pre-tax profits by 66 per cent from £3.83m to £6.35m (£5.44m). Turnover in the six months to April 30 advanced from £117.03m to £122.89m. The directors said trading for the full year was on target.

Share of profit of associated companies contributed £891,000 (nil). Dividends received from the 20 per cent stake in Irish Distillers came to £923,000. FII-Fyffes recently sold the stake to G&C Brands which has mounted a bid for the Irish whiskey group. The interim dividend is being raised to 0.363p (0.33p) on earnings per 5p share of 2.5p (1.63p).

Dowding makes £3.4m purchase

Dowding and Mills has agreed to acquire Ateliers Electriques de Wallferdange SA, Luxembourg - a subsidiary of Felten and Guillaume - for 5.79m. Dowding and Mills shares having a market value of about £3.4m. The price includes the assets of an electric motor repair division at Krefeld, West Germany.

The new shares, which have been placed by Albert B Sharp on behalf of the vendor, will rank for the final dividend payable for the year to end June 1988. The acquisitions earned profits after tax in the year to Dec 31 1987 of about £336,000 and the net attributable assets amounted to around £1.74m.

Charterhall/Bridport

Charterhall, the investment company controlled by Mr Russell Goward, the Australian entrepreneur, has increased its holding in Bridport-Gundry, a manufacturer of netting and woven products, to 21 per cent. Shares in Bridport rose on the news to close at 250p, up 7p.

Rothmans reaches £288.8m and cash rises to £442.4m

BY CLARE PEARSON

Rothmans International yesterday reported pre-tax profits for the year to end-March broadly in line with market expectations at £288.8m, up from £195.5m previously.

Sir Robert Crichton-Brown, chairman, said the activities in luxury consumer goods again produced "outstanding" results, while tobacco subsidiaries continued to benefit from rationalisations.

The group now faced the challenge of reinvesting its substantial liquid funds, though no suitable acquisition targets had been found so far, he said. The group continued to investigate opportunities both within the tobacco industry and in fields outside its core businesses.

Net cash rose by £14.1m to £442.4m during the year with funds generated by continuing operations swollen by disposals during the previous year.

At the operating level, tobacco interests contributed £276m (£205.9m) on turnover of £1.72bn (£1.63bn). Rationalisation costs amounted to £9.5m, against £15m in the previous year. The results included the first full year of Rothmans, Benson & Hedges, the 60 per cent owned North American venture.

Mr Crichton-Brown said that although Western European markets were declining, there were growing opportunities for tobacco sales in Eastern Europe, and the Asia-Pacific region also offered scope for further development.

Luxury consumer products produced £33.3m (£38.8m) of operating profits on sales of £489m (£406m). Within this, Dunhill, the 51 per cent-owned subsidiary, achieved a 41 per cent increase in attributable profit, although its French fashion and fragrance business, produced only break-even results following a period of reorganisation.

Cartier, which is 47 per cent owned by Rothmans, achieved particularly encouraging watch sales. It has added to its range since the year-end by the acquisition of controlling interests in the Plagel and Baume et Mercier companies.

Overall, consolidated operating profits came out at £268m (£203.5m). Rothmans and its subsidiaries made £183.7m (£131.7m). The share of associates was £82.9m (£71.8m). Sales revenue of the group, including associated companies, were £2.46bn net - the comparable figure of £2.74bn included companies sold during the previous year.

A net interest charge in the previous year of £2.5m was transferred into net interest receivable of £2.7m. Redemptions reduced interest payable on some convertible bonds to £500,000, against £5.5m.

Ordinary and "B" ordinary shareholders will receive a final dividend of 7p (5.2p) making 10p for the year, a 30 per cent increase. Earnings per share on a fully diluted basis work out at 42.7p (23.6p).

Electron pays £8.35m for HB and aims for listing

BY CLARE PEARSON

Electron House, the USM-quoted fast-expanding electronic components distributor, is buying UK distributor HB Electronics from Rockwood Holdings. It is paying £8.35m in shares in a deal which will increase its issued share capital by more than 50 per cent.

Electron also announced yesterday it intended to obtain a full market listing in the autumn.

The consideration for HB takes the form of a vendor placing of 6.12m shares at 140p with full clawback for existing shareholders.

Mr Robert Leigh, chairman, said HB would significantly enhance Electron's presence in the passive components market, which should add stability to sales as the group continued to expand.

Additionally, Electron's gearing, which is about 100 per cent at the moment, will fall to about 43 per cent after the acquisition, he said. HB has cash resources of £1.4m.

In the year to May 1987, earnings fell from 9.1p to 1.65p because of a hefty tax charge. Pre-tax profits rose 39 per cent to £945,000 from £681,000.

Mr Leigh said he did not expect that profits of HB would benefit "significantly" after the company became incorporated into the Electron group. HB has warranted at least £13,500 profits before interest and tax for the five months to the end of May. In the year to last December it made trading profits of £486,676 on sales of £7m.

Electron says it will make not less than £2.65m pre-tax in the year to end-May on sales of about £57m.

A reduction in the effective tax rate from about 62 per cent to no more than 40 per cent means earnings per share should work through at 12.4p.

Glynwed acquisitions

Glynwed International has bought the capital of Kohlangaz Fire Company and Essiflame for \$2m cash. A further payment of up to \$1.1m, dependent on profits, will be made in 1989. Kohlangaz makes fuel effect gas fires and Essiflame makes components for fuel effect gas fires - its sales are mainly to Kohlangaz.

Drummond Group up to £2.1m

BY ALICE RAWSTHORN

DESPITE a sharp rise in raw material prices Drummond Group, Yorkshire wool textile concern, increased pre-tax profits by 21 per cent to £2.1m in the year to end-March on sales 16 per cent ahead to £30.2m.

The result represents the third successive year of profits growth for Drummond, which came close to collapse in the recession at the turn of the decade. Mr Stefan Simmonds, chairman, said the group was now "actively looking" for acquisition opportunities.

Operating profits rose to £2.6m (£2.1m). The group paid £466,000 (£386,000) in interest on gearing of 54 per cent. The interest charge was inflated by the decision to increase stocks in order to improve its service to customers.

Tax took £394,000 (£215,000). The rate of tax will rise from 16 to 18 per cent next year. Unless its acquisitions include businesses with tax losses, Drummond will pay the full tax rate from 1990-91 onwards.

The cost of closing an unsuccessful new business making roller blind fabric was expressed as an extraordinary item of £107,000 (£590,000). Earnings per share rose to 15.6p (13.4p), and a final dividend of 2.1p makes a

total of 3.1p (2.47p). Drummond faced a 30 per cent rise in wool prices last year, but helped to mitigate the impact of the increase by using its new finishing plant. It invested about £1.5m in the plant, which now finishes over half of its output. This year it plans to introduce more specialised finishing facilities.

Similarly it has developed a new type of wool/polyester blended cloth which, according to Mr Simmonds, is of higher quality than standard blends. This has also helped to protect its profit margins against the wool price rise.

Drummond has steered its uniform and knitting fabric businesses into more value-added areas. The uniform division now concentrates on weaving cloth for corporate clothing worn in banks and building societies.

Mr Simmonds said that all areas of the business had fared well so far in the current year and that order books were at record levels.

comment

In theory the combination of a strong currency and rising raw material prices should augur ill for Drummond and its fellow

Yorkshire weavers. The woollen sector is certainly suffering. But the same swing in fashion that has sapped demand for chunky fabrics, has favoured the fine cloths made by worsted groups like Drummond. As a result the worsted business emerged as the healthiest area of activity last year and order books are bulging. It is a testimony to the group's recovery to have fared so well in a difficult year. Yet it may prove more difficult to swallow another rise in raw material prices. Nevertheless the City expects an increase in profits to £2.3m putting the shares - up 2p to 126p yesterday - on a prospective p/e of 8.5. Appropriate.

Rentokil expansion

Rentokil Group has made a major diversification move into office machinery and equipment with the acquisition of Shire Computers & Services Group.

Total consideration will be some £2m. Initially £300,000 will be paid, followed by additional profit-linked payments over the next two years.

In particular, Shire is a leading Ricoh dealer. Its turnover was £2.3m in the year ended January 1 1988.

Investa seeks permission for Marler investment

BY KAREN FOSSLI IN OSLO AND NIKKI TAIT IN LONDON

Investa, one of Norway's largest investment companies, confirmed yesterday that it was seeking permission from Norway's Central Bank, Norges Bank, to complete the deal which will give it a near 28 per cent stake in Marler Estates, the property company which owns Queens Park Rangers football club and the Fulham and Chelsea football grounds.

It would not be drawn on the value of the transaction, but said it needed to secure permission from the Central Bank to make the investment abroad. It was announced on Wednesday, that Investa had acquired an option over the near-28 per cent holding which currently belonged to Mr David Thompson, the co-founder of food group Hillsdown Holdings.

Meanwhile, Marler said that its 85 per cent-owned subsidiary, SB Property Company, was looking to enter some sort of partnership

arrangement with a residential development company, and hoped to make an announcement before the summer break. This is with a view to developing the Chelsea ground as Stamford Bridge after August 1989, when the club's lease on the ground expires.

Marler director, Mr Robert Noonan, said yesterday that the company had put out a document seeking tenders for the lease after that date.

Mr Noonan added that the company expected to be in touch with Investa at some stage, although there had been no contact yet. Investa has about Nkr 2bn in cash reserves which it has built up during the last two years on sales of property holdings in Oslo and stakes in the troubled Norwegian Vesta insurance group and Elektrisk Bureau (EB).

Burns-Anderson growth

BY CLARE PEARSON

Burns-Anderson Group, the financial services company with

Sir John Harvey-Jones, former head of ICI, as its non-executive chairman, boosted pre-tax profits by 55 per cent to £1.35m in the six-months to end-March.

The financial planning and banking services companies made up the bulk of profits. Mr Alan Moore, chief executive, said these operations had been insulated from any downturn in business after last October's stock market crash by the diverse services which they offered.

Burns-Anderson sold off all its industrial companies before last October and has been using the proceeds to build up its financial advice services. Last February, it launched a new subsidiary grouping independent financial advisers under the Burns-Anderson umbrella.

This subsidiary had a buoyant start, Mr Moore said. About 1,200 initial enquiries had been whittled down to 23 signed-up members so far, who between them accounted for £2.5m in brokerage income. There is a broad plan to take on ten more advisers per month over the next five years. Network start-up costs were £750,000.

The benefit to members is that they are sheltered by Burns-Anderson's own authorisation within the regulatory framework. In return, advisers, who also get administration and marketing benefits, pay a commission to the subsidiary.

Among other divisions, the stock broking arm, Manchester-based W.H. Ireland Stephens, made a loss of £15,000 in the five months after the crash. But it is now trading profitably.

Burns-Anderson's recruitment operation made a small contribution to the interim figures but rapid expansion since the year-end meant it was contributing about 25 per cent of overall group profits. The group has spent about £2.6m building this side up over the last nine months.


Burns-Anderson school fees contributed about £75,000. Turnover rose to £5.29m (£2.96m). Profit attributable to shareholders increased by 64 per cent to £842,000. Earnings per share were up 35 per cent at 3.52p (2.6p). There is an interim dividend of 1.75p (1.5p).

CORRECTION

BWD Securities

The FT yesterday incorrectly reported that BWD Securities suffered a 60 per cent drop in interim pre-tax profits from £1.3m to £516,000. In fact, the £1.3m figure referred to profits in the whole of the 1987 financial year. The company did not give comparative figures for the first six months of last year, since this was before its flotation.

This announcement appears as a matter of record only



Lessee

BP International Limited

Lease Financing of

BP Chemicals Limited

A5 Acetyls Plant Salt End, Hull

Lessor

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Babcock & Brown

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March 1988

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a subsidiary of

Windsor Group Limited

£30,000,000

Revolving Credit Facility

Arranged by

Kleinwort Benson Limited

Funds provided by

Arab Banking Corporation (B.S.C.) London Branch

Banco di Roma London Branch

Banque Worms London Branch

CIC-Union Européenne, Internationale et Cie. London Branch

Kleinwort Benson Limited

Riggs AP Bank Limited

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Mortgage Administrator

Homeloan Management Limited

a subsidiary of

Skipton Building Society

Agent

Kleinwort Benson Limited

June 1988

Handwritten signature in Arabic script.

David Waller analyses the implications for the two Swiss companies after the battle for Rowntree

The spectre of Suchard at Nestlé's takeover party

YESTERDAY, the City was consumed by an outbreak of cheeriness. These merchant bankers and industrialists who have been tearing each other apart for the past two months downed weapons, shook hands with one another, and appeared on the same platform at a press conference to celebrate the forthcoming union of Nestlé and Rowntree.

If it is not frustrated in some unforeseen way by Jacobs Suchard, Nestlé's agreed £2.55bn bid for Rowntree will be among the largest ever deals ever done in the UK, along with BP's £2.5bn bid for Britoil and Hanson's £2.65bn takeover of Imperial Group.

Certainly, it will be the biggest ever takeover of a UK group by an overseas company - the largest to date was when Elders IXL paid £1.4bn to acquire Courage. Since then, it looks likely to prove to be a tribute to the wings of the capitalist system: no one appears to lose, and many appear to gain.

At a stroke, Nestlé eclipses Mars as the world's largest chocolate company and overtakes its arch-rival Jacobs Suchard as the biggest chocolate company in Europe. Suchard, with its nose no doubt put out of joint by the larger company's victory in the chocolate "bar wars", can console itself with a profit in excess of £200m on its 29.9 per cent stake, if it chooses to sell.

Rowntree, its pride hurt, will continue to be based in York and to be run by the same management team.

At first sight, Rowntree's 13,000 UK employees may not appear to participate in this universal jamboree. But a recommended deal is what the OMB General Union has been lobbying for, and Rowntree claimed yesterday to have had the interests of its employees uppermost in its mind in choosing to team up with Nestlé, rather than Suchard.

Mr Kenneth Dixon, Rowntree chairman, will be promoted to become an executive member of Nestlé's General Management Committee with responsibility for a newly created chocolate division.

Moreover, he and other board members, as well as 6,000 other employees, will make substantial amounts of money by exercising their options on Rowntree shares. In July last year, Mr Dixon was granted options for more than 80,000 shares, exercisable at 57p; all the other executive directors were granted options for more than 40,000 shares apiece, on the same terms. Most, including Mr Dixon, have more options granted at an earlier date, presumably on more favourable terms.

Those shareholders who have



Kenneth Dixon (left), chairman of Rowntree, and Helmut Maucher, managing director of Nestlé

not already sold out to either of the Swiss companies can also share in the general euphoria.

The £10.75p-a-share offer has crystallised the value of their company at a level that could have appeared inconceivable before Suchard put the company "into play" with its April raid at 63p a share on April 13, in which it accumulated a 14.9 per cent stake.

At that time, the shares were 47p; they had never reached more than 59.2p, even at the height of last year's bull market. The latest bid is pitched at a generous 22.9 times Rowntree's forecast earnings, and at a huge premium to the book value of the company's assets, which amounted to £403m at the end of 1987.

Advisers obviously stand to do well, although precisely how well will not emerge until the detailed documentation is published. Schroders and County NatWest, merchant bankers to Rowntree and Nestlé respectively, will no doubt take a percentage cut of the take-out price. Even an infinitesimal percentage of a bid worth £2.55bn is a lot of money.

It will be interesting to see how much Goldman Sachs will receive for its somewhat ill-defined role in the defence; McKinsey & Co. management consultant also working behind the scenes for Rowntree, will no doubt be handsomely rewarded as well.

The tide of jubilation could be upset by Mr Klaus Jacobs, chairman of Suchard.

As one observer commented yesterday, he controls a family company worth nearly £2bn and is used to being treated as a demigod. The aristocratic entrepreneur likes to get his own way, especially where Nestlé is concerned: he was very happy to concede Côte D'Or, the Belgian

chocolate company, from under the nose of Nestlé in January last year. This time however, David is thought likely to yield to the might of Goliath.

As Mr Walter Anderau, Suchard's vice-president for corporate affairs, conceded yesterday, the company only has two

options: to sell its stake in Rowntree to Nestlé, or to increase its offer.

Seeking to sell its stake, with strings attached - for example, in exchange for some kind of carve-up of Rowntree's lesser brands - appears to have been ruled out.

The Rowntree share price settled at about the level of Nestlé's offer yesterday, suggesting that the market does not think Suchard will resist the temptation to take a massive dealing profit. Suchard was thought by many to be stretched to the limit when it made its first £2.32 bid with shareholder funds of SFr 1.14bn (2438.16m) at the end of last year, since boosted by a SFr 550m rights issue. Suchard's balance sheet would have been hit hard had it been obliged to write off the goodwill on the purchase.

The £1.75bn loan facility arranged by Swiss banks made it possible for Mr Jacobs to bid 97.5p a share without further borrowings. No doubt further lines of credit are available, and no doubt Mr Jacobs can find a way of showing the true value of the Rowntree brands in his company's balance sheet.

Perhaps Mr Jacobs will think Rowntree worth more to Suchard than to Nestlé. It is not impossible that he will come back with a slightly better offer: in anticipation of such an eventuality, Nestlé has not made its offer final.

It has been mooted that Mr Jacobs could take his profit on Rowntree and use it to win control of Cadbury - now set to be the only remaining international chocolate company which can actually be taken over. (Nestlé and Suchard are Swiss; Mars is a private company; Hershey is controlled by a charitable trust.)

Analysts are sceptical: part of the attraction of Rowntree to a bidder from outside the European Community was its £300m of turnover in continental Europe, where profits are just beginning to take off after decades of investment. Cadbury, although larger than Rowntree in UK chocolate sales, has only recently moved into Europe with the purchase of the French company Poulain, in January this year.

When Mr Jacobs visited London to unveil his earlier bid, he made much of his company's marketing prowess and said that if a bid from Nestlé went through, he would quickly respond with a range of new products to challenge Rowntree's niche products. Although at the time this was dismissed as merely fighting talk, Mr Jacobs seems set to remain a thorn in Nestlé's side for some time.

Cadbury batters down the hatches

BY LISA WOOD

on whether or not Jacobs-Suchard emerges as the disappointed party in the battle for Rowntree. Analysts suggest Suchard is likely to cash-in its stake in Rowntree - and net a £200m profit.

If Suchard's grand ambitions in confectionery are to be satisfied - should it walk away from Rowntree - Cadbury, with a market capitalisation of £2.5bn, would be a more complicated and expensive nibble. Unlike Rowntree, Cadbury's business includes confectionery and soft drinks.

The soft drink businesses include those in the US, an operation, according to analysts, General Cinema might like to acquire. Hence, the next idea that General Cinema and Suchard might together divide the spoils.

Such a strategy involving either a joint bid or one of the two partners mounting the bid and then selling the other business after acquisition, could be fraught with difficulties. Mr Michael Landymer, of Henderson White Jenkins, stockbrokers said: "If Suchard wants the confectionery business it would want to sell the soft drinks business at the

highest price. Their objectives, it would appear are irreconcilable."

A further complicating factor is that Coca-Cola has a call option on Coca-Cola Cadbury Schweppes Beverages, a joint bottling venture between the two soft drink manufacturers in the UK, should there be a hostile bid for the UK company. Any such bid would therefore be complicated by Coca-Cola which is understood to be committed to its partnership with Cadbury.

A credible scenario that might satisfy some, if not all, of the parties could be joint ventures, or minority stakes between Cadbury and Suchard. Such a strategy would be soundly commercial - as well as defensive - given the new strengths of Nestlé, a major competitor of both companies, in important markets including Continental Europe where major re-structuring is occurring in the confectionery business. Mr Cadbury, speaking in the most general terms, said there was always room for joint ventures where they afforded commercial advantage. He added that it was too simplistic just to talk about Cadbury and Suchard.

General Cinema has been seeking to flush out a bid. General Cinema, with an eye to Cadbury's US soft drinks activities, might break-up the group in association with another party such as the disappointed suitor for Rowntree.

General Cinema has been building its stake for 18 months. Cadbury, which has successfully concentrated on its two core businesses, soft drinks and confectionery, after its weaknesses were exposed in the early 1980s, has been on constant alert. Weeks have been spent in discussions with Kleinwort Benson, the group's merchant bank, evolving defence strategies.

Mr Dominic Cadbury, chief executive, said yesterday: "Given that we have been the subject of takeover speculation, we have made it our business to see that we are totally prepared to resist any hostile approach. We are not going to be caught by surprise." Cadbury has not invited dis-

ussions with General Cinema, which recently provoked a boost in Cadbury's share price when it announced it was not a passive investor. It said it was prepared to pay up to \$1bn (£570m) for more shares - an amount which would enable it, at Cadbury's current share price, to buy another 20 per cent. The US group would have to mount a full bid should it's stake in Cadbury go above 29.9 per cent.

Several possibilities have been mooted over Cadbury's future including suggestions that:

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Penny & Giles Intl improves to £2.07m

Penny & Giles International, was up from £18.05m to £20.6m, which is involved in the design, manufacture and electronic and the directors have received an instrument, lifted pre-tax mended a final dividend of 1.22p profits from £1.79m to £2.07m for (1.74p), making a total of 3p the year to end-March. Turnover (2.5p).

DIVIDENDS ANNOUNCED

| Company | Current payment | Date of payment | Corres. of p. pending div. | Total for year | Total last year |
|-------------------|-----------------|-----------------|----------------------------|----------------|-----------------|
| Bankers' Inv Trst | 0.42 | Aug 31 | 0.95 | 1.37 | 1.6 |
| BTP | 3.25 | | 6.2 | 9.45 | 5.5 |
| Breco-Anderson | 0.75 | | 1.5 | 2.25 | 3.5 |
| Dundee & London | 2.9 | | 2.4 | 5.3 | 6.8 |
| Econ Forestry | 1.25 | July 26 | 1.25 | 2.5 | 3 |
| ERP | 7 | | 9 | 16 | 21 |
| FL-Fytles | 0.38 | | 0.33 | 0.71 | 1.17 |
| Greengate Trust | 0.94 | | 0.75 | 1.69 | 3.33 |
| Greycoat Group | 2 | Oct 3 | 1.55 | 3.55 | 2.75 |
| LPA Industries | 1.4 | Aug 5 | 1.17 | 2.57 | 2.5 |
| Mascurdy | 4.57 | Sept 29 | 1.5 | 6.07 | 1.5 |
| Melville Street | 1.5 | Aug 28 | 0.15 | 1.65 | 0.15 |
| Penny & Giles | 2.12 | | 1.74 | 3.86 | 2.5 |
| Raeburn Trust | 8 | | 7 | 15 | 16.5 |
| Rothmans Intl | 7 | Sept 13 | 5.2 | 12.2 | 7.7 |
| Southerntrans | 0.7 | | 0.7 | 1.4 | 1.9 |

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market.

Net assets recovery at Melville Street

Melville Street Investments, venture capital fund, yesterday revealed a recovery in net assets per share for the year to April 30 from the depressed midway level.

The group, managed by British Linen Fund managers, a subsidiary of The British Linen Bank - the merchant banking arm of the Bank of Scotland - announced net assets of 13p per share at the year end - down from the 147p reported a year earlier, but a 13 per cent improvement on the 122p prevailing at the interim stage. Total assets now stood at £25.79m.

The decline in net assets over the year was attributed to the failure of three investments out of the group's total portfolio of 48 companies, and reduced valuations placed on other investments.

Mr George Philip, chairman, said the second half improvement led him to believe that "after a difficult year, the company will again see a rising pattern of asset growth".

During the year, Melville invested £4.8m of venture capital, an increase of 26 per cent on the previous year. Of the sum, £2.7m was directed to new companies, with £2.1m going into existing investments. Realisations proved successful with Melville planning over £1.7m from the sale of its stake in Babygro Holdings.

Pre-tax revenue for the year was £590,830, and resulted in earnings per share of 2.6p. A final dividend of 1.5p is proposed, for a 2p total in the previous period, the three months to April 30 1987. Melville paid a dividend of 0.125p.

English Rose acquires Horncastle

English Rose Hotels has acquired Horncastle Hotels with the purchase of 2.57m ordinary 10p shares at 17.5p each, representing 54.9 per cent of the issued equity share capital of Horncastle.

It will make an offer for the remaining shares on the basis of 17.5p per share, valuing the company at £890,545. Horncastle shares trade on the Gaidheoise over-the-counter market.

Bankers' Inv Trust

Asset value at Bankers' Investment Trust at the end of the six months to April 30 was 84.3p (79.7p). Earnings 0.71p (0.65p). Second interim 0.42p (0.36p).

Dundee & London asset value lower at 339p

Net asset value of Dundee & London Investment Trust stood at 339p at April 30 1988 compared with 354p a year earlier and 344.6p at the year end on October 31 1987.

Total income for the six month period was £243,000 (£12,000) and net revenue after tax of £233,000 (£194,000) worked through at £204,000 (£21,000) for earnings per share ahead from 2.46p to 3.55p.

An interim dividend of 2.9p (2.4p) is being paid - a 21 per cent increase.

Grainger up 42% midway

Grainger Trust, property investor and trader, saw pre-tax profits advanced 42 per cent from £2.22m to £3.15m for the six months to end-March. This was achieved on turnover raised from £7.01m to £9.34m.

Although trading profits were up at £6.32m (£4.56m), other investment income dropped to £89,000 (£189,000), property expenses increased to £2.61m (£1.71m) and management expenses to £463,000 (£285,000).

Earnings came out at 11.4p (7.7p) and the interim dividend is lifted to 0.5375p (0.75p).

BOARD MEETINGS

| Company | Date |
|--|---------|
| Interim: Debenhams, First National Finance, Finsley-Arrol Inds, A F Bugh, Campbell & Armstrong, REA, Stewart & Gill, etc. <td>TODAY</td> | TODAY |
| Future Dates: | |
| Bankers' Inv Trst | June 28 |
| Greengate | July 4 |
| Kleinwort Benson Gilt Fund | July 1 |
| Scandinavian Bank | Aug 30 |
| Penny & Giles | June 28 |
| Alexander (Walker) | June 28 |
| Bankers' Inv Trst | July 1 |
| Ernst & Young | June 27 |
| Fincham King | June 27 |
| Greenwich House | June 29 |
| Real Time Control | July 4 |
| Royston | June 30 |

GRANVILLE SPONSORED SECURITIES

| High Low | Company | Price | Change | Div | Yield % | P/E |
|----------|----------------------------|-------|--------|------|---------|------|
| 230 185 | As. Brit. Ind. Ordinary | 230 | 0 | 8.7 | 3.8 | 6.6 |
| 230 186 | As. Brit. Ind. CILS | 230 | 0 | 10.0 | 4.3 | - |
| 40 25 | Arrivage and Rhodes | 37 | -1 | - | - | - |
| 107 100 | Bentley Ind. Prof | 107 | 0 | 2.1 | 4.1 | 8.0 |
| 162 155 | Bardon Group | 160 | 0 | 3.3 | 2.1 | 22.5 |
| 112 100 | Bardon Group Data, Prof. | 112 | 0 | 6.7 | 6.0 | - |
| 348 137 | Beay Technology | 140 | 0 | 5.2 | 3.7 | 10.2 |
| 107 100 | Bentley Ind. Prof | 107 | 0 | 21.0 | 10.3 | - |
| 273 246 | CCZ Group Ordinary | 273 | 0 | 13.3 | 4.5 | 4.1 |
| 147 124 | CCZ Group 11% Conv. Prof. | 147 | 0 | 14.7 | 10.0 | 9.2 |
| 151 129 | Carbo Pte Ltd | 148 | 0 | 6.1 | 4.2 | 9.2 |
| 112 100 | Carbo 7.5% Prof (S&D) | 107 | 0 | 20.3 | 9.2 | - |
| 261 147 | George Blair | 261 | +1 | 3.7 | 1.4 | 7.2 |
| 94 60 | Isis Group | 94 | 0 | - | - | - |
| 338 37 | Jackson Group | 338 | +1 | 3.4 | 2.9 | 13.0 |
| 240 245 | Multimedia TV (Unquod) | 330 | 0 | 10.4 | 3.2 | 13.1 |
| 52 40 | Robert Jenkins | 51 | -1 | - | - | 2.4 |
| 312 124 | Scotrust | 312 | +2 | 8.0 | 2.6 | 28.4 |
| 205 194 | Tony & Carole | 205 | +1 | 7.7 | 3.8 | 7.7 |
| 96 56 | Trepanier Holdings US\$P | 96 | 0 | 2.7 | 2.9 | 10.3 |
| 110 100 | Unicredit Europe Conv Prof | 110 | 0 | 8.0 | 7.3 | - |
| 280 283 | W.S. Yates | 285 | 0 | 16.2 | 5.7 | 7.9 |

Securities designated (S&D) and (USM) are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of TSA.

These Securities are dealt in strictly on a matched bargain basis. Neither Granville & Co nor Granville Davies Ltd are market makers in these securities.

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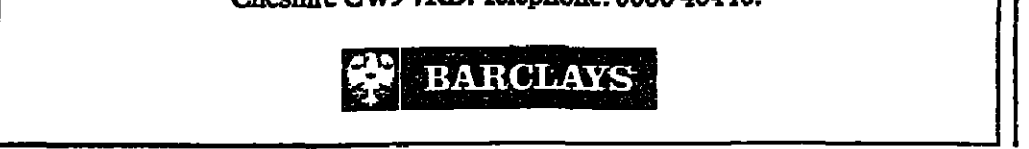
Granville Davies Limited, 8 Leventis Lane, London EC3N 3RP, Telephone 01-421 1212, Member of the Stock Exchange & TSA.

Unilever PLC

Notice is hereby given of the appointment of Barclays Bank PLC as Registrar. Correspondence regarding the share register and documents for registration should in future be sent to the address below.

S G Williams Company Secretary

Barclays Bank PLC Registration and New Issues Octagon House, PO Box No 34, Gadbrook Park, Northwich Cheshire CW9 7RD. Telephone: 0606 40440.



The Randfontein Estates Gold Mining Company Witwatersrand Limited

(Registration No. 01/00251/04) (Incorporated in the Republic of South Africa) ("REGM")

COMPANY ANNOUNCEMENT

- Proposed rationalisation of certain aspects of the business of REGM into two separate listed companies, namely:
 - Lindum Reef Gold Mining Company Limited ("LINDUM"), and
 - Barnato Exploration Limited ("BARNEX"); and
- Rights offers to the members of REGM.

1. Background to the proposed rationalisation and rights offers. The main business of The Randfontein Estates Gold Mining Company Witwatersrand Limited ("REGM") is the production of gold and uranium derived from the mining of the Cooke and Doornkop lease areas and the treatment of sand dump residues from the old Randfontein Section. The company is also involved in extensive gold exploration in the Transvaal and the Orange Free State in partnership with Johannesburg Consolidated Investment Company Limited.

At various times since 1981 the feasibility of resuming underground gold mining operations on a limited scale within the old Randfontein Section has been examined. The directors of REGM now believe, after re-examining all of the available information, that the old Randfontein Section can be optimally brought to account by an independently-managed underground mining operation using what is best described as a "small mine approach". Such an approach will provide a style of management that will be better suited to the handling of small ranges of ore from a number of different reefs at different locations. A small mine approach could achieve significant economies, particularly if use could be made of reclaimed equipment wherever possible.

In regard to gold exploration, current indications are that REGM's share of prospecting costs in terms of the joint venture with JCI could average some R20 million per annum in real terms for the foreseeable future. There is also the possibility of substantial additional capital being required for the acquisition of mineral rights in the more promising project areas. The placing of the REGM exploration interests in a separate company will, in the view of the directors, allow for a clearer focus on their potential. This will be the benefit of members of REGM who will thereby be given the flexibility (according to their individual preference) to differentiate between their investment in gold mining on the one hand and gold exploration on the other.

Accordingly, the directors have authorised the formation of:

- a new company Lindum Reef Gold Mining Company Limited ("LINDUM") which will independently finance and exploit the underground gold reserves of the old Randfontein Section; and
- a new company Barnato Exploration Limited ("BARNEX") which will finance and where possible turn to account the REGM gold exploration interests.

REGM will continue as before with its main business of mining for gold in the Cooke and Doornkop lease areas and treating the surface sand dumps of the old Randfontein Section.

- Implementation of the rationalisation of REGM and the rights offers.
 - To give effect to the rationalisation of REGM, on behalf of and as a stipulation for the benefit of members of REGM registered as such on the record date, subscribers per se 6 113 553 new ordinary shares of one cent each in LINDUM and 6 113 553 new ordinary shares of one cent each in BARNEX. These shares will be allotted and issued directly, free of consideration, by LINDUM and BARNEX respectively to the members of REGM, on the basis of one LINDUM share and one BARNEX share for each REGM share held at the close of business on the record date for the rationalisation of REGM's interests. It is expected that the record date will be fixed for the second half of July 1988.
 - In order to finance its capital expenditure and initial working capital requirements, LINDUM proposes to raise an amount of R30 million by way of a rights offer to members of REGM registered as such at the close of business on the record date which shall be the same date as that referred to in 2.1 above. Similarly, BARNEX will raise an amount of R75 million by way of a rights offer to members of REGM to meet its ongoing gold exploration commitments.
 - It should be noted that members of REGM whose addresses appearing in the share registers of REGM are within the United States of America and Canada will not be eligible to receive any of the shares in LINDUM or BARNEX which are to be subscribed for by JCI, nor will any offer of shares in terms of the rights offers be made to them. These shares and rights which would otherwise have accrued to such members will be sold on their behalf and any profits arising from such sale will be remitted to them.
 - Effects of the rationalisation.
 - The effects of the proposed rationalisation and rights offers are that:
 - members of REGM at the record date will be the initial shareholders of LINDUM and of BARNEX and the same members (other than those whose addresses, appearing in the share registers of REGM, are within the United States of America and Canada) will be eligible for the rights offers of LINDUM and BARNEX;
 - LINDUM will initiate and manage underground mining operations for gold within the old Randfontein Section and will be entitled to the benefits which may arise therefrom;
 - BARNEX will contribute directly to the financing of and benefit directly from the turning to account of the participation interests currently held by REGM in JCI's gold exploration programme;
 - REGM will continue with its existing business of mining for gold in the Cooke and Doornkop lease areas and extracting gold from the surface sand dumps of the old Randfontein Section.
 - The implementation of the proposed restructuring of Randfontein is conditional upon the granting of listings for the LINDUM and BARNEX shares and the letters of Acceptance in respect of the respective rights offers on The Johannesburg Stock Exchange. Application will also be made for the granting of listings for the LINDUM and BARNEX shares on The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited.
 - Members will be informed in due course of the record date for the proposed rationalisation and details of the rights offers of additional shares in LINDUM and BARNEX.
 - A circular containing details of the proposed restructuring is being prepared and will be posted to members shortly.

Johannesburg, 23rd June 1988.

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UK COMPANY NEWS

Macarthy cuts wholesaling side

BY VANESSA HOULDER

A BITTER five-month battle in the UK pharmaceutical wholesaling industry came to a head yesterday when Macarthy, a quoted healthcare company, announced that it was abandoning plans to become a national pharmaceutical wholesaler.

The company is closing six depots in its southern division and making 600 redundant in an effort to cut costs, release working capital and reduce its exposure to pharmaceutical wholesaling.

The decision follows Macarthy's abandonment earlier this month of its £30m bid for UniChem, the co-operative which is the UK's second largest chemist's wholesaler, after its rejection by

the UniChem board. The bid - and Macarthy's decision to cut back its wholesaling activities - were made in response to a controversial incentive scheme introduced in January by UniChem. This scheme offered retailers, in return for extra business, bonus shares when the friendly society goes public in 1990.

Mr Nicholas Ward, Macarthy's chairman and chief executive, yesterday confirmed that the UniChem scheme has taken and will continue to take a considerable amount of business away from Macarthy's pharmaceutical wholesaling business. As a result of this, and the amount of senior and middle management time

absorbed on the matter, the southern wholesaling business is not covering the cost of the capital employed.

In an effort to restore the division's profitability, Macarthy is concentrating on regions where it has the strongest connections and loyalties. In the North it will maintain its existing operations and in the South it will consolidate its activities into the areas that can be serviced from its three remaining depots at Weedon, Harold Hill and Cambridge.

Mr Ward said the decision had been made in the knowledge that UniChem's incentive scheme may be modified or prohibited by the Office of Fair Trading, which is

investigating the scheme under the Competition Act 1980.

Given the slowness and uncertainty of the process, the company could not continue to sustain the losses stemming from its existing depot structure. Furthermore, the nature of UniChem's trading rules made it difficult to regain UniChem's customers.

Macarthy has also instituted legal proceedings under Article 85 of the Treaty of Rome, seeking damages for the business it has lost under the UniChem scheme.

Mr Ward dismissed the possibility of acquiring UniChem in the future. The cuts on the wholesaling side reduced the synergy between the two businesses, he said.

Earnings reveal toll of UniChem scheme

Macarthy, the pharmaceutical wholesaler and distributor which has been embroiled in an acrimonious struggle within its industry this year, yesterday reported a 48 per cent increase in pre-tax profits from £2.62m to £3.87m for the six months to April 2, writes Vanessa Holder.

However, earnings per share, a more accurate measure of performance in view of the doubling of the share capital last October, fell by 11 per cent from 11p to 9.5p.

The results, which reveal the extent of the damage inflicted on Macarthy's business by the controversial share incentive scheme introduced in January by UniChem, a rival wholesaler, dismayed the City. Following the announcement the share price fell from 220p to 211p.

The disappointing result stemmed from a sharp downturn in the company's pharmaceutical wholesaling business, which offset a considerable improvement in retailing activities.

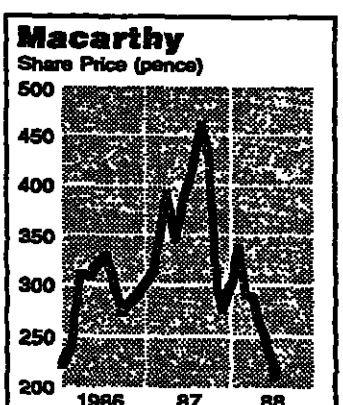
Profits for the manufacturing and distribution division fell from £3.05m to £2.8m, while retailing profits surged from

£582,000 to £2.24m. Overall, turnover increased by 39 per cent to £193.8m.

Mr Nicholas Ward, chairman, said the absorption of last year's acquisitions of the R Gordon Drummond pharmacy chain and Lifecycle had gone well. The progress in improving profitability of the original business and integrating acquisitions was reflected in an improvement in the retail division's net operating margin from 3.6 per cent to 5.7 per cent.

In the manufacturing and distribution division, a good performance was posted by recent acquisitions and there was a satisfactory performance from Farilun, the specialist pharmaceutical distributor, and from Willington, the veterinary wholesaler.

The wholesale division of Macarthy Medical, had a strong first quarter due to the rationalisation and modernisation programme implemented during 1986-87. However, since the beginning of January, the increased sales trend was reversed as a result of the UniChem share scheme. Macarthy is now scaling down



and will be charged as an extraordinary item. An interim dividend of 4.5p was declared, which represents a 15 per cent increase on the 1987-88 dividend after adjusting for the bonus element in the October 1987 rights issue.

● comment

Macarthy is a turnaround story that has gone sour. Until January, the new management team was winning plaudits thanks to its policy of buying up community pharmacists for the retailing business and cutting costs on the wholesaling side. Through no fault of its own, the UniChem saga has changed all that. UniChem's incentive scheme has wrested away business from Macarthy's wholesaling business. So even with the drastic rationalisation measures, the outlook looks bleak - unless the Office of Fair Trading or the Treaty of Rome comes to the company's rescue. Given the uncertainty on this count, the shares, on a multiple of 12, assuming profits of £7.2m for the full year, look somewhat overpriced.

Assets rise in Stead & Simpson bid defence

By Nikki Tait

Stead & Simpson, shoe and motor retailing chain, yesterday hit back at the £99.5m bid from Clayform Properties with a substantial asset revaluation and a forecast that pre-tax profits will rise by a fifth in the current year.

Stead said that its net asset value was currently £118.5m, which - on the ratio set by the Clayform bid - would work out at £15.54 per ordinary share and 186p per "A" non-voting share.

The figure is derived from a valuation of its properties on an open market, existing use basis, including the short leasehold properties which have not been previously valued. Of the total property portfolio, 63 per cent - "a representative sample" - has been subject to independent valuations and shows an aggregate value of £61.6m, against a book value of £58.8m.

The remaining properties have been valued by the company's directors at £36.7m, compared with a book value of £24m.

Stead said yesterday that it wished to complete the valuation quickly and hence the representative sample approach was adopted. It pointed out that this had been done in other contested situations. However, Clayform described the absence of a full independent valuation as "rather odd" and the valuation itself as "fragmented".

Stead said that sales in the footwear division for the year to date were nearly 13 per cent ahead of the previous year - although it conceded that price inflation contributed 4 to 5 per cent - and profit margins had improved further. Overall, it predicted pre-tax profits in excess of £10.7m in 1988-89. In the year to end-March 1988, pre-tax profits were £8.9m.

Included in the forecast are property profits of £3.1m, expected from the disposal of six sites, two of which have been sold already. In its 1987-88 accounts, Stead took a net surplus on property disposals of £2.58m above the line for the first time.

The directors are suggesting a dividend of not less than 5.6p for 1988-89, up 22 per cent over 1988.

Clayform, however, extended its criticisms to the profit projections - claiming that the property element represented "a sale of the family silver", and that if the company had to pay market rents across its revalued portfolio, trading profit projections would be substantially reduced.

The defence document had only a modest impact in the market. The "A" shares edged up 3p to 133p, while the key voting ordinary gained 10p to £14.25p - well ahead of the 125p/£12 bid terms and clearly anticipating a higher offer.

At the last closing date on Tuesday afternoon, Clayform had received acceptances in respect of 0.02 per cent of the ordinary shares, giving it total control of 30.02 per cent. It also had acceptances on behalf of 1.46 per cent of "A" shares, taking its tally to 11.16 per cent. The offer has been extended to July 1.

Few surprises in Greycoat's rate of asset and profit rise

BY PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

Greycoat Group, the property investment and development undertaking with a strong central London offices portfolio, lifted its net asset value by 34 per cent to 404p per share in the year to last March.

The uplift was in line with expectations in a market which has become accustomed to a rise in asset valuations of over 25 per cent among the major property investment groups. The shares yesterday slid 5p to 430p.

Like the rise in asset value, the increase in pre-tax profits to £17.07m from £9.1m in 1986-87 caused few surprises. Earnings per share rose 71 per cent to 19.5p from 11.4p the previous year.

A final dividend of 2p a share is recommended, bringing total payments for 1987-88 to 3.6p, compared with 2.75p.

Greycoat's business is directed towards retaining all of the development surplus it creates from

its projects. It is directed above all to capital growth, rather than immediate earnings expansion.

The group's properties, including its share of those owned by associates, are now worth £540m, of which investments account for £376m and developments, valued at cost, for £164m. Although Greycoat is building up its retail business, offices account for 93 per cent of the portfolio. Geographically, the portfolio is dominated by central London holdings, accounting for 82 per cent.

Mr Geoffrey Wilson, the chairman, said that the total cost of the current development programme is £750m, made up of eight central London office schemes, five UK shopping centres and four US office projects.

Total borrowing facilities are £922m, of which £327m has been drawn. The current ratio of debt to shareholders' funds is 45 per cent.

● comment

Greycoat has been riding the central London property boom and its asset value has reflected the strong capital and rental growth in the sector. It is now in a strong development phase, but the main benefits of that are more likely to show through in 1989-90 and 1990-91 when major buildings in Victoria, Charing Cross and Finsbury Circus have been completed. They will help towards a doubling of net asset value by 1991. This year the rise is likely to be less striking with City estimates looking for Greycoat's average growth to be maintained. That would suggest a NAV of about 450p. Historically, Greycoat has kept earnings low; the first priority on revenue is servicing the loans on maturing investments. So pre-tax profits could rise to £21.5m, to give earnings per share of 20p and a prospective p/e of 21.5.

Enlarged BTP improves profits by 68% to £9.7m

BTP reported taxable profits of £9.68m for the year to the end of March 1988, up 68 per cent on the £5.75m given for the previous year. The comparatives have been restated to take account of the merger with Graesser Laboratories, chemical manufacturer, and for losses at trading businesses, since sold, which were found to relate mainly to the previous year.

Turnover for the Manchester-based chemical manufacturer rose 66 per cent from £65.17m to £107.92m. Earnings per 10p share came out at 10.88p (7.05p) and the directors are proposing a final dividend of 3.55p (3.5p) for a total of 6.2p (5.5p).

Mr Frank Buckley, chairman, said that the group had developed substantially in the last few years and was being split into two divisions, chemical and industrial, both of which had a

good year. The Graesser acquisition in March this year strengthened the chemical manufacturing activities considerably.

He added that following the acquisition of Barrow Hepburn Group in March last year certain companies within that group had been reviewed and how their activities met the group's longer-term strategy had been appraised. That resulted in the engineering-related businesses being sold for about £2m which improved group borrowing to a little less than £3m, compared with £11m.

The tax charge was £2.49m (£2.16m) and minorities took £77,000 (£22,000). There were extraordinary charges of £2.05m (£68,000 credit), leaving attributable profits of £5.04m against £3.64m. Dividends absorbed £3.66m (£2.18m).

Anglo-French holding in Lee Valley Water rises to 16.01%

By Nikki Tait

Cementation-SAUR Water Industries - the joint company formed by Trafalgar House and the French Bouygues construction group - yesterday announced that it now owns about 16.01 per cent of the voting rights in Lee Valley Water Company. The increased stake follows the purchase of a further 550,000 of 5.55 per cent redeemable preference stock 1985/87.

Cementation-SAUR, which has declared minority stakes in four of the 39 statutory water companies, was set up to seek experience of the UK water industry before the planned privatisation of the 10 regional water authorities.

Interest in the hitherto obscure water company stocks has surged recently, as investors and overseas companies - particularly, the French - have realised the potential which they could offer in the wake of privatisation of the water authorities. Earlier this week, French water company Lyonnaise des Eaux made a £47.8m offer for Essex Water Company, Britain's largest, setting a new pricing level in the sector.

City PR Group coming to USM

BY PHILIP COGGAN

City of London PR Group is coming to the USM via a placing valuing the press and investor relations company at £7.3m.

The business was founded in 1971 by Mr John Greenhalgh, who decided early on to concentrate on Australian companies. Of the group's 55 corporate clients, 45 are Australian.

Pre-tax profits rose from £165,000 in the year to March 31 1985 to £511,000 last year, while turnover grew from £436,000 to £1,039m over the same period.

Charlton Seal is placing 2.1m shares, 27 per cent of the equity, at 95p apiece. The shares are on a historic p/e of 14 at the placing price; the national gross dividend yield is 2.4 per cent.

Buoyant sales boost ERF

CONTINUED BUOYANT demand for ERF Holdings' E series trucks prompted further strong recovery in the Cheshire-based group's turnover and taxable profits.

In the 53 weeks to April 2, the manufacturer of heavy commercial vehicles and plastics lifted pre-tax profits to £5.61m (£7.9,000) on turnover up 61 per cent from £75.91m to £121.92m. Earnings per share jumped to 68.16p (8.51p). The directors marked the sharp improvement by recommending a final dividend of 7p - the first final since

1982 - making a total of 9p for the year.

Mr Peter Foden, chairman, said that assuming the UK economy continues its present growth, the group could expect commercial vehicle sales to remain strong. With the success of its present products, ERF hoped to see a further improvement in market share.

Further models are due to be introduced in October. These would improve the group's competitiveness in the 24-32 tonne weight range, Mr Foden added.

USM placing for Reject Shop

BY PHILIP COGGAN

The Reject Shop, a retailer selling furniture and gifts, is joining the USM in a placing which values the group at £14m.

Reject was founded in 1973 by Ms Anna Vinton and Mr Anthony Hawser, now joint managing directors. The original idea was to sell "seconds" - goods having any defects - at substantial discounts. As the group built up buying power, it became able to sell "firsts" at similar discounts.

There are now 13 stores in the chain, situated around the country from Bromley, Kent, to New-

castle, Tyne & Wear. Turnover has grown from £6.46m in the year to January 1984 to £13m last year, while pre-tax profits have risen from £141,000 to £1.1m over the same period. The company dipped into the red in the year to January 1985 following a change in the product range and corporate image.

McCaughan Dyson Capel Cure is placing 1m shares, 10 per cent of the equity, at 140p each. The shares are on a historic p/e of just over 19 at the placing price; the indicated gross dividend yield is 3 per cent.

New Issue

These Bonds having been sold, this announcement appears as a matter of record only.

June 1988

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DM 175,000,000

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Repayment: June 23, 1993
Listing: Frankfurt (Main)

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Banca del Gottardo

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Bank in Liechtenstein
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BHF-BANK
(Schweiz) AG

Deutsch-Schweizerische
Bank AG

DG BANK
Deutsche Genossenschaftsbank

DSL Bank
Deutsche Siedlungs-
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The Financial Times proposes to publish this survey on:

Monday, 26th July 1988

For a full editorial synopsis and advertisement details, please contact:

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NEW ISSUE

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TECHNOLOGY

Paul Abrahams reports on new computer-based techniques for identifying criminals

A store of faces to help the police with their inquiries

A POLICEMAN'S lot is about to become a happier one after the introduction of new technology to help witnesses identify suspects. The electronic system, called E-Fit, has been designed by the University of Aberdeen and IO Research, a London-based graphics company, in conjunction with the British Home Office. It is expected to replace Photofit, which has been used by UK police forces to help witnesses produce images of suspects since the 1950s. "The aim of E-Fit is to help people build up a picture of somebody they may have seen only briefly," says John Shepherd, senior lecturer in Psychology at the University of Aberdeen. "An officer will take down a detailed description from the witness," he says. "Facial recognition tends to depend upon the grosser aspects of the face - the hair, its style and length, and the basic shape of head, whether it's long, bony, or fleshy. "Details about the eyes, nose and mouth are fine-tuning. That's why false moustaches, beards and wigs are such a good disguise - they break up the shape of the face." Shepherd explains that the basic details of the description are entered by a policeman into a microcomputer, using pre-programmed "descriptor" words. The program then tries to match the description with a database of 2,500 features stored on disk. The database is made up of features photographed from policemen. No more than two features from each man are stored, so there is no risk of a real face being matched. At present the database consists only of white males, but there are plans to build up others containing women and members of other ethnic groups. Such faces will require the programming of additional descriptor words to describe their features. Once the basic details of the description are in the computer, the system displays a black and

white image of a face on its screen. Ray Winter, IO Research's sales and marketing director, explains that E-Fit can generate 127 different shades of grey, and could have been designed to use colour. At the moment, however, it is using only 12 greys, because using the full capacity of the system would have made its images too precise to be helpful to the witness. "We could provide photographic quality," says Winter, "but then the picture would no longer be an idea - it would be a reality and wouldn't leave any room for flexibility in people's minds." Once an image is on the screen it can be fine-tuned by manipulating features such as the hair, eyes, nose, chin and mouth with the computer's "mouse". One of the advantages of E-Fit over Photofit, says Winter, is its ability to move and alter features instantly as the witness is watching, which allows the witness to experiment with different features. Winter explains that it is important that individual features, like the mouth, can be moved because their exact position can greatly change the character of the face. Other particular characteristics, such as moustaches, beards, and glasses can also be added, and scars and tattoo drawn in by hand. Once the witness agrees that the face resembles the image he or she remembers, the final version can be transmitted onto

35mm film, a printer or sent down a line to other police stations. John Shepherd at Aberdeen University says that the electronic E-Fit system has a number of important advantages over traditional Photofit. "When people helping the police used Photofit, they had to pick features in isolation from each other out of a book," he says. "It was a dispiriting and confusing task. And once a face had been put together it was difficult to know what to change. "E-Fit is much easier to use," he claims. "You can have a decent stab without having to fill in all the details at once. It's then much easier to change features around." He says the final output of the new system is far superior to Photofit. The faces are now quite realistic and are merged and blended. Photofit pictures, he says, tended to be angular and had an air of unreality about them. Shepherd says that an affordable electronic facial recognition system has only recently become possible. Ten years ago it would have required a dedicated mainframe computer to do what an IBM-AT microcomputer with two megabytes of memory is capable of doing today. Even seven years ago, when a feasibility study for a system similar to E-Fit was carried out, the workstations required cost about £100,000 each. "There has been a quantum leap in technology," he says. "E-Fit will run on desk-top computers with enormous memory in small spaces with low prices. The larger memory also means that there is room to make the system easier to use. The policeman using it doesn't need to have any computer training." The improved performance of low-cost personal computers has allowed a second facial recognition system, called Faces, to become feasible. Faces, which has been on trial in Blackburn, Lancashire, since September, was also developed



An imaginary suspect: a composite face created by computer

Work similar to E-Fit was carried out by the US Justice Department in the 1970s, but was later abandoned

by the University of Aberdeen and the Home Office. It attempts to match existing photographs of locally convicted criminals with a description given by witnesses. "The system is planned to prevent witnesses having to go through the time-consuming process of looking at books of mugshots," says a spokesman at the Home Office. "By the time you have fingered through 200, any image in the memory becomes so befuddled that you are just as likely to point out your neighbour as the person who committed the crime," he says. He explains that the faces of local criminals are entered on to a database. The computer asks for particular points of the face which are measured and then coded. The policeman then provides judgement values about the face on a scale of one to five. A spokesman at Blackburn Divisional Headquarters explains that a bony face would be given a rating of one, while a moon face

would be marked as a five. Details about weight, build, hair and eyes are added from the criminal record. Once the description provided by witnesses is keyed in, the computer searches the database, which has a capacity of 20,000 records. It then matches the 12 photographs which most closely resemble the description and displays them on screen. Blackburn police say that Faces is quicker and more efficient than using books of photographs. They say that both witnesses and policemen like the system, and the success rate of picking out a face is much better with the system than albums. It is too early to say, however, whether its use will increase the conviction rate. The Home Office hopes that both E-Fit and Faces could eventually be linked together nationally with a third system which stores photographs of convicted prisoners and is being tested in Hertfordshire.

It also believes that the systems, if successful, could be promoted on a world wide basis. The spokesman explains that other police forces have already experimented with facial recognition equipment, but none has managed to implement it on a large scale. John Shepherd at the University of Aberdeen says that work similar to E-Fit was carried out by the US Justice Department towards the end of the 1970s, but was eventually abandoned because of technical difficulties and the cost of equipment at the time. He says that Minolta produced a non-computer-based system for the Japanese police called Montage. However, he claims that the police eventually abandoned it because the pictures being produced were unsatisfactory. In theory, if E-Fit is adopted by other national police forces they would be able to swap databases in their efforts to deal with terrorism and hoodlums.

WORTH WATCHING Edited by Geoffrey Charlish

Phones recalled

THINGS CAN go wrong in the best of companies. The big Swedish telecoms group Ericsson, for example, is having to recall mobile telephones with the HotLine Combi brand name because, under certain circumstances, they can blow up. The radios were manufactured mainly during 1987 and 1988 and in these models it has been found that a small battery can be wrongly installed, shorting its terminals and possibly causing it to explode. Three such explosions have occurred, without injury to anyone. People with these radios are advised to disconnect the radio from the car, disconnect the battery unit and consult the nearest Ericsson service centre. Ericsson Radio Systems: Sweden, 101 732730.

Into an IT future

BY THE end of the century, 60 per cent of Europe's workforce will work in or be dependent upon communications and information technology. Mr Michael Hardy, a director responsible for these areas at the European Commission, put the view forward at the recent opening of a UK Rank Xerox laboratory in Cambridge. Mr Hardy sounded a warning note, however, about the proportion of world trade in these areas, currently \$650bn, that Europe might be able to win in the face of competition from the US, Japan and South East Asia.

Lightning strikes

CULHAM LABORATORY, part of the UK Atomic Energy Authority, is to study the possible effects of lightning on the nuclear power station being built by the Central Electricity Generating Board (CEGB) at Sizewell in Suffolk. Scientists and engineers will assess the damage that might be caused either to the electronic safety systems or to the structure of the power station itself. Culham has one of the largest and best equipped lightning studies units and has been closely concerned with the effects of discharges on aircraft. The new investigation will benefit from the fact that the control systems used in large plants have close similarities to those in airliners. In particular, greatly increased use of extremely small circuit elements on the "chips" used in modern electronics, and the relatively low operating voltages employed, means that electronic systems can be put out of action more easily. Culham Laboratory: UK, 0235 21840.

Finding faults

FAULTS IN very large scale integrated digital switching systems (telephone exchanges) and ended up with nine different systems." Rank Xerox: UK, 0628 890000. Comparing research and development expenditure in the information technology field, he observed that in Europe it is 0.39 per cent of gross domestic product, 0.51 per cent in Japan and 0.62 per cent in the US. This is equivalent to £72 per head of the population in the US, £42 in Japan and £28.50 in Europe. Hardy's remedy is European co-operation and he believes the Commission's Esprit project is having important effects beyond just technical success. He said: "Self confidence has been regained by European firms - a feeling that it will be possible for them to hold their own." But there are serious problem areas. One is telecommunications research, where drastic measures will be needed before the 1992 "single internal market" becomes a reality. Hardy Schlumberger Technologies: UK office, 0202 893535.

Advertisement for Fujitsu systems. Features include: 'the list of applications for Fujitsu systems is almost endless.', 'For a multi-user business system with infinite applications take a look at the Fujitsu Series 2000 range.', 'Easy to use, true relational database management systems, tailored to your needs, with the quality, reliability and back-up you'd expect from Fujitsu, Japan's No.1 computer maker.' Includes a list of applications such as SOLICITORS ACCOUNTING, DEBT COLLECTION, MANUFACTURING AND DISTRIBUTION, PUBLISHING, SHIP BROKING, CONSTRUCTION, QUANTITY SURVEYING, etc. Also includes the Fujitsu logo and 'Japan's No.1 computer maker COMPUTERS FOR PEOPLE'.

Advertisement for McCarthy & Stone plc. Features include: 'McCarthy & Stone plc Winning Through QUALITY', 'Congratulates VEKA (UK) LTD BRANET LTD', 'WINNER OF', 'McCarthy & Stone Supplier OF THE YEAR 1988', 'QUALITY PRODUCT SUPPLYING A QUALITY COMPANY'. Includes the McCarthy & Stone logo.

COMMODITIES AND AGRICULTURE

Brazil reduces fuel alcohol subsidy

By John Barham in Sao Paulo THE BRAZILIAN Government has capitulated to the rising costs of maintaining its ambitious alternative fuel policy.

Greece dashes hopes for EC farm price settlement

BY TIM DICKSON IN BRUSSELS HOPES FOR a speedy settlement of the European Community's farm price package have been dashed by the Greek Government's refusal to accept a new compromise on "green" currencies from the European Commission.

Aluminium price hit by profit-taking

By Kenneth Gooding, mining correspondent A WAVE of profit-taking yesterday caused the London Metal Exchange price of aluminium to drop sharply from recent record levels.



MR FRANCIS MAUDE, UK Corporate Affairs Minister, pictured above with Mr Derek Whiting, chairman of the International Petroleum Exchange, yesterday formally launched the London-based exchange's revised crude oil contract, writes David Blackwell. He said it would fill a real gap in the market in time zones outside the US.

Timber pact members on collision course

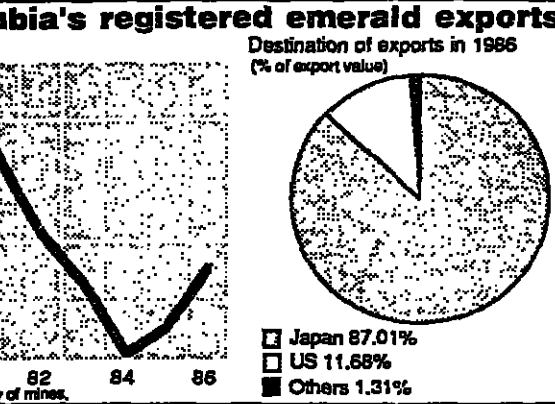
By Ivo Dawsey in Rio de Janeiro TROPICAL TIMBER producing and consuming countries were yesterday heading for a collision over the extent to which their new trade organisation should launch and finance research and conservation projects.

Ian Rutledge and Philip Wright on an industry tarnished by violence, smuggling and gangsterism

Colombia aims to polish up emerald image

THE COLOMBIAN Ministry of Mines and Geomining, the State mining company, are attempting to polish up the image of its emerald industry, which has become a byword for violence, smuggling and gangsterism.

When one of us expressed a desire to visit Muzo of Chivor he was warned in the strongest terms by Colombian colleagues not to even consider it.



At Muzo an additional problem is that waste earth shifted from the higher levels of the open-pit mines which are now nearly exhausted, has been dumped in the lower levels, partially sterilising potentially rich workings.

Less common methods of extraction involve the sinking of primitive shafts or the driving of tunnels into hillsides, and the guaqueros also rework the tailings from the larger contractors in the hope of finding stones that have remained undiscovered.

Between 1980 and 1983, when the industry registered a significant increase in exports by weight, revenue actually fell from \$69.1m to \$33m. That probably reflected not so much a fall in price as a reduction in quality as larger numbers of low calibre stones were sold.

They are backed by some non-governmental organisations such as the United Nations Development Group that argue that forest conservation is better handled through the Tropical Forest Action Plan and other established agreements.

LONDON MARKETS

Table of COCOA PRICES, SPOT MARKETS, and other commodity prices in London.

COCOA PRICES

Table of COCOA PRICES showing various grades and their market status.

SPOT MARKETS

Table of SPOT MARKETS including Premium Gasoline, Gas Oil, and other fuels.

WHEAT

Table of WHEAT prices for various types and origins.

BARLEY

Table of BARLEY prices for different varieties.

WHEAT

Table of WHEAT prices for various grades.

LONDON METAL EXCHANGE

Table of LONDON METAL EXCHANGE prices for various metals.

POTATOES

Table of POTATOES prices for different grades.

SOYABEAN MEAL

Table of SOYABEAN MEAL prices for various types.

FREIGHT

Table of FREIGHT rates for various shipping routes.

SOYABEAN OIL

Table of SOYABEAN OIL prices for different grades.

WHEAT

Table of WHEAT prices for various grades.

US MARKETS

Table of US MARKETS prices for various commodities.

NEW YORK

Table of NEW YORK market prices for various metals.

FRUIT AND VEGETABLES

Table of FRUIT AND VEGETABLES prices for various items.

CRUDE OIL

Table of CRUDE OIL prices for various grades.

COFFEE

Table of COFFEE prices for various types.

SUGAR

Table of SUGAR prices for various grades.

CHICAGO

Table of CHICAGO market prices for various commodities.

WHEAT

Table of WHEAT prices for various grades.

LIVE CATTLE

Table of LIVE CATTLE prices for various types.

WHEAT

Table of WHEAT prices for various grades.

LIVE CATTLE

Table of LIVE CATTLE prices for various types.

WHEAT

Table of WHEAT prices for various grades.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar pauses for breath

THE DOLLAR'S failure to hold above key resistance levels encouraged investors to take profits in currency markets today. The US unit never managed to match the highs touched overnight in Tokyo, and with growing concern that central banks may be waiting in the wings to control the rise, investors were encouraged to take their profits.

This meant that the dollar was still facing resistance levels of DM1.80 and ¥129.0. However it still finished at an eight-month high against the D-Mark. Confidence in the dollar during the morning was strengthened after the release of a report by the Japanese economic planning agency, which saw no dangers of accelerated inflation in the US.

The dollar rose to DM1.780 from DM1.770, having touched a high of DM1.785. It failed to break through ¥129 but finished close to it at ¥128.85, unchanged from Wednesday. Elsewhere, the yen rose to FFfr.0150 from FFfr.0850.

£ IN NEW YORK

Table showing exchange rates for £ in New York, including columns for June 23, Latest, and Previous Close. Includes Sterling Index and Currency Rates.

CURRENCY RATES

Table showing currency rates for various countries like Australia, Canada, Hong Kong, etc., with columns for Bank rate, Special Drawing Rights, and European Currency Unit.

CURRENCY MOVEMENTS

Table showing currency movements for Sterling, US Dollar, Canadian Dollar, etc., with columns for Bank of England, Central Bank, and Movement.

OTHER CURRENCIES

Table showing other currencies like Argentina, Australia, Brazil, etc., with columns for C, S, DM, Yen, F.Fr., S.Fr., H.Fr., Lira, C.S., B.Fr.

MONEY MARKETS

UK rates still firm

UK INTEREST rates are likely to continue their upward trend, according to many traders in the London money market yesterday. The case seems to be strengthening. On the one hand the Bank of England has made it clear that the recent rise in base rates is designed to control inflation, implying that a rise in the pound would not necessarily bring about lower rates.

In Frankfurt, the D-Mark's continued decline started to place further upward pressure on interest rates. Tuesday's quiet pay-off increase in the Bundesbank's sale and repurchase rate may be followed by a rise in the discount rate, dealers suggested.

The discount rate was changed in December last year. At that time it was cut to a record low of 2.5 p.c. in the wake of the October bear crash. A rise back to 3 p.c. would only bring it more into line with prevailing market rates, but could provide a psychological boost for the D-Mark.

investors already hold long yen/short D-Mark positions. There has also been no corresponding increase in Japanese interest rates after the rise in West German rates.

This is highlighted by a narrowing of the interest differential between Euro-yen and Euro-D-Mark to just a quarter of a point in the yen's favour, from three-quarters of a point just a week ago. However the yen retained a firm under-tone, and the D-Mark slipped further to ¥72.02.

The dollar was fixed at DM1.7818 in Frankfurt from DM1.7665 on Wednesday, and the Bundesbank sold \$87.7m at the fixing.

Elsewhere the Swiss franc also improved at the D-Mark's expense, rising to Sfr2.5085 from Sfr2.5075 on Wednesday, and the exchange rate index closed at 76.1, down from 76.3 at the opening and 76.5 on Wednesday.

EMU EUROPEAN CURRENCY UNIT RATES

Table showing EMU European Currency Unit rates for various countries like Belgium, France, Germany, etc., with columns for Euro central bank, Currency amount, % change, % change adjusted for divergence, and Divergence limit.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing pound spot and forward rates against the pound, including columns for June 23, Day's spread, Close, One month, % p.a., Three months, % p.a., and Six months, % p.a.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table showing dollar spot and forward rates against the dollar, including columns for June 23, Day's spread, Close, One month, % p.a., Three months, % p.a., and Six months, % p.a.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies like Sterling, US Dollar, Canadian Dollar, etc., with columns for Short term, 7 days notice, One month, Three months, Six months, and One year.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies like £, S, DM, Yen, F.Fr., S.Fr., H.Fr., Lira, C.S., B.Fr.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates for 3 months US dollars and 6 months US dollars.

MONEY RATES

Table showing money rates for New York, including Treasury Bills and Bonds, with columns for Price rate, Prime rate, Fed funds, and Treasury bills.

LONDON MONEY RATES

Table showing London money rates for various currencies like Australian Dollar, Canadian Dollar, etc., with columns for Overnight, One month, Three months, Six months, and One year.

FINANCIAL FUTURES

Gilts and short sterling weak

STERLING BASED contracts lost ground on yesterday's Liffe market, as sterling's continued weakness put upward pressure on interest rates.

Three-month sterling deposits reacted to a further rise in cash rates on a growing feeling that another rise could not be ruled out. A slightly stronger opening was soon erased, and the September contract fell to 90.14 at the close, down from 90.34 at the start and 90.31 on Wednesday.

Long gilt futures were traded heavily, over 28,000 lots changing hands in the September contract. Investors appeared less than comfortable holding long positions, especially ahead of UK trade figures due for release on Monday. The September price opened at 95.28 but broke through support levels, finishing at the day's low of 94.31, down from 95.23 previously.

US Treasury bonds moved higher in early trading, reflecting continued institutional demand, particularly from Japan, although trading volume at just over 12,000 lots was down considerably from Wednesday. A strong dollar and receding concern over inflation ensured a steady initial demand for US denominated paper.

However the mood changed as the dollar lost direction during the afternoon, and prices came back to finish little changed from opening levels, although these still showed an improvement over Wednesday's close.

Table showing Liffe Gilts and Short Sterling futures prices, including columns for Strike, Call-settlements, Put-settlements, and Price.

Table showing Liffe Treasury Bond futures prices, including columns for Strike, Call-settlements, Put-settlements, and Price.

Table showing Liffe FT-SE Index futures prices, including columns for Strike, Call-settlements, Put-settlements, and Price.

Table showing Liffe Euro-Dollar futures prices, including columns for Strike, Call-settlements, Put-settlements, and Price.

Table showing Liffe Pound-Forward Exchange futures prices, including columns for Strike, Call-settlements, Put-settlements, and Price.

Table showing Liffe Money Rates futures prices, including columns for Strike, Call-settlements, Put-settlements, and Price.

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Table showing Liffe Pound-Forward Exchange futures prices, including columns for Strike, Call-settlements, Put-settlements, and Price.

Table showing Liffe Money Rates futures prices, including columns for Strike, Call-settlements, Put-settlements, and Price.

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EUROPEAN OPTIONS EXCHANGE

Table showing European Options Exchange data for various series like Gold, Silver, etc., with columns for Series, Jun 88, Jul 88, Aug 88, Sep 88, Oct 88, Nov 88, Dec 88, and Stock.

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BASE LENDING RATES

Table showing base lending rates for various banks and currencies, including columns for Bank, Rate, and Currency.

Advertisement for LASMO North Sea PLC, including a notice to holders of outstanding US\$44,000,000 9 1/4 per cent. Convertible Guaranteed Bonds Due 1999, and details of the early redemption on 14 July 1988.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abnath Management Ltd, and others, with columns for Name, Manager, and other details.

Table listing unit trusts including Allied Dunbar Unit Trusts, Anglo-Scottish Unit Trust, and others, with columns for Name, Manager, and other details.

Table listing unit trusts including Anglo-Scottish Unit Trust, Anglo-Scottish Unit Trust, and others, with columns for Name, Manager, and other details.

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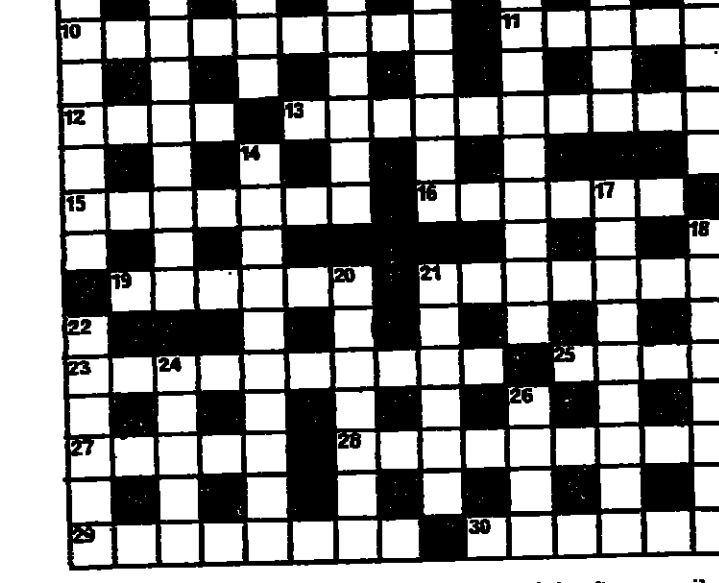
Table listing unit trusts including Anglo-Scottish Unit Trust, Anglo-Scottish Unit Trust, and others, with columns for Name, Manager, and other details.

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Tel: 01-828 7233/5699 Reuters Code: IGIN, IGI0

Table with columns for FT 30, FTSE 100, and WALL STREET, showing dates and indices.

FT CROSSWORD No.6,664 SET BY CNEPHILE

11, 12, 13, 19, 25, 29 and most of 23 across, and 3, 26 and the second part of 18 down are similar projections.



- ACROSS
1 Style of gold-backed nut (6)
4 Gamble with a lot of good cards of many colours (8)
10 I must replace article in rubber for wader (9)
11 Mark of purpose (5)
12 Account for book (4)
13 Walk by sea on right? (10)
15 Upper class used to turn obedient (7)
16 Expression of dismay at branch being in river (4,2)
19 Language to eat (6)
21 The sphere and circle for an old instrument (7)
23 War ruins place, possibly (10)
25 Warm drink on island (4)
27 It's nice to get tributes (6)
28 Maybe nice point I have to start with (9)
29 The main? (8)
30 Needle given by lousy lust (6)
DOWN
1 Afully rude boss, to be picked off while it's possible? (6)
2 Wedding village leased to painter (9)
3 South African garment (4)
5 Egyptian figure (7)
6 Danish change, changed without Frank? (10)
7 Nony beast makes money (5)

Table listing unit trusts including Anglo-Scottish Unit Trust, Anglo-Scottish Unit Trust, and others, with columns for Name, Manager, and other details.

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their managers, and performance metrics.

Table of London Share Service listing British Funds, Foreign Bonds & Rails, and American stocks.

Table of Money Market Trust Funds and Money Market Bank Accounts listing various financial products and their details.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American stocks with columns for Stock, Price, and other financial metrics.

BUILDING, TIMBER, ROADS Contd

Table listing building, timber, and roads stocks with columns for Stock, Price, and other financial metrics.

DRAPERY AND STORES - Contd

Table listing drapery and stores stocks with columns for Stock, Price, and other financial metrics.

ENGINEERING - Contd

Table listing engineering stocks with columns for Stock, Price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, and other financial metrics.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, and other financial metrics.

BANKS, HP & LEASING

Table listing bank, HP, and leasing stocks with columns for Stock, Price, and other financial metrics.

ELECTRICALS

Table listing electrical stocks with columns for Stock, Price, and other financial metrics.

FOOD, GROCERIES, ETC

Table listing food, groceries, and other stocks with columns for Stock, Price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, and other financial metrics.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks with columns for Stock, Price, and other financial metrics.

DRAPERY AND STORES

Table listing drapery and stores stocks with columns for Stock, Price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, and other financial metrics.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks with columns for Stock, Price, and other financial metrics.

DRAPERY AND STORES

Table listing drapery and stores stocks with columns for Stock, Price, and other financial metrics.

ENGINEERING

Table listing engineering stocks with columns for Stock, Price, and other financial metrics.

HOTELS AND CATERERS

Table listing hotel and catering stocks with columns for Stock, Price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, and other financial metrics.

BUILDING, TIMBER, ROADS

Table listing building, timber, and roads stocks with columns for Stock, Price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, and other financial metrics.

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Table listing industrial stocks with columns for Stock, Price, and other financial metrics.

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INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, and other financial metrics.

INSURANCES

Table listing insurance stocks with columns for Stock, Price, and other financial metrics.

LEISURE

Table listing leisure stocks with columns for Stock, Price, and other financial metrics.

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LONDON SHARE SERVICE

هكذا صد القهل

LEISURE - Contd

Table of Leisure stocks including Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PAPER, PRINTING, ADVERTISING - Contd

Table of Paper, Printing, Advertising stocks including Paper, Printing, Advertising, etc.

TEXTILES - Contd

Table of Textiles stocks including Textiles, Textiles, Textiles, etc.

TRUSTS, FINANCE, LAND - Contd

Table of Trusts, Finance, Land stocks including Trusts, Finance, Land, etc.

OIL AND GAS - Contd

Table of Oil and Gas stocks including Oil and Gas, Oil and Gas, Oil and Gas, etc.

MINES - Contd

Table of Mines stocks including Mines, Mines, Mines, etc.

PROPERTY

Table of Property stocks including Property, Property, Property, etc.

TOBACCO

Table of Tobacco stocks including Tobacco, Tobacco, Tobacco, etc.

TRUSTS, FINANCE, LAND

Table of Trusts, Finance, Land stocks including Trusts, Finance, Land, etc.

OVERSEAS TRADERS

Table of Overseas Traders stocks including Overseas Traders, Overseas Traders, Overseas Traders, etc.

PLANTATIONS

Table of Plantations stocks including Plantations, Plantations, Plantations, etc.

THIRD MARKET

Table of Third Market stocks including Third Market, Third Market, Third Market, etc.

MOTORS, AIRCRAFT TRADES

Table of Motors, Aircraft Trades stocks including Motors, Aircraft Trades, Motors, Aircraft Trades, etc.

Commercial Vehicles

Table of Commercial Vehicles stocks including Commercial Vehicles, Commercial Vehicles, Commercial Vehicles, etc.

Components

Table of Components stocks including Components, Components, Components, etc.

Garages and Distributors

Table of Garages and Distributors stocks including Garages and Distributors, Garages and Distributors, Garages and Distributors, etc.

NEWSPAPERS, PUBLISHERS

Table of Newspapers, Publishers stocks including Newspapers, Publishers, Newspapers, Publishers, etc.

PAPER, PRINTING, ADVERTISING

Table of Paper, Printing, Advertising stocks including Paper, Printing, Advertising, Paper, Printing, Advertising, etc.

SHIPPING

Table of Shipping stocks including Shipping, Shipping, Shipping, etc.

SHOES AND LEATHER

Table of Shoes and Leather stocks including Shoes and Leather, Shoes and Leather, Shoes and Leather, etc.

SOUTH AFRICANS

Table of South Africans stocks including South Africans, South Africans, South Africans, etc.

TEXTILES

Table of Textiles stocks including Textiles, Textiles, Textiles, etc.

OIL AND GAS

Table of Oil and Gas stocks including Oil and Gas, Oil and Gas, Oil and Gas, etc.

FINANCE

Table of Finance stocks including Finance, Finance, Finance, etc.

REGIONAL & IRISH STOCKS

Table of Regional & Irish Stocks including Regional & Irish Stocks, Regional & Irish Stocks, Regional & Irish Stocks, etc.

TRADITIONAL OPTIONS

Table of Traditional Options including Traditional Options, Traditional Options, Traditional Options, etc.

A selection of options traded in place on the London Stock Exchange Report Page

LONDON STOCK EXCHANGE

Rowntree strong but dull bond sector discourages equities towards the close

Account Dealing Dates
Option
*First Dealing Last Account
Dealing Date Dealing Day
Jun 6 Jun 16 Jun 17 Jun 27
Jun 20 Jun 30 Jul 1 Jul 11
Jul 4 Jul 14 Jul 15 Jul 25
These dates change from time to time from 8.00 am on business days.

A SLOGGISH bond market, together with a slower opening on Wall Street, took the steam out of an initial advance in UK equities yesterday, and gains were eliminated towards the end of the session.
The opening advance in equities, which took the market up by nearly 13 points on the FT-SE scale, was highlighted by excitement in Rowntree shares, which rose sharply to match the increased bid of 107 1/2p a share from Nestlé, valuing the equity at £25.6bn.

The weakness in bonds, doubly disappointing in that it contrasted with firmness in the New York credit markets, reflected the fall in the pound, but more particularly the market's cautious view on domestic interest rates. Weakness in sterling is seen as an opportunity for the UK authorities to raise domestic interest rates yet again, and several City analysts are predicting bank base rates of 10 per cent before Christmas.

Some selling of medium-dated Gilts appeared to come from overseas holders, perhaps showing nervousness ahead of the UK trade figures for May, due on Monday.

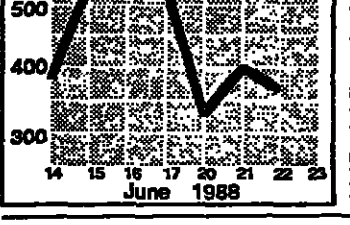
Rowntree encountered sustained early activity as Nestlé followed up its increased offer, launching a buying attack which netted some 7 per cent of the British confectionery group's shares. The purchases eventually lifted the overall Nestlé stake to around 22.8 per cent on a fully diluted basis.

However, the advance began to run out of support fairly quickly, and leading indices reached their day's peaks before 9.30am. With Government bonds also unable to sustain early gains, equities settled to two-way trading, which included some profit-taking selling.

The picture was somewhat patchy throughout, with Glaxo and British Petroleum providing dull exceptions among the blue chip stocks. When Wall Street came in lower, London backed away to end at a net loss.

The FT-SE 100 closed with a net fall of 0.4 at 3,878.9. However, traders showed little concern at the market's about turn. The FT-SE Index had gained some 35 points over the two previous sessions to reach a new post-Crash high, and was considered due for a pause, if not a correction.

However, there was some disappointment in the bond market, which lost early gains of 1/4 to close with losses of 1/4 at the long end, 1/4 in mediums and 1/4 in the shorts. Index-linked bonds shed 1/4, following the conventional Gilts.



FINANCIAL TIMES STOCK INDICES
Table with columns for Index Name, June 23, June 22, June 21, June 20, June 17, Year Ago, 1988 High, 1988 Low, Since Completion High, Since Completion Low. Includes Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. Div. Yield, Earnings Yield, P/E Ratio, SEAG Bargains, Equity Turnover, Equity Shares, and Shares Traded.

Opening 1506.6, 10 a.m. 1505.0, 11 a.m. 1506.2, 12 p.m. 1502.6, 1 p.m. 1502.9, 2 p.m. 1503.6, 3 p.m. 1502.3, 4 p.m. 1499.8

Day's High 1508.5, Day's Low 1496.2

London Report and Latest Share Index: Tel. 0898 123001

Any move to trim the KIO stake to the 15 per cent rumoured in the marketplace, could leave BP old shares with a downside potential to around 240p, with a penny for penny fall in the partly-paid stock, according to some marketmakers.
British Gas ran into a sustained bout of profit-taking which lowered the shares 4, to 186p after turnover of 18m. But Enterprise remained a strong market and raced up 9 to 479p, after 481p, with dealers still predicting imminent news either on the exploration front or from a possible bid.

amid stories that cement prices are about to be lifted by 4 per cent or more. The move, apparently being led by Rugby, boosted the latter 5 to 145p.

BFB eased a penny to 289p on turnover of less than 1m ahead of the preliminary figures which are scheduled for June 30.

Harris Queensway firmed 5 to 161p on the news that chairman Sir Philip Harris will attempt to foil Argyll's takeover plans by trying to raise the funds for a £400m management buy-out. Dixons closed down 5 on 183p after Wednesday night's news that Eddie Dayan was leaving Dixons to join the Argyll-led consortium planning the Harris bid.

There were numerous big turnover stocks in electronics, with some 8.8m Ferranti traded after the previous session's 16m; dealers reported extremely heavy two-way business in the shares on the inter-dealer broker screens, as well as buying prompted by takeover speculation. There was also big interest said by dealers to have been generated by the recent "buy" recommendation issued by BZW's Simon Street. Ferranti shares settled 2 off at 86p.

British Telecom jumped 4 to 262p on turnover of 8.2m; talk in the market suggested the forthcoming OFTEL review of the regulatory framework could be announced soon.
Cable & Wireless initially moved up to 385p in the wake of strong buying via the IDB screens but late selling lowered the shares to 375p - down 4 on the day after turnover of 6.4m shares. Racal, where Cable & Wireless now has a 2.8 per cent stake, eased 3 to 337p on turnover of 0.5m.

A busy trade in Rolls Royce was said to reflect investors' appreciation of a number of positive factors, including the group's good order book, a low p/e ratio and attractive dividend yield. The last-named encouraged support from gross income funds which helped swell turnover to 5.8m shares and raise the price to 129p.

Scottish & Newcastle saw two-way trade, touching 349p one stage before a line of stock prices dovetailed to the close of 338p, a fall of 8 on the day. Grand Metropolitan found little fizz after its £400m sale to PepsiCo, ending only 1 better at 513p. Guinness added 2 to 338p in volume of 6.5m. A late bargain of 5m shares at 340p went through very late.

Cement producers made good progress early in the session.
Finally, John Tams, the pottery group, were received favourably and having started the day on 90p closed 3 up on 95p.

FT - ACTUARIES INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns for Index No., Day's Change, Est. Yield, Gross Div. Yield, Est. P/E Ratio, and Index No. for various categories like CAPITAL GOODS, BUILDING MATERIALS, CONTRACTING, etc.

FIXED INTEREST

Table showing Average Gross Redemption Yields for various terms (1 to 25 years) and preference shares.

LONDON TRADED OPTIONS

Table showing Calls and Puts for various stocks like Allens, British Airways, British Telecom, etc., with columns for Option, Calls, and Puts.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume for various stocks like ASDA Group, Anglo Irish, Anglo Saxon, etc.

RISES AND FALLS YESTERDAY

Table showing rises and falls for various categories like British Funds, Corporations, Industrials, etc.

LONDON RECENT ISSUES

Table showing recent issues for various companies like ASDA Group, Anglo Irish, Anglo Saxon, etc.

FIXED INTEREST STOCKS

Table showing fixed interest stocks like British Government, 5 years, 10 years, etc.

"RIGHTS" OFFERS

Table showing rights offers for various companies like ASDA Group, Anglo Irish, Anglo Saxon, etc.

* Flat yield. High and low rates, base rates, values and composition changes are published in Saturday issues. A new list of constituents is available from the Publishers, The Financial Times, Bracken House, Cannon Street, London EC4A 3DF, price 15p, by post 32p.

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WORLD STOCK MARKETS

Table of world stock markets including Australia, France, Germany, Netherlands, Sweden, and Switzerland. Columns include country, date, and various stock indices with their respective values and changes.

CANADA

Table of Canadian stock markets, primarily Toronto, listing various stocks and their prices. Includes a section for 'Over-the-Counter' trading.

Table of Japanese stock markets, listing various companies and their stock prices. Includes a section for 'Over-the-Counter' trading.

OVER-THE-COUNTER

Table of over-the-counter trading prices for various stocks, including company names, stock symbols, and prices.

INDICES

Table of various stock indices including Dow Jones, Nikkei, and others, with columns for date, high, low, and change.

CHIEF LONDON PRICE CHANGES YESTERDAY

Table showing price changes for various commodities and currencies in London, including gold, oil, and the pound.

TOKYO - Most Active Stocks

Table of the most active stocks in Tokyo, listing company names, stock symbols, and prices.

Advertisement for Financial Times, featuring the slogan 'It's attention to detail' and contact information for subscriptions and advertising.

NYSE COMPOSITE PRICES

AMEX COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for High, Low, Close, and Change.

Table of AMEX Composite Prices listing various stocks with columns for High, Low, Close, and Change.

OVER-THE-COUNTER

Table of Over-the-Counter market prices listing various stocks with columns for High, Low, Close, and Change.

Advertisement for Financial Times in Belgium, featuring the headline 'Have your F.T. hand delivered in Belgium' and contact information for Brussels.

Advertisement for Financial Times in Norway, featuring the headline 'Have your F.T. hand delivered in Norway' and contact information for Oslo.

AMERICA

Dow falters amid profit-taking as bonds keep rising

Wall Street

US FINANCIAL markets had a quieter session yesterday, consolidating their position after Wednesday's substantial gains...

been at the back of rallying markets this week, came off its highs yesterday. It was quoted in late New York trading at 115.60 and 115.65 compared with earlier highs of 112.75 and 112.90.

However, there has been a great deal of speculation in the wake of the Toronto summit that the Group of Seven has agreed to allow the dollar to trade in a higher range.

Ms Maria Fiorini Ramirez, money market economist at Drexel Burnham Lambert, speculates that, although there was not an explicit directive in the summit communiqué to this effect, there may have been a decision to coordinate policies to keep the dollar at higher levels over the next few months.

Firstly, a stable dollar going into the elections would help Mr George Bush. Secondly, a concerted effort to keep the dollar higher would encourage inflows into US markets but not put much of a dent in trade flows, Ms Ramirez argues.

The bond market was encouraged by strong demand at Wednesday's two-year note auction, suggesting improved interest in the market.

The major problem for the equity market is that it is trading at its highest level since the October crash, which weighs on the market psychologically and makes profit-taking more likely.

The last strong rise to post-crash highs after last week's trade release was followed by a substantial fall.

ASIA

Slide continues as dollar's climb unsettles investors

Tokyo

THE dollar's sharp rise against the yen dampened investor enthusiasm in Tokyo yesterday, and share prices fell for the fourth consecutive trading day...

The Nikkei average ended 127.86 lower at 27,732.85. Its high for the day was 28,008.58 against a low of 27,692.63. Volume decreased to 989m shares from Wednesday's 1.25bn and declines led advances by 550 to 355, with 160 issues unchanged.

The dollar gained strength against the yen on the Tokyo foreign exchange market yesterday, spurred by interest rate hikes by key European nations. The US currency rose to 112.80 at one stage before closing at 112.85.

This sparked small-lot selling for profit and many investors became uncertain about the market's direction.

High-technology stocks were sought in early trading on expectations that the yen's decline would help export profitability. But buying interest soon faded.

Matsushita Electric Industrial advanced 1/40 at one stage, but came under selling pressure later to close 1/10 lower at 12,500. NEC ended unchanged at 12,100 after rising 1/10 briefly, while Fujitsu fell 1/10 to 11,510 and Toyota Motor 1/10 to 12,270.

Toshiba gained 1/10 briefly, bolstered by demand from leading securities houses, but the issue finished only 1/10 higher at 13,110. Mitsubishi Electric dipped 1/10 to 12,820.

With buying interest in high-technology stocks curtailed, many investors sought steel issues again.

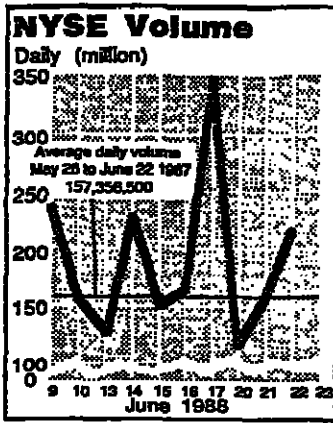
Steele drew small-lot buying in late trading. Kawasaki Steel topped the active list with 73m shares changing hands and closed 1/10 higher at 1,574 after declining 1/10. NKK added 1/10 to 1,534. Nippon Steel Y10 to 1,556 and Sumitomo Metal Industries gained 1/10 to 1,600. Kurita Water Industries jumped 1/10 to 1,310. Tsugami Y42 to 1,810 and Pacific Metals Y72 to 1,962.

Bond prices moved erratically in response to violent movements in the yen's exchange rate.

Concern grew among dealers about a possible rekindling of inflation following the yen's last decline against the dollar. Whether the Bank of Japan will move to raise the official discount rate to cope with the yen's rapid drop is now the focus of their attention.

The yield on the benchmark 5.0 per cent government bond, maturing in December 1997, rose to 4.915 per cent at one stage from 4.83 per cent at Wednesday's close. The benchmark issue was then bought and its yield ended at 4.885 per cent.

The Osaka Securities Exchange ended moderately lower, with the 250-issue OSE stock average off 91.41 at 27,963.90. Volume was estimated at 71.4m shares, down 41m from the previous day.



NYSE Volume (million) Daily (million) May 26 to June 22 1988

One factor which may keep the market supported over the next week is the proximity of the end of the quarter. Traders have attributed this week's large gains in part to "window dressing" as institutions strive to increase the stocks components of their portfolios and cut their cash positions.

One featured sector in the equity market yesterday was banking where money centre stocks did well in reaction to news of Brazil's proposed settlement with its bank creditors. Citicorp added 1/4 to 34 1/2. J.P. Morgan rose 1/4 to 33 1/2. Manufacturers Hanover gained 1/4 to 30 1/2.

GAF Corp., the specialised chemicals manufacturer, fell 1/4 to 34 1/2 after reports that the company was being investigated for possible criminal securities law violations related to its accumulation of Union Carbide stock.

Canada

STOCK PRICES closed lower in Toronto, following Wall Street on a profit-taking course, analysts said. The composite index retreated 3.3 to 3,440 on active volume of 84.3m shares.

Australia

A FALL in the bullion price led the ASX 100 index up 1.25 to 1,972.1 and the all-resources index lost 9 to 897.8. Industrials were weaker, but not as badly affected.

Singapore

THE STRONG rise on Wall Street, coupled with a narrowing in the Singapore trade deficit in May, pushed share prices sharply higher in heavy trading.

The Straits Times Industrial index climbed 11.45 to 1,088.44 in turnover of 76m shares compared with 60m on Wednesday. The trade deficit fell to \$5508m in May from \$661m a year earlier.

Some profit-taking broke out later in the session after losses in Tokyo, but it was well absorbed by the buoyant market.

The strongest blue chips, OCEC and Singapore Land both improved 35 cents to \$88.15 and \$87.15 respectively.

Hong Kong

EARLY gains were eroded after Tokyo fell and equities closed only marginally higher, with the Hang Seng index up 8.5 at 2,712.24. Worries over possible rises in domestic interest rates also curtailed demand.

Frankfurt's DAX index to give real time prices

By Haig Simonian in Frankfurt

INVESTORS in West German shares will have to get used to a new name from July 1. For, in a country already replete with equity indices, that is when the Deutsche Aktienindex (DAX), the latest contender, comes on stream.

DAX has a marked advantage over all its rivals as it is the first index to track West German share prices in real time. Based on the real-time index introduced on an experimental basis at the beginning of this year on the Frankfurt stock exchange, DAX follows the price movements of 30 leading shares, which it recalculates every 60 seconds during official trading.

Using information from KISS - Kurs Information Service System, the Frankfurt bourse's computerised share price information system - DAX has the backing of the Boersen-Zeitung, a leading financial newspaper, which is dropping its existing index in DAX's favour. The new index is also supported by the Association of German Stock Exchanges, the umbrella grouping of West Germany's eight bourses.

Mr Ruediger von Rosen, executive chairman of the AGSE, said that the creation of DAX was a must. "It's widely said that there are more stock indexes in Germany than stocks. But none of these indexes is universally accepted. This causes considerable irritation, especially abroad."

At present, the most widely used indices are the FAZ index and the Commerzbank index, both of which are compiled only once a day. The Commerzbank is based on Düsseldorf prices.

The fact that DAX, which will also serve as the basis for an equity futures contract on the planned new West German futures exchange, is based exclusively on Frankfurt prices points to a further consolidation of that market's role as West Germany's leading bourse.

The new index, which is based on prices at the end of last year (-1,000), and weighted on the basis of companies' listed capital at the end of 1987, uses turnover, market capitalisation and the early availability of opening prices as its selection criteria.

Yield, however, there are no surprises in the shares chosen. Chemicals take pride of place, with Bayer having a 9.57 per cent weighting, followed by Hoechst (8.13) and BASF (8.06). Banks come next with 15.59 per cent, followed by motors with 12.65.

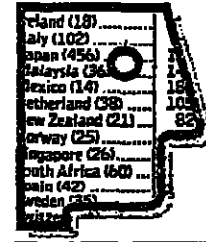
The index will be reassessed once a year to mark changes in capitalisation or trading characteristics.

Though the chances of alterations owing to takeover is unlikely in the conservative world of West German big business, one planned constituent, AEG, was eliminated before launch and replaced by Henkel following Daimler's bid to take full control of AEG. It is planned to have three substitute companies available, though it has not yet been decided which these should be.

Unusually, the index will be adjusted to reflect dividend payments, in order to iron out anomalies triggered by ex-dividend mark-downs in share prices.

That decision could lead to brief inconsistencies at the start of morning trading, when the previous night's closing price which is used to calculate the index until a new morning price is set - will be adjusted for the dividend.

MARKET PROFILE



THE Financial Times launches a series of stock market profiles on this page next Tuesday, June 23. The series, which will run on most days of the week during the summer, will feature detailed information gathered by FT correspondents on more than 20 stock markets around the world.

Launch of bourse series

most days of the week during the summer, will feature detailed information gathered by FT correspondents on more than 20 stock markets around the world. With the exception of the three leading markets - Tokyo, New York and London - about which information is readily available, the series will cover the main established markets of the world as well as many of the smaller and less familiar exchanges in Europe, the Far East and South America.

The purpose is to provide readers with comprehensive information that is often hard to come by. The profiles will look at recent developments in each market, such as computerisation of trading. They will also contain basic facts such as market capitalisation, turnover, number of shares listed and trading hours. Key facts will be given in the form of a table, providing a quick reference guide.

Information will also be provided in the profiles about settlement, withholding tax, voting rights and restrictions on foreign ownership of shares, where these are applicable. The series will be accompanied by the logo (left) and will start on Tuesday with a profile of the Swiss markets.

EUROPE

German market loses momentum

London

THE overnight rise on Wall Street fuelled further gains on most European bourses yesterday, but investors seemed reluctant to push Frankfurt higher after its recent rally and equities closed marginally lower there, writes Our Markets Staff.

FRANKFURT fell back after two days of strong rises as investors became worried at the gains and at the possibility of a rise in discount rates, following the Bundesbank's decision on Tuesday to raise the securities repurchase rate.

The FAZ index eased 1.34 to 476.72 after reaching a 1988 high on Wednesday. One analyst said: "There simply isn't the courage at the moment to push share prices higher." But sentiment remained positive, he added.

Turnover was estimated to be similar to the previous day's DM3.5bn worth of shares, with strong turnover in stocks going ex-dividend, such as Bayer, down DM2.40 at DM284.20 after paying out a DM11 dividend.

Machinery and engineering issue MAN rose further, adding DM1.20 to DM187.70, while Mannesmann eased DM1.50 to DM157. Krupp, which said it had been operating profitably so far this year, eased DM1.20 to DM98.80.

Bonds were fixed higher and the yield on the 6 1/2 per cent 1998 unit fell to 6.60 per cent from 6.63 per cent. PARIS was hit by a third strike by bourse employees, which was again accompanied by a bomb threat, causing another brief evacuation of the building.

In spite of the disruption to trading, which meant that certain key stocks were not quoted, the market began the first day of the new monthly trading account in strong form, with the EFX 50 share index rising 2.64 to 351.50 after reaching a day's high of 352.01. Wall Street's overnight strength was a positive factor, but the strike left volume very

low. The electronics group said it was close to selling a small gas plant in the Netherlands to France's Air Liquide. KLM also found demand, adding 80 cents to Fl 37.70, while Royal Dutch was up Fl 1.70 at Fl 231.60, slightly below the day's high.

Borsumij Welry, the trading company, was off Fl 1.50 at Fl 104.30. It had earlier risen to Fl 106.50 after saying turnover increased by 20 per cent in the first five months of the year and that it expected 1988 earnings per share to be steady or better.

MILAN saw active trading again in issues in the De Benedetti group and in Ferruzzi-Montedison stock, and the MIB index climbed 9 to 1,051. Reports of a long-awaited deal between Mr Carlo De Benedetti and Suez of France over Societe Generale de Belgique led to gains for Cir, up L128 at L5,790, Olivetti, L140 higher at L10,350, and Cofide, which rose L175, or 3 per cent, to L5,785.

ZURICH closed slightly up after heavy trading encouraged by the post-crash high on Wall Street and the firmer dollar. The

confidence and eliminated gains, with the FTSE 100 index easing 0.4 to 1,878.8, after rising 13 points early in the day. Turnover in nine chip exporters was brisk.

Ciba-Geigy gained a further SF90 to SF3,450, after Wednesday's news that it was starting human clinical tests on an AIDS-related vaccine.

Credit Suisse rose SF30 to SF2,660. The bank announced that it had established a wholly-owned subsidiary financial services unit in Australia.

STOCKHOLM gained ground although turnover was again light before Sweden's mid-summer holiday weekend. The Affarsvarden index rose 3.2 to 863.3, with volumes reaching SKR260m.

The market was brightened by news of the purchase by Atlas Copco of drilling equipment company Secoroc. Atlas rose SKR4 to SKR260.

BRUSSELS was inspired by rises on other bourses and by the stronger dollar, and the forward market index climbed 64.87 to 5,089.53.

Petrofina was again active, finding BF500 to BF13,700, having reached BF213,560. In the non-ferrous metals sector, Acco put on BF12 to BF622 and Asturienne rose BF28 to BF930.

MADRID followed Wall Street higher and the general index added 1.62 to 3,274.5, nearing the 300 level where it has been seeing resistance. Telefonica was up 4.75 percentage points at 194.75 per cent of par, with demand encouraged by the rise in the dollar against the peseta, according to one analyst.

SOUTH AFRICA

GOLD issues closed little changed after drifting aimlessly around Wednesday's closing levels in an uncertain market. The weakness of the financial rand continued to offset the lower bullion price, supporting gold shares.

Movements were few and small. Vaal Reef closed R250 up at R252 while Freegold shed 25 cents to R27.25. Among non-gold issues, De Beers, the diamond group, firm 25 cents to R38.50 and Rustenburg gained 15 cents to R37.15.

1987 Final Dividend. The Board of Directors of Compañia Telefónica Nacional de España in its meeting held on May 27th, 1988, adopted the following resolution: To distribute a final dividend of fiscal year 1987 profit to Telefónica shares that will be the following amounts for each one of the shares indicate below.

Table with 4 columns: Share Number, Gross amount (pesetas), Net amount. Rows include 1 to 823,585,478 and 823,947,788 to 829,531,329.

It was also agreed that the payment of these dividends shall be carried out on 4th July, 1988, with charge to coupon number 132. Credit and Trustee Entities which work with Telefónica and Spanish Stock Exchanges will perform their own deposits; holders of shares and Credit and Trustee Entities which do not work with Telefónica will perform them in the main offices, subsidiaries or agencies of any of the following Entities:

Banco Urquijo Unión, Hispano Americano, Español de Crédito, Central, Bilbao, Santander, Exterior de España, Vizcaya, Popular Español, Confederación Española de Cajas de Ahorro, Caja Postal de Ahorros y Bolsas Oficiales de Comercio.

The share certificates (whether related to a single share or a number of shares) will receive the amount of the dividend, and the Credit and Trustee Entities at which the securities are deposited shall prove the existence and collection thereof, by means of numerical billing on magnetic tape, that shall be sent to the issuing Company, together with the value keys in accordance with the specifications set out in the issuing Company's manual of the Spanish Stock Exchange Coordination Service.

The share certificates (whether related to a single share or a number of shares) without a coupon sheet that are deposited, shall be stamped when the deposit thereof is cancelled with a stamp that shall textually state:

"All rights exercised up to 4-07-88".

The securities presented at the counter shall be billed under the above-mentioned conditions. When they include coupons, the corresponding ones shall be cut off and kept by the Deposit-holding Entities; if they were to have none, they shall be stamped under the above-mentioned conditions.

The share certificates related to a number of shares that, for whatever reason, are presented for cancellation on the dividend payment date shall be understood as having exercised this right, for which reason they must be presented adequately stamped.

The paying Bank shall strictly comply with the instructions received from the Issuing Entity, both in order to produce the corresponding debits and to accept those from other Entities.

Madrid, June 10th, 1988, THE BOARD OF DIRECTORS



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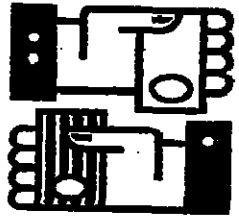
Table with columns: NATIONAL AND REGIONAL MARKETS, THURSDAY JUNE 23 1988, WEDNESDAY JUNE 22 1988, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro-Pacific, North America, Europe Ex, Pacific Ex, World Ex, World Ex, World Ex, World Ex, World Ex.

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local). Copyright: The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987. French prices were not fully updated June 23.

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SECTION III

FINANCIAL TIMES SURVEY



Despite the present strength of US exports and manufacturing, the threat of inflationary overheating and the

possibility of recession looms large as the business cycle moves into an almost unprecedented seventh year of growth, as Anatole Kaletsky reports here from New York.

Uneasiness prevails

FINANCIAL MARKETS are nothing more than mirrors. They may be mirrors of the fairground variety, distorting and exaggerating the economic reality which they reflect. But there is always some kind of correspondence between what happens in the financial system and the world outside it, and it is precisely when reality seems hardest to reconcile with its financial image that the relationship between the two becomes most critical to understand.

Never has this been truer than it is at present, for never has the mood of the stock and bond market, the stability of the entire financial system and the fate of the economy been so inextricably entwined.

Ten years ago, it might have been possible to consider the prospects for US commercial banking or real estate investment quite separately from the performance of the stockmarket. But the unbridled financial confidence of the great bull market has generated so many by-products - so many audacious leveraged buy-outs, such daring asset revaluations, such bold new forms of securitized lending - that tremors on Wall Street today are bound to be transmitted to every corner of the real economy as well as to the rest of the financial world.

This makes it all the more ominous that in the past few years US financial markets have parted company with reality repeatedly and in the most spectacular manner. Last summer there was the feverish climax of the bull market, followed almost immediately by the sudden panic of the October crash. A few years earlier, there was the mindless speculation on an ever-rising US dollar, followed last winter by the currency's seemingly bottomless collapse. The credit markets, too, have swung from panic to euphoria and back to terror.

Until last October, this chaos in the financial world was phenomenally profitable for individual financiers, if not necessarily for the firms in which they worked.

Yet despite the huge personal rewards they reaped from being part of the "volatility industry", many American financiers had warned for years about the contradiction between the prosperity on Wall Street and the apparent erosion of the real economy outside the financial world.

Considering the frequency and urgency of these warnings, the most surprising thing about the crash was that it caused so much surprise. Everyone had known for years that the US economy



US Banking and Finance

was balanced on a knife edge. But by the summer of last year Wall Street had seemingly forgotten about the risk premiums investors normally expect when they are asked to fund an economic circus act.

Yet, far from offering a risk premium, price-earnings ratios and dividend yields on Wall Street were at their classic top of the market levels. It was only a matter of time before financial perception came back into line with economic reality. Essentially the market collapsed because it was too high. These wise words were spoken the day after the crash by President Ronald Reagan. Nine months, millions of dollars, and thousands of

pages later, they still stand as the most intelligent analysis of Black Monday to have come out of Washington or Wall Street.

Indeed, in the immediate aftermath of the crash, President Reagan's analysis seemed to encapsulate more or less everything that needed to be said about the state of the US financial system and its relationship to the economy.

The economy seemed to be weakening and the destruction of asset values in October was aggravating this process. The natural response was the one that Mr Alan Greenspan at the Fed and Mr James Baker at the Treasury promptly adopted. They cut interest rates and devalued

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| Financial markets: period of intense self-examination | PAGE 2 | Foreign portfolio investment: foreign takeover deals; changes in banking legislation. | PAGE 6 |
| Upheavals in commercial banking: merger mania | PAGE 4 | Secondary stocks: brief recovery for insurance sector. | PAGE 7 |
| Leveraged buy-outs; financial boutiques; investigations on Wall Street. | PAGE 5 | Institutional fund management; Wall Street brokers make painful adjustments. | PAGE 8 |

the dollar aggressively - the first to maintain financial stability, the second to narrow the trade deficit and stimulate the flagging domestic economy.

With the market's euphoria duly dampened, financial expectations finally appeared to be converging towards the unexciting, but not disastrous, outlook for the real economy - a period of very modest growth, with gradual strengthening of manufacturing and exports roughly offsetting weaker housebuilding, consumer spending and other components of domestic demand.

Then, soon after the New Year, something more surprising than the crash happened. The US economy forgot about the stock market debacle and took off on an apparently unstoppable trajectory of strong, profitable, export-led growth.

It turned out, more precisely, that the economy had already started moving along a very powerful growth path in the three months prior to October. The crash interrupted this trend temporarily before Christmas, but ultimately may even have reinforced it, by helping to lower interest rates and accelerating the dollar's slide.

The recent realization that the US economy is growing much faster than almost anyone had expected a few months ago has thrown all the financial markets into a manic depressive confusion. Once again financial markets and the real economy seem to be moving out of kilter.

But while at the beginning of last year it was the economy that faltered while the stockmarket moved in a straight line upwards, today it is the other way round: the better the economy performs, the more confusion and anxiety grips the markets.

Conventional wisdom has a simple answer to this conundrum. Investors are said to be afraid of inflation and economic overheating caused by excessive growth. This is indeed the overriding economic concern today on Wall Street - but it provides only a very partial explanation of the intensity of fear.

If overheating were genuinely the main economic problem, there would be a ready answer. A further tightening of monetary policy - a step which the Federal Reserve Board has been clearly willing to take this year - could keep the threat in check until November's Presidential elections. Beyond that, a strong economy would create an excellent environment for gradual budget deficit reductions, whether Mr Bush or Mr Dukakis took charge of the White House in 1989.

This scenario is perfectly plausible and if it were played out, the dramas of the 1980s might have a happy ending. The 1982-88 economic expansion could be extended by several more years of steady growth and moderate inflation. It would be just a matter of time before last summer's stockmarket peaks were repeated and surpassed.

The true reason for the financial markets' distress, however, is that inflationary overheating is not the only threat to the economy's well-being. Despite the present strength of exports, manufacturing and employment, the possibility of a recession is looming larger every month, as the business cycle moves into an almost unprecedented seventh year of growth.

With future prosperity now dependent on capital investment and exports instead of consumption and government spending, even a slightly miscalculated monetary tightening could throw the economy off its expansionary course.

That is, of course, a risk in any economic expansion. What is unusually worrying today is the vulnerability of the US financial system to any such sudden change of direction. One only has to consider the estimated \$55bn cost of rescuing the country's insolvent savings and loan institutions, even assuming that economic prosperity continued, or to examine the balance sheets of some big commercial banks or even read a bond prospectus for a typical leveraged buyout, to understand that financial disasters could spread like forest fires if a recession ever took hold.

In other words, after six years of uninterrupted economic growth, the US financial system is still too weak to withstand the pressures of a recession. The US is "capitalised for prosperity," to quote Grant's Interest Rate Observer, a leading Wall Street newsletter. And because weaknesses in financial institutions inevitably exacerbate the other problems of recession, that is a very dangerous state.

If anything can justify the present optimism of the US and international financial markets, it is this combination of financial weakness and cyclical economic vulnerability.

Nobody can deny that there is a good chance of muddling through with a modicum of good luck and skilful policy-making at the Fed. The trouble is that if the muddling-through should fail, the scale of the financial and economic problems could be very great indeed. It would not take a 1930s style depression to severely damage the US financial system. A moderate recession like that of 1981 or 1974 would do harm enough.

If such a recession began to loom on the horizon, Black Monday might go down in the history books as only a prelude to the real crash of the 1980s.

Price-earnings ratios on shares today are still almost double their typical recession levels - and despite the trauma of last October, there has been no evidence of the widespread asset liquidation that normally occurs before a bear trend is complete.

As Mr John Phelan, the thoughtful and candid chairman of the New York Stock Exchange, observed a few weeks ago in a discussion about the stockmarket's prospects, "there were only 15 institutions selling heavily on Black Monday."

"What happens if, one day, the other 2,000 decide to sell?"

987 end

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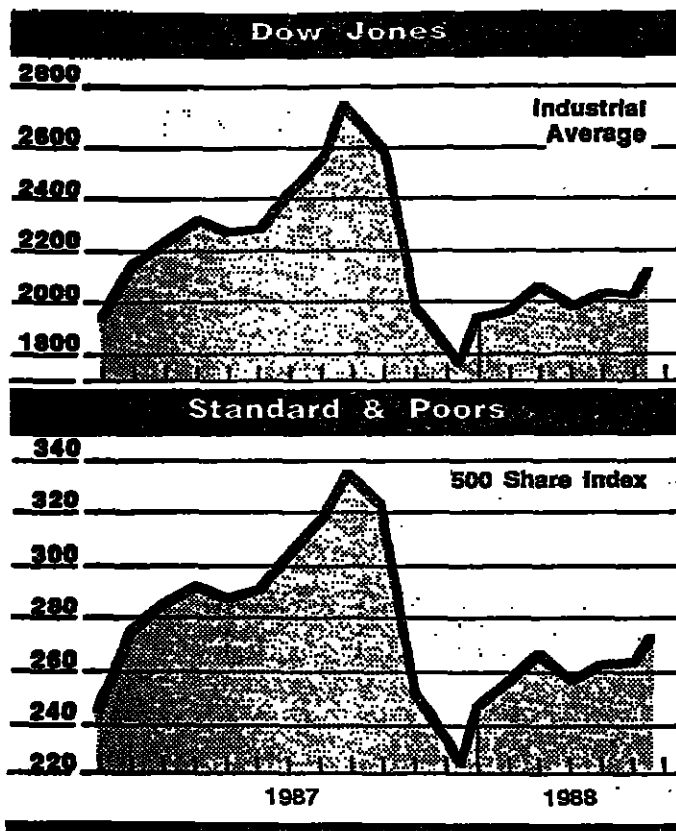
Those are the forecasts. For the literature that explains what's behind them, contact the Florida Department of Commerce, Division of Economic Development, 401 Collins Building, Tallahassee, Florida 32399-2000.

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US FINANCE 2

Eight months after the October crash, the debate in the financial markets rages on

Period of intense self-examination



AFTER THE crash came the post-mortem. America's politicians, academics and those involved with every aspect of the securities industry from New York to Chicago set about trying to understand why the markets crashed last October and to formulate an appropriate response to head off another crisis.

No other country produced the sheer weight of analysis, nowhere else was the possibility of re-regulation of financial markets discussed so widely.

In comparison with the wide-ranging and persistent debate which has raged in the US in the eight months since the crash, the response of other governments and stock exchanges overseas has seemed relaxed in the extreme.

Take the example of computerised trading strategies called programme trading which has been one of the most intensely debated issues in the US since the crash.

The New York Stock Exchange decided to impose restrictions on the use of its electronic systems for stock index arbitrage in response to official reports suggesting that this strategy, while not triggering the October crash, had probably contributed to the speed at which it occurred and exacerbated volatility.

Stock index arbitrageurs hedge their exposure to the stock mar-

ket by, for example, buying a basket of shares and selling the equivalent shares on the futures market. Use of this strategy can also be speculative as arbitrageurs take advantage of price differences between the cash and futures markets.

In the weeks after the NYSE announced its restrictions, many of the heaviest users of this strategy announced that they would refrain from arbitrage on their own accounts as a contribution to rebuilding public confidence in the stock market.

The response in London was very different. The London Stock Exchange's report on the October crash suggested that more arbitrage was needed to prevent a dislocation of price between the cash and futures markets and heavier use of derivative instruments would enhance rather than damage investment in securities.

In the US, brokers cite programme trading strategies as the major reason for the low level of individual investment in the stock market since the crash. In London, it hasn't been an issue.

But for all the intense self-examination and calls for radical solutions, little concrete action has been taken since the crash despite calls for legislation by the Brady Commission, set up by the President to analyse the crash,

which was given strong backing by Congress.

The Brady Commission's main recommendations were that stock and futures exchanges should co-ordinate emergency circuit breakers or trading halts; that margins should be raised in the futures market; and that an overarching regulatory body should be formed with the US Federal Reserve in overall charge.

Senator William Proxmire, chairman of the influential Senate Banking Committee, threw his weight behind the Brady Commission report, asking for

Despite all the calls for radical action, little change has so far taken place

formal legislative proposals from the US Federal Reserve, the Securities and Exchange Commission and the Commodity Futures Trading Commission, which regulates futures and options markets.

He also introduced a bill which would set up a super-agency comprising the Fed, the SEC and the CFTC which would co-ordinate regulation and policy towards the

financial markets.

Senator Proxmire has met with as little joy as Mr Nicholas Brady, who led the Presidential taskforce. The Administration effectively wrenched the initiative for post-crash legislation when the President set up a working group, headed by the Treasury and including the major regulators.

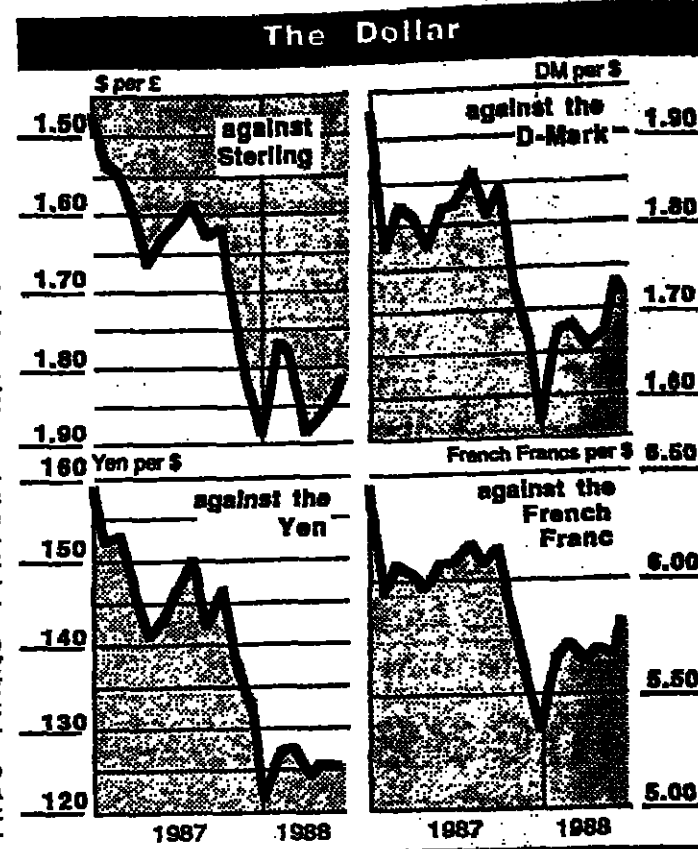
That group issued a preliminary report based on the various analyses of the crash and the opinions of people in the securities industry. That report rejected many of the Brady Commission's ideas and Senator Proxmire's superagency.

It also signalled its intention to remain the central forum of debate about the regulation of financial markets, saying that it would continue to meet to co-ordinate a response to the crash.

The only concrete proposal to emerge from the report was an agreement to co-ordinate circuit breakers. The Presidential working group agreed that trading in all market segments should be halted for one hour if any one market were to rise or fall by the equivalent of 250 points on the Dow Jones Industrial Average.

Trading would be halted for two hours if that movement equalled 450 points.

A spokesman for the New York Stock Exchange acknowledged



after the report was published that these circuit breakers would only have been triggered once in the history of the exchange and that would have been on October 29.

The Presidential working group acknowledged that it had been unable to reach agreement on the question of margins which has been a constant source of strain between the SEC and the CFTC.

Margins have actually been raised somewhat over the last few months but not by as much as the report by the Securities and Exchange Commission had recommended. Although these actions met with approval by Mr David Ruder, SEC chairman, there has still been not concession by the Chicago markets, concerned to maintain their autonomy, for more formalised rules on the setting of margins and co-ordinating margin levels between markets.

The furious pace of meetings between regulators and efforts to force the issue seem now to have reached a hiatus, partly because of the no-change stance taken by the Administration in the working group.

In the absence of legislative initiatives, the focus is on shifting practice within the securities industry itself. The stance of the industry is predictably anti-regulation and pro free markets.

The initiatives which have been taken such as the NYSE restrictions on stock index arbitrage and higher margins in the futures markets have been motivated, however, by a perceived need to take the speculative edge off financial markets and dampen down volatility which has frightened off individual investors.

Portfolio insurance, the computer-led asset allocation strategy which controlled as much as \$80bn on the eve of the crash, has all but disappeared.

The attraction of the strategy was a belief that it would allow an investor to get out of the equity market quicker than anybody else, a perception which was disappointed in the admittedly extreme circumstances of last October. Few believe portfolio insurance will ever recover.

Stock index arbitrage, however, is far from finished. Although the largest securities houses have refrained from arbitraging on their own accounts, they continue to service demand for this strategy from their institutional clients. Even when the NYSE limits have gone into effect, the largest firms have continued to execute arbitrage

orders on the floor of the exchange.

The most likely future for stock index arbitrage is that it will evolve. The Presidential working group on the crash stood firm against calls for a ban on programme trading by Mr Donald Regan, former US Treasury Secretary, for example.

In a statement issued with the report in May, the group said: "It is unrealistic (and perhaps counter-productive) to try to undo changes in financial markets or market strategies brought about by improvements in telecommunications and computer technology."

Some days later, Mr Alan Greenspan, chairman of the US Federal Reserve, testified to Congress that placing restrictions on stock index arbitrage could limit liquidity and even destabilise markets.

His comments provided firepower for securities houses wanting to resume arbitrage and one - Bear Stearns - put out a statement that day saying it was reconsidering its decision to pull out of stock index arbitrage.

In the longer run, the willingness or not of individual investors to re-enter the stock market will to some extent dictate the approach of the securities industry.

No other country has made such an intense crash analysis

try on programme trading. If they do not return, pressure for more action to restore confidence is likely to build.

For the time being, however, there is no doubt that the non-interventionist conclusions of the Presidential working group are likely to take the heat off securities houses heavily involved with computerised trading for the time being.

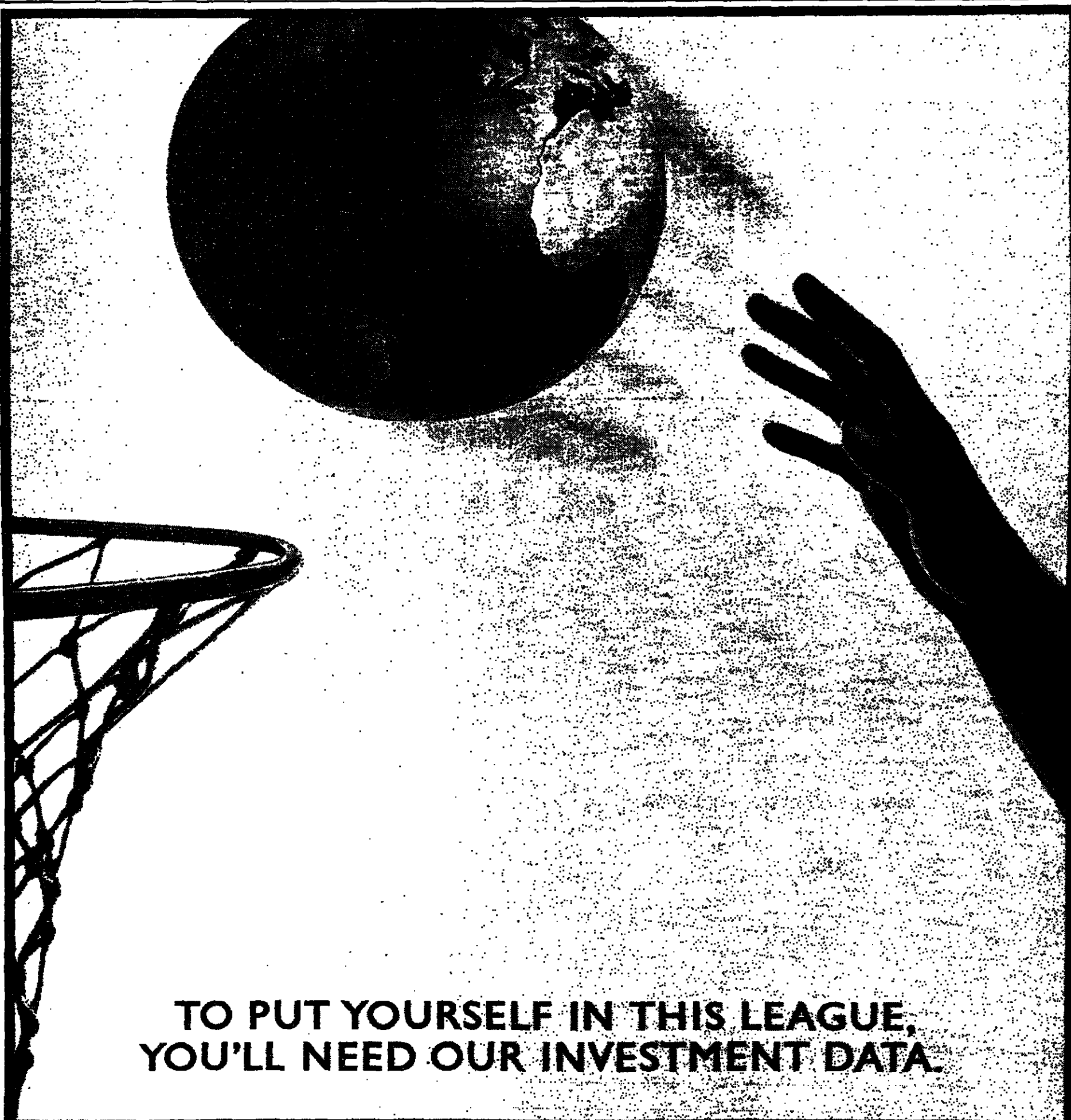
What is certain is that other forms of computerised trading strategy will flourish, partly because, whatever the fears, computerisation is cheap and efficient for investors.

Already, a computer-led investment strategy called Tactical Asset Allocation, which is low risk and provides for quick switches from equities into bonds, has attracted billions of dollars worth of new funds since the crash. The question is: will this develop into the programme trading of the 1990s?

Janet Bush

Foreign activities in U.S. equities

| Country | 1986 Gross Activity | 1986 Net Transactions | 1987 Gross Activity | 1987 Net Transactions |
|---------------------------|---------------------|-----------------------|---------------------|-----------------------|
| Europe | 141,811 | 9,559 | 232,283 | 7,894 |
| Belgium-Luxembourg | 8,525 | 633 | 11,708 | 435 |
| France | 9,581 | 459 | 19,820 | 903 |
| Germany | 9,952 | 341 | 16,204 | 603 |
| Netherlands | 6,246 | 938 | 11,287 | (74) |
| Switzerland | 36,982 | 1,590 | 59,493 | (1,182) |
| U.K. | 64,508 | 816 | 103,820 | 617 |
| Canada | 34,554 | 616 | 49,524 | 1,116 |
| Latin America & Caribbean | 39,152 | 3,031 | 48,670 | 7,379 |
| Bermuda | 11,638 | 794 | 10,429 | (101) |
| Netherlands Antilles | 11,606 | 226 | 15,251 | 224 |
| Asia | 55,285 | 4,851 | 142,349 | 11,536 |
| Hong Kong | 8,574 | 403 | 12,500 | 650 |
| Japan | 28,904 | 3,305 | 102,549 | 11,285 |
| "Other Asia" | 18,289 | 976 | 20,546 | (1,361) |
| Total All Countries | 277,509 | 18,719 | 481,500 | 18,273 |



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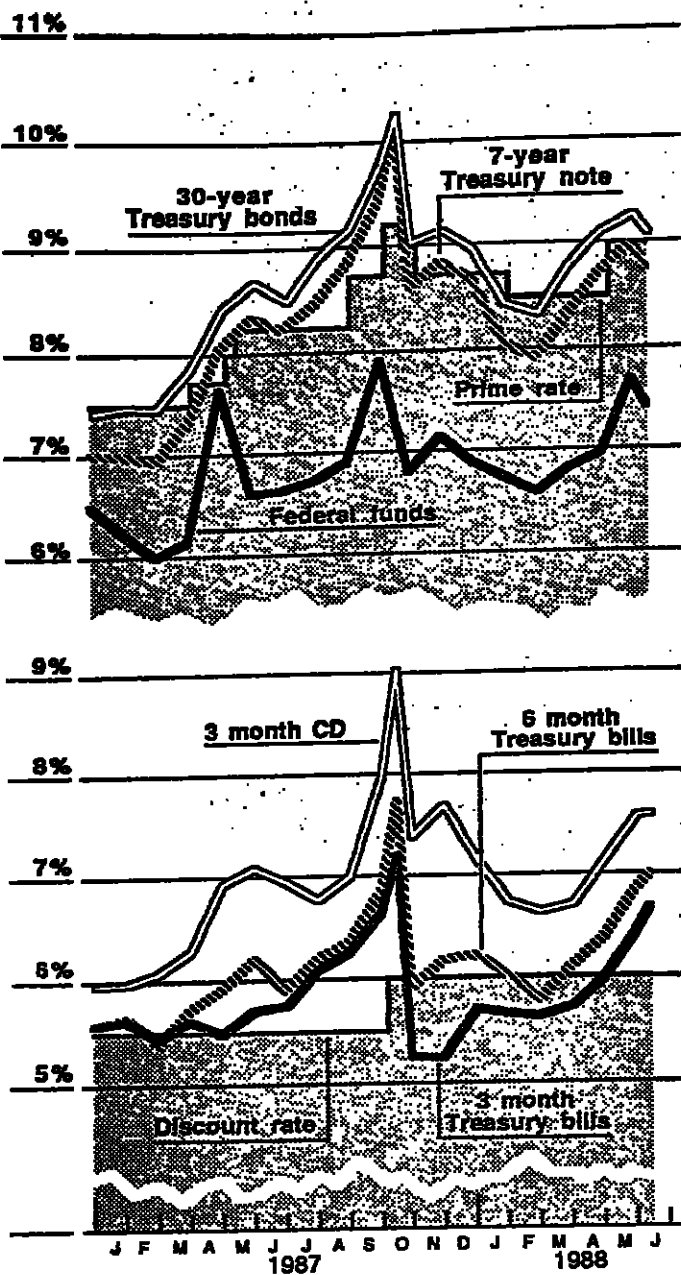


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US FINANCE 4

Interest rates



Upheavals in commercial banking

Big decisions ahead

UNLIKE THEIR better-paid counterparts in the investment banking business, US commercial bankers have lived for years with the knowledge that they faced a perilous future in a hostile world. Every competent commercial banker in the US has known since the early 1980s that his industry would soon be going through a period of once-in-a-lifetime upheaval. And if he was honest with himself, he probably harboured a shrewd suspicion that his own company might not emerge as one of the survivors.

Familiar forces have interacted over the last decade to generate this sense of foreboding: new forms of security-based financing; worldwide competition among commercial bankers; and the overhang of bad debt created by the combination of disastrous misjudgements and macroeconomic upheavals in the last 15 years.

But, whereas everyone in banking has been aware for years that the industry would soon be irrevocably changing, it has only been in the last 12 months or so that US bankers have realised that the time for preparation and planning was over - that they now had to make the strategic choices which would shape their corporate development into the next century.

The most important catalyst for this ferment has been the piecemeal elimination of many of the regulatory constraints which limited the growth of banks into new geographic territories and products.

The days of the Glass-Steagall Act, which has kept the commercial banks out of the securities business since the 1930s, are now clearly numbered, after the April's 94 to 2 vote in the Senate for sweeping reform.

Even if the reform legislation

is stalled in the House of Representatives until after the November election - a prospect which seems likely at present - this will scarcely hinder the steady encroachment by the commercial bankers into the Wall Street investment houses' traditional preserves.

The Supreme Court's ruling on June 13, which upheld the Federal Reserve Board's decision to let bankers underwrite commercial paper, mortgage-backed securities and municipal revenue bonds, will encourage further liberalisation by the Fed's administrative fiat, even if the legislators in Congress drag their feet.

Mr Alan Greenspan, the new Fed chairman, has set himself up as an unambiguous champion of liberalisation. The unprecedented takeover battle for Irving Bank between Bank of New York and Banca Commerciale Italiana has been one product of the Fed's new liberalism.

Mr Greenspan has said explicitly that he sees no difference in principle between hostile and friendly mergers. With this kind of free market ideology still in the ascendant at the Fed, if not in Congress, the securities industry is realising that it could lose even more through piecemeal administrative deregulation than through legislative reform and is beginning to have second thoughts about its opposition to the repeal of Glass-Steagall.

Meanwhile, the inter-state barriers which have hobbled the US banks' geographical development are disappearing even faster. Banking agreements between individual states and special provisions for taking over failed and financially troubled institutions have already created numerous multi-state holding companies. By 1990, laws already on the statute books in over 40

Mergers and acquisitions

More deals than ever

More deals than ever

and Banc One in Columbus, Ohio.

At present these are the fastest-growing and most profitable banks in the US. In fact, so successful has been these banks' strategy of growth by acquisition of small consumer-oriented local banks that they command far higher stockmarket valuations than some of the mightiest money centre institutions.

For example, PNC Financial, ranked third in the country by market capitalisation behind Morgan, Citicorp, its market value of \$3.5bn put it slightly ahead of Security Pacific and well above Chase, BankAmerica and Chemical. Yet PNC's assets \$31bn are less than one third of the \$91bn held by Chase and rank it 15th among the US banks in terms of size.

Shedding into this group will be the super-regionals. Their broad strategy will be similar to the regional banks but with more emphasis on institutional and international activities, stemming partly from the commercial importance of the regions they serve.

The promising super-regionals formed so far include Bank of Boston, Security Pacific and First Interstate in Los Angeles and Wells Fargo in San Francisco.

Next, there will be a small handful of specialised wholesale banks that will manage to straddle successfully the present boundaries between investment and commercial banking. This group currently includes only Morgan Guaranty and Bankers Trust.

Among the smaller aspirants to this strategy is Continental Illinois, the Chicago bank whose near-failure in 1984 provoked the biggest government bailout in US history.

Finally, there will be the genuine universal banks, combining geographically diversified retail and wholesale banking, securities activities and a truly global reach.

Obviously, this is the category to which the erstwhile giants of US banking aspire. But it is questionable whether more than a small handful will be able to make it.

What of the other household names in US banking?

A few may surprise the analysts and build themselves up into effective and strongly capitalised universal banking institutions. Others may find profitable niches in specialised markets. Several will lower their sights to super-regional or regional status. And some will doubtless fall by the wayside, shrinking out of existence or falling victim to a foreign or domestic bid.

Anatole Kaletsky

After lying dormant for several months after the crash, US merger mania sprang alive again early this year. On present trends, Wall Street firms will book a record volume of deals in 1988, making mergers and acquisitions one of the few currently lucrative lines of business.

All types of trades from takeovers to leveraged buyouts and all types of assets from whole companies to subsidiaries added up to some \$218bn last year, compared with the existing record of \$247bn in 1986. But in the first five months of this year the pace picked up again with completed deals totalling \$82.2bn against \$64.5bn in the year earlier period, according to data compiled by Paine Webber.

In part, the surge is a delayed reaction to last October's crash. The collapse in stock prices made many companies instantly attractive targets but few buyers had been willing to gamble on being stuck with an acquisition if the economy was heading for a recession.

As soon as the general economic picture began to brighten early this year, raiders and corporate buyers piled back into the market. Their urge to deal was quickened by a number of factors including the fear that a new Administration in Washington come next January will tighten up on anti-trust and takeover issues.

Many mergers and acquisition specialists agree their business will remain cyclical, influenced by market and economic conditions. But they argue it will be a bigger permanent feature of Wall Street than in the past because their corporate clients are keener than ever on buying and selling assets as a management tool. Generally speaking, corporations have been more active than raiders in the past year.

The attractions of buying rather than building businesses are obvious, according to Prof Laurence Summers, a Harvard economist. He estimates that companies are trading in the stock markets for 78 per cent of their replacement value, close to the post-war average, but down from a high of 99 per cent last August and up from the low of 47 per cent in the 1970s.

Even some of the most staid corporations have come to accept unfriendly takeovers as a legitimate strategy. It has become "respectable to belch in church," Mr Ronald Freeman, co-head of Salomon Brothers' mergers and acquisitions' department, was quoted in a recent *Wall Street Journal*.

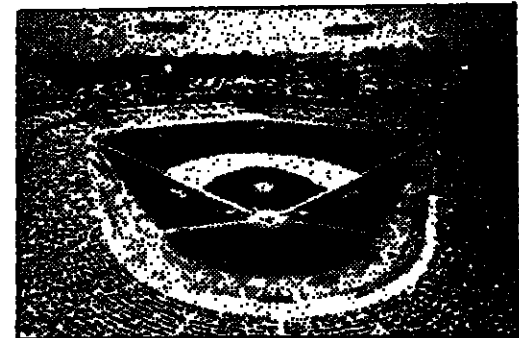
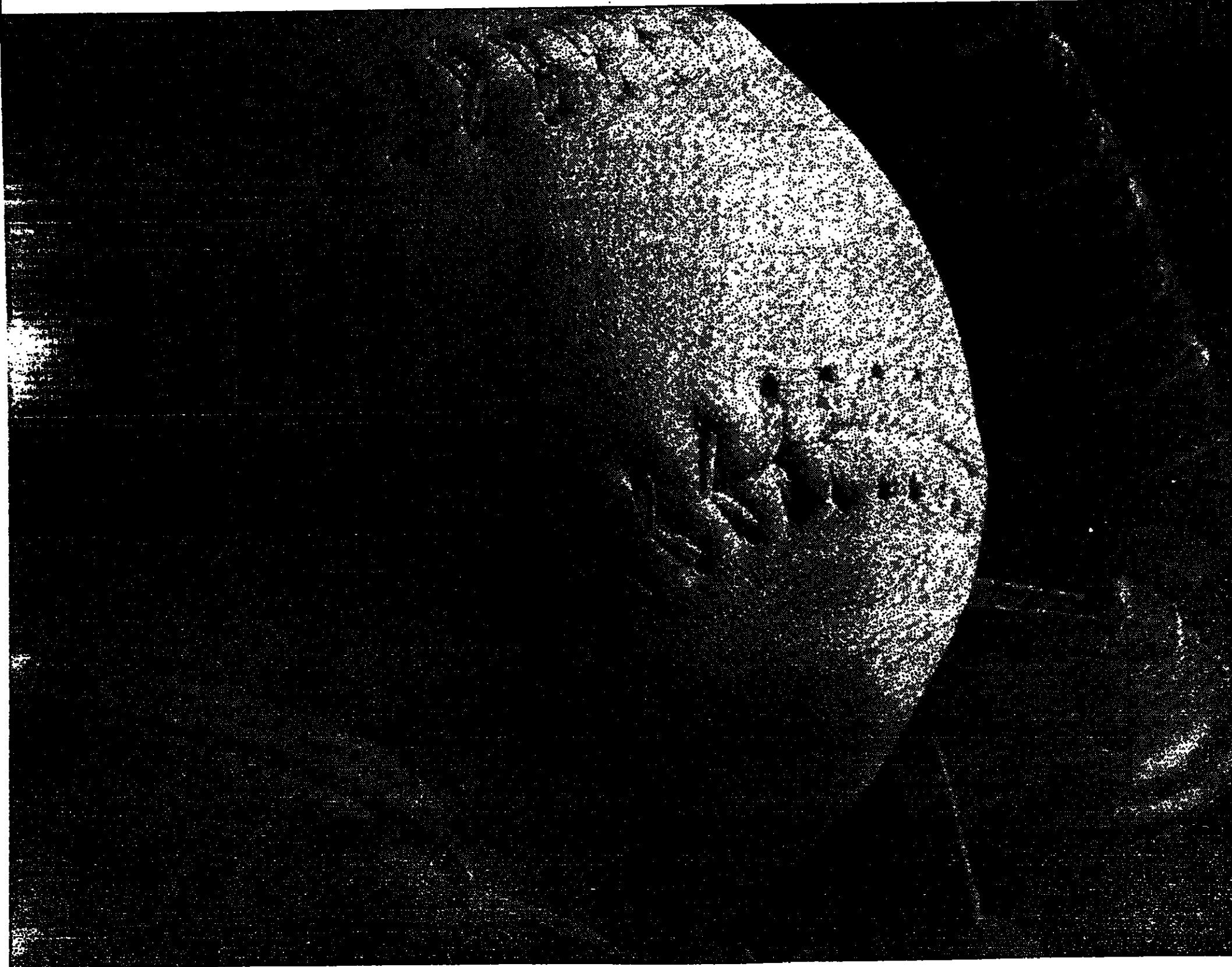
"Making an unsolicited offer for someone else's stock is no longer the exclusive province of raiders."

Continued on page 5.

Top U.S. Banks - First Quarter, 1988

| Name | Assets (\$bn) | Income (\$m) | % Change on Year | Provision (\$m) | 1988 NOM-F performing loans (\$) | As % of total loans | Return on equity* | Return on assets* | Primary Capital ratio | Shareholders' Equity (\$bn) |
|-----------------------|---------------|--------------|------------------|-----------------|----------------------------------|---------------------|-------------------|-------------------|-----------------------|-----------------------------|
| Citicorp | 202.9 | 350.0 | +34 | 263.0 | 6290.0 | 4.45 | 18.9 | 1.16 | 8.1 | 7200.0 |
| Chase Manhattan | 37.7 | 277.0 | +165 | 150.0 | 4284.0 | 4.25 | 26.77 | 1.18 | 7.80 | 3457.0 |
| BankAmerica | 94.3 | 100.0 | +52.7 | 115.0 | 3961.0 | 6.1 | 14.52 | 0.48 | 8.27 | 3285.0 |
| J.P. Morgan | 82.2 | 281.4 | +24.3 | 50.0 | 1552.0 | 4.9 | 22.93 | 1.42 | 8.26 | 2257.0 |
| Chemical Bank NY | 78.8 | 125.5 | +45.9 | 105.5 | 3005.0 | 6.1 | 19.03 | 0.84 | 7.92 | 3036.0 |
| Security Pacific | 73.7 | 147.2 | +26 | 75.5 | 1852.0 | 3.4 | 18.4 | 0.81 | 6.58 | 3477.0 |
| Manufacturers Hanover | 73.6 | 140.3 | +73.2 | 141.6 | 4.35 | 3.2 | 24.17 | 0.75 | 7.28 | 2106.0 |
| Bankers Trust | 58.7 | 126.0 | +1 | 10.0 | 1100.0 | 4.4 | 17.29 | 0.88 | 8.33 | 3000.0 |
| First Interstate | 58.5 | 102.4 | +27.3 | 78.4 | 2057.0 | 4.67 | 17.3 | 0.84 | 6.76 | 2208.9 |
| Wells Fargo | 44.5 | 120.4 | +54 | 75.0 | 1550.3 | 4.2 | N.A. | N.A. | 9.02 | 1958.1 |
| First Chicago | 44.3 | 141.5 | +122 | 100.0 | 1006.0 | 3.5 | 37.73 | 1.25 | 8.59 | 1927.5 |
| PNC Financial | 38.5 | 107.9 | +13 | 34.6 | 623.2 | 1.87 | 19.67 | 1.21 | 7.57 | 2207.0 |
| Bank of Boston | 33.5 | 94.3 | +19 | 36.0 | 1307.0 | 5.3 | 20.50 | 1.02 | 8.3 | 1814.0 |
| Continental Illinois | 31.1 | 68.5 | +59 | 10.4 | 680.0 | 3.58 | 24.4 | 0.81 | 7.73 | 1418.0 |
| Mellon Bank | 30.9 | 25.0 | N.M. | 45.0 | 1254.0 | 6.59 | 8.55 | 0.34 | 6.41 | 1100.0 |

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US FINANCE 5

Leveraged buy-outs

Surge of new funds

EARLIER this month, Mr John Werner Kluge, a 74-year-old broadcasting mogul, announced he was backing a new \$1bn fund to help take companies private in leveraged buy-outs.

The announcement was noted on Wall Street because Mr Kluge is probably America's second-richest man and he knows a lot about leveraged buy-outs: he bought out the other shareholders in the Metromedia broadcasting company four years ago and made \$1.4bn in profits selling it off in pieces.

stock market crash might simply not have occurred. This year has already brought buy-outs at Montgomery Ward (\$2.50bn), American Standard (\$2.50bn), Duracell (\$1.80bn), AFG (\$833m) and Colt Industries (\$690m).

to get into the game. Last summer, Morgan took Burlington Industries private to protect it from hostile takeover and the company has stakes in such diverse companies as Container Corporation of America, Colt and, until it was sold last month, Cain Chemical.

risk business, which may be in such industries as food-processing or tyres or retailing, and joins with management in a recapitalisation. More often, the company is already the target of a hostile bid and management is desperately scouting around for a way of hanging on.

Running these companies is a half-raising experience. Because the interest payments are so high, management has to struggle to cut costs and working capital. Reported losses are enormous. But if the debt can be serviced, the returns are spectacular.

Whatever happened to the great Wall Street clean up?

A YEAR AGO, the Securities and Exchange Commission and criminal prosecutors seemed on the edge of a breakthrough in their investigation of the wave of hostile takeovers sweeping US business.

remains as enigmatic a figure as ever. Drexel Burnham, though it is avoiding hostile takeovers in apparent deference to the investigation, has ploughed back into the business of financing friendly deals.

Some of the biggest leveraged buyouts

Table with columns: Year, Company, Price \$m, Status. Lists buyouts from 1987-88 including Southland, Mobil's Montgomery Ward Unit, Borg Warner, Owens-Illinois, Viscofan, American Standard, etc.

Rise of the financial boutiques

High-powered specialists

IN the United States today it seems that remarkable gaps exist between companies and their institutional shareholders. Amazing profits are made by operators who exploit the fact that the market in these companies adequately or, looking at it the other way around, the inability or unwillingness of managers to run the business in a way which maximises value for investors.

relates to personalities rather than market opportunities: there is a steady trickle of top people leaving the big investment banks, often because of internal squabbles.

Glueck, head of M and A at Morgan Stanley. "We don't have a problem. We have only lost three people in the past four years. I don't think it's a reason for the creation of boutiques."



If the Market never sleeps, when can the Financial Director go to bed?

Unless you're happy to work a twenty four hour day, it's impossible to keep up with the sudden peaks and troughs of the world's currencies. Overnight that safe as houses overseas investment can become a house of cards.

rapid response to the ups and downs of fickle currencies. Because, round the clock, round the world NatWest is dealing in all the key financial centres. Operating in 36 countries, with a AAA rating and an asset base of over US\$160 billion, NatWest can see every move the market makes.

A rising level of merger mania

The latest sign attitudes have changed since this spring when General Electric and Eastman Kodak give up their long-held aversion to making such offers.

begots-deal" syndrome. Morgan Stanley estimates that some \$90bn of equity capital is available in the US to fund M & A activities. Debt leverages the money at least 10-fold so the pool is deep and wide.

The Securities and Exchange Commission and various other agencies are determined, nonetheless, to get the laws struck down. The SEC delivered a brief in the Kopper's case arguing that the Delaware Law unfairly impeded the normal takeover process.

US FINANCE 6

Foreign portfolio investment

Hopes are rising

THE Japanese poised to spend heavily on US equities? That is what many Wall Street dealers hope, as the US stock market regains a little more of its lost confidence, and hopes increase that the three-year decline of the dollar may have come to an end.

According to Hideo Karino, general manager of Nikko Securities' foreign stock trading division, some 70 per cent of the money allocated by Japanese institutions for foreign investment has been earmarked for the US.

"Japanese investors are planning to increase their proportion of US equities year by year," he claims.

But in the past couple of years the Japanese institutions have severely burnt their fingers on US Treasury bonds. Attracted by high yields the Japanese bought some \$50bn net of bonds in 1986 but lost heavily on the dollar-yen exchange rate. So, last year the central banks had to pick up the main responsibility for financing the US external deficit, although Japanese interest in equity purchases increased somewhat.

Recently, according to Mr Karino, it has been a question of

wait-and-see. Japanese investors were unnerved by the negative reaction of the US stock market to the news of the trade deficit in April. But recently the market's trend has been more encouraging.

The Japanese are crucial because they are the investors with the big money. Other more traditional foreign investors in US securities, such as the British or the Swiss, are not really any longer in the same league.

For all foreign investors last October's crash came as a tremendous shock, and led to a rush to repatriate funds during the final quarter of last year. After net purchases of US equities totalling \$18.7bn in 1986, the net figure was heading at one stage for \$30bn in 1987 but after the late outflow - when nearly \$10bn was repatriated in the final two months of the year - the

annual total finished at only \$16bn.

Within this aggregate, Asian interest was notable. Principally reflecting Japanese buying, Asian net purchases of US equities jumped from \$4.9bn in 1986 to \$11.5bn in 1987. The reverse side of that coin was a slump in European purchases, with the UK picking up only around \$0.5bn net, down from nearly \$3bn in 1986. Swiss investors sold \$1.3bn worth net, a total downsizing of some \$3bn from the 1986 position.

The picture for 1988 is not yet clear, and although it appears that the wave of selling dried up by January, buying was subdued too. Activity levels generally have been low, and investors have been waiting on the sidelines.

Meanwhile, however, foreign representation within the infra-

structure of the US securities industry has been rapidly increasing. The Securities Industry Association reckons that some 40 of its members are now foreign-owned.

In the Government bond market four primary dealers are now Japanese, reflecting the heavy Japanese commitment to the Treasury bond market whatever the recent currency setbacks. Nikko was the most recent to be granted primary dealer status, following two other securities houses, Nomura and Daiwa, while the Industrial Bank of Japan joined the list when it bought an existing primary dealer, Aunby G. Lanston.

The SIA estimates that foreign investors account for 9 per cent of the trading in US Treasuries (and there are active time zone markets in Tokyo and London). However, large net investment by private sector investors has been replaced in the past two years by an emphasis on official institutions as foreign Governments have sought to prop up the dollar.

In 1987, official net purchases were \$31.2bn while private institutions were actually net sellers to the extent of \$5.3bn.

In equities, foreign activity on the New York Stock Exchange reached a record 13 per cent of publicly traded volume last year, with the UK and Japan jointly leading the way, but Japan on a much stronger uptrend.

Barry Riley

Foreign takeover deals

UK buyers set the pace

AMERICA is for sale. With an external deficit of the order of \$150bn to cover, a figure which is unlikely to fall very fast, sales of US companies and real estate to foreigners are becoming a significant element in the overall financing picture - especially as foreign investors have become sated with US Treasury bonds.

Although foreign purchases of companies dipped in 1988, when the dollar was high, they have since picked up to a rate of around \$25bn a year. In the first quarter of 1988 overseas companies executed 114 acquisitions worth \$5.7bn, according to Mergers & Acquisitions magazine.

In fact, foreigners are involved in something like a quarter of all the takeover deals which take place in the US. No wonder the major investment banks have been placing great emphasis in the past few years in building up their international connections.

"There's a tremendous interlock of business between London, New York and Tokyo," says Eric Gleacher, head of mergers and acquisitions at Morgan Stanley. He reckons that 30 per cent of his firm's deals involve at least one non-US company.

In 10-12 per cent of cases, foreign companies are on both sides of the transaction.

Over the past decade the UK has been the most eager foreign country to purchase American corporate assets, accounting for some 630 out of 1900 substantial deals in that time.

Neighbouring Canada has been second with 450 and so. West Germany with 150 and France with

100 have trailed a long way behind. Then there has been Japan with no more than about 50.

The big challenge for the US investment banks in the past few years has in fact been to awaken the latent demand in Japan. With the yen soaring Japanese companies have become very rich. But takeovers have never been part of the corporate culture in Japan, and Japanese companies have certainly not been keen to get involved in the rough-and-tumble of contested US takeovers.

Agreed deals are another matter, however, and the pace of Japanese activity has been rising rapidly, highlighted by such deals as the Sony takeover of the records side of CBS for \$2bn.

"The Japanese are very strategic buyers," says Peter Peterson, chairman of The Blackstone Group, a corporate finance boutique which acted for Sony in the CBS deal.

"They are less pre-occupied with short-term questions and price. They want quiet transactions and friendly transactions and business-oriented transactions that make long-term sense."

So far, many Japanese companies have felt happier at starting up greenfield operations in the US rather than taking over existing businesses. But with several major transactions being done by pioneering companies, including the tyre industry deal between Bridgestone and Firestone, other big Japanese groups could well follow along behind - "Japan is awakening," says Mr Gleacher of Morgan Stanley.

The pace of foreign acquisitions could well quicken generally, as overseas buyers seek to take advantage of favourable exchange rates. A lower level of the dollar naturally encourages buyers, but on the other hand they may fear the effects of a further decline in the US currency. The peak level of transactions is therefore likely to be seen after the dollar is generally perceived to have bottomed.

Rising levels of foreign takeovers are now producing a degree of political resistance, however. The Reagan administration has

adopted a free market approach, but a Dukakis victory in November would almost certainly signal a more restrictive attitude, and a Bush administration might not be very different.

American M & A practitioners are therefore likely to be telling foreign companies that the remainder of this year could amount to something of a window for them to complete strategic US corporate deals if the foreign clients accept the argument, a busy six months could lie ahead.

Barry Riley

Changes in banking legislation

A long, slow process

SINCE November, when the two leading members of the influential Senate Banking Committee unveiled a bill to repeal the 1933 Glass-Steagall Act separating commercial and investment banking, the proposals have crawled through the labyrinthine legislative processes of Congress with no result.

There have been some notable victories along the route so far but the impact of these so far has been blunted by political turf battles and a degree of deliberate time-wasting.

The odds for enactment of some form of legislation before Congress breaks up in November for the Presidential elections seem very slim indeed. The word in Washington is that the House Banking Committee, which is supposed to be drawing up its own proposals on reform on Glass Steagall, has hardly made any progress at all.

Meanwhile, banks continue to erode the barriers set up by Glass-Steagall, helped by the aggressive support of major regulators such as the US Federal Reserve and the Comptroller of the Currency.

On June 13, the US Supreme Court announced that it would not hear a case brought by the

Securities Industry Association, the lobby group, to overturn powerful legislation granted last year by the US Federal Reserve to sever leading commercial banks to underwrite commercial paper, mortgage-backed securities and revenue bonds.

That landmark decision brought to an end a long legal battle by the SA to stave off expanded bank powers and the seven banks concerned - Chase Manhattan, J.P. Morgan, Citicorp, Chase Manhattan, Bankers Trust, Manufacturers Hanover and Security Pacific - said they would become active in these areas immediately.

These banks had been geared up to enter these areas of securities underwriting since mid-last year when the Fed approved the new powers. However, banks were prevented from actually starting this new business by a moratorium imposed by Congress which expired in March this year and then by court injunction while the SIA appealed first to the Federal Court and then to the Supreme Court.

Banks were understandably pleased to have got the limited new powers approved by the Fed. However, they're all too aware

Continued on page 7

A selection of foreign takeovers of U.S. companies

| Target | Bidder | Country | Price \$m | Year |
|--------------------------------|---------------------------------------|--------------|-----------|------|
| Standard Oil (remaining 45%) | British Petroleum | U.K. | 7700.0 | 87 |
| Federated Department Stores | Carrefour | Canada | 6640.0 | 88 |
| Farmers Group (a) | SAT Industries | U.K. | 4200.0 | 1/88 |
| Allied Stores | Carrefour | Canada | 3600.0 | 87 |
| Chesbrough-Pondis | Unilever | Netherlands | 3100.0 | 87 |
| Calumet | Hoechst | West Germany | 2867.0 | 87 |
| CBS Records | Sony | Japan | 2000.0 | 87 |
| Firestone Tire & Rubber | Pirelli | Italy | 1860.0 | 2/88 |
| Kidde | Hanson | U.K. | 1700.0 | 87 |
| Shiley Continental | Tate & Lyle | U.K. | 1480.0 | 88 |
| Allegra's Westin Hotels | RMI Bess/Acid | USA/Japan | 1350.0 | 87 |
| Manpower | Blue Arrow | U.K. | 1300.0 | 87 |
| Hellenan Brewing | Bond Corp Holdings | Australia | 1280.0 | 87 |
| Tozaco's W. German Unit | Hirschman-Westzastischelek | W. Germany | 1230.0 | 88 |
| RJ Reynolds's Heubain | Grand Metropolitan | U.K. | 1200.0 | 87 |
| Tropicana | Seagram | Canada | 1200.0 | 88 |
| Irving Trust (a) | Banca Commerciale Italiana | Italy | 1100.0 | 88 |
| Allegra's Hilton Int'l | Ladbroke | U.K. | 1070.0 | 87 |
| Safeway Stores' U.K. Division | Argyll Group | U.K. | 1040.0 | 87 |
| Firestone (75% Tire Unit) | Bridgestone | Japan | 1000.0 | 88 |
| Teleflex | Manpower | U.K. | 911.0 | 87 |
| First Jersey National | National Westminster | U.K. | 820.0 | 87 |
| First Jersey Securities | National Westminster | U.K. | 820.0 | 87 |
| Brooks Brothers | Marika & Spencer | U.K. | 770.0 | 88 |
| Marine Midland | Hong Kong Shanghai | U.K. | 758.0 | 87 |
| Union Bank California | Bank of Tokyo (from Strud. Chartered) | Japan | 750.0 | 88 |
| ADT | Hawley Group | U.K. | 715.0 | 87 |
| General's Tire Subsidiary | Continental | West Germany | 650.0 | 87 |
| A.H. Robbins | Sanofi | France | 600.0 | 88 |
| CPC's European Starch Interest | Ferruzzi | Italy | 600.0 | 87 |
| Rent-A-Center | Thorn-EMI | U.K. | 593.6 | 87 |
| 153 Holiday Inns | Bass PLC | U.K. | 575.0 | 87 |
| Revlon's Vision Care | Pfizer | U.K. | 574.0 | 87 |
| JWT | WPP Group | U.K. | 566.0 | 87 |
| Reichhold Chemicals | Dainippon Ink | Japan | 540.0 | 87 |
| St. Paul Companies | Minet Holdings | U.K. | 515.0 | 87 |
| Fluor's St. Joe Gold | Dallhold Investments Pty | Australian | 500.0 | 87 |

(a) Pending Source: Fitch IBCA, FT New York

Insider trading is hard to prove

Continued from page 5

the investigation that he was involved in an illegal arrangement with Mr Milken to disguise the ownership of stock gathered for the purpose of a hostile takeover. Investigators have concentrated on a \$5.3m payment made by Besky to Drexel Burnham in 1986, apparently as a fee for these "stock-parking" arrangements. Drexel Burnham denies this and says the fee was for legitimate consulting services.

A similar "parking" scheme is under investigation at Jamie Securities, an arbitrage firm run by Mr John Mulhern. Mr Mulhern was arrested outside

his New Jersey home with a loaded gun in February and charged with threatening to kill Besky. Documents filed in court in Washington also allege that Mr Paul Blitzerian, a second-tier takeover specialist, and Mr Edward DeBartolo, a well-known shopping-mall developer, were involved in stock-parking schemes in hostile raids on Hammermill, the paper company, and Carter Hawley Hale, the California retailer, among others.

But in the absence of more compelling evidence of alleged villainy, stock parking remains a fairly technical infringement of securities

laws. Lawyers doubt that it would form a solid basis for a criminal prosecution.

Meanwhile, Mr Giuliani's investigators appear to be making no progress in its other big securities case. Last May, the high-flying team suffered a serious setback when it had to withdraw indictments against three arbitrageurs. The three men, who include a partner at Goldman Sachs, were arrested in broad daylight on the evidence of a Besky cohort, Mr Martin Siegel. A year later, Mr Giuliani and Mr Baird still have to produce indictments.

James Suchan



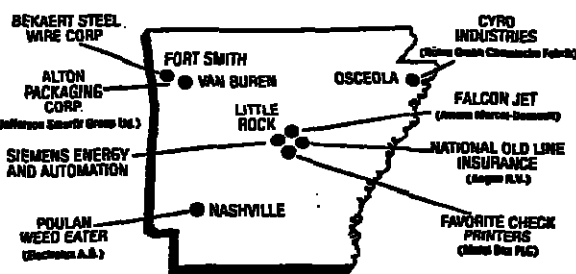
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US FINANCE 7

Intensive search for undervalued stocks

Boost for smaller exchanges

THROUGHOUT the 1980s' bull market in equities, when voracious investors sunk thousands of dollars into high profile blue chip stocks on the New York Stock Exchange, secondary stocks traded on the smaller exchanges were a dull prospect indeed.

From 1983 on, over-the-counter stocks generally underperformed while the likes of International Business Machines and American Telephone & Telegraph soared. However highly leveraged a company was and however high its price/earnings ratios, the share values of headline, blue chips simply went on rising.

That all changed during the crash. A study by two finance professors at the University of Cornell shows that the top 20 per cent of shares which rose between 57.4 per cent and 371.5 per cent in the 12 months before the crash fell by an average of 32.8 per cent between October 1 and October 19.

The bottom quintile of stocks, which fell by between 77.8 per cent and 3.6 per cent in the year before the crash, fell by 24 per cent.

The authors conclude that investors reverted from an irrational and indiscriminate belief in ever-higher share values to fundamental valuation of companies even during the most chaotic days of the crash.

One of the most pervasive investment trends during the 1980s bull market was towards indexation. The top 200 pension funds and investment institutions in the US have a total of about \$200bn in indexed funds. These are based on the belief that the major market indices gener-

Table: Corporate Stock Issuances (\$ Billions). Columns: Year, Non-financial, Financial, Net Issuance. Rows: 1981-1987 est.

Table: Domestic Corporate Bond Issuance (\$ Billions). Columns: Year, Net domestic Issuance. Rows: 1982-1987 est.

Table: Junk Bond Issues. Columns: Year, # New Issues, Total Value (\$bn). Rows: 1980-1987 Through, 6/7/1988.

ally outperform money managers who pick stocks and are basically designed to track as closely as possible the constituents of, say, the Dow Jones Industrial Average.

Smaller exchanges where many of these neglected bargains are probably traded.

In the few months after the crash, there was some evidence of this with secondary stocks generally outperforming high profile blue chip issues traded on the New York Stock Exchange, a typical characteristic of a bear market.

For example, over-the-counter stocks rose 14 per cent in the first three months of this year compared with a 7.3 per cent rise in the Dow Jones Industrial Average.

Smaller stocks still face problems. The most troublesome factor has been the reluctance of individual investors to return to equity markets, preferring to keep their money in cash or alternative investments such as bonds, real estate, limited partnerships or even fine art.

Other success stories since the crash have been the performance of funds based, for example, only on stocks with small capitalisations or the very lowest p/e ratios.

This return to a notion of fair value - put another way, an intensive search for undervalued stocks - should benefit the

nation tools such as price/earnings ratios, cash flow and debt has revived. Money managers who specialise in stock picking have been regularly outperforming the major market indices.

The top money manager of the first quarter was Breen Murray Foster Securities which uses a range of fundamental value techniques. Its institutional fund gained 27.4 per cent in the first three months of this year compared with a rise of 0.8 per cent in the Standard & Poor's 500.

Other success stories since the crash have been the performance of funds based, for example, only on stocks with small capitalisations or the very lowest p/e ratios.

This return to a notion of fair value - put another way, an intensive search for undervalued stocks - should benefit the

Janet Bush



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Brief recovery for insurance sector

THE US property/casualty insurance industry has just enjoyed its strongest-ever recovery. It was also the briefest ever. The industry, which was banking on good demand and rising premium rates this year and next to rebuild the ravages of the mid-1980s, now recognises that last year was the peak.

A new cycle of falling property/casualty premium rates and rising losses is not the only thing worrying the industry. Nobody can even guess the extent of losses the industry faces on liability cover it wrote in a less litigious world for risks ranging from asbestos to toxic waste.

Meanwhile, the industry faces an unprecedented challenge to its freedom of action through a bevy of state anti-trust lawsuits

arising out of the "liability crisis" of the mid-1980s. The lawsuits, which allege that the US industry conspired with Lloyd's of London to raise premiums and cut cover on liability insurance for towns and businesses, seek to re-order the way insurance companies do business in the US. The states are seeking a repeal of the exemption from anti-trust laws that allows companies to pool price and loss information.

Not surprisingly, insurance stocks are some of the least popular on Wall Street, right down there with money-centre banks, savings and loan institutions and automobile companies.

According to Mr Herbert Goodfriend, a well-regarded insurance analyst at Prudential-Bache on Wall Street, the pure property/

casualty companies such as Chubb, Continental and Fireman's Fund are priced in the stock market at only 8 times his estimate for their average earnings for 1988. The composite of wall-line companies such as Aetna and Cigna, which are also losing money on group health operations because of a new surge in health care costs, sell for only seven times their 1988 profits.

The property/casualty industry in the US has always been cyclical. When profits are good, there is a rush to get into the business and companies cut prices to gain market share.

Soon, premium rates fall too low to cover claims and expenses. The extra capacity is driven out, rates are increased and profits are gradually restored until the whole underwriting cycle begins again.

The cycle duly hit bottom in 1984-85 and there was a spate of insolvencies, culminating in the liquidation of Mission Insurance. Some insurance companies were losing so much money that they effectively gave up writing the most risky kinds of liability

business. This sharp reduction in cover caused ski-lifts, tramways and kindergartens to close all over the US, caused bad feeling in many city and state governments and culminated in the massive anti-trust lawsuits last April.

But rates did improve, notably in the least regulated commercial lines where competition had been most intense. The industry, which had lost \$24.5bn from insurance underwriting in 1983, enjoyed statutory operating profits including income from investing premiums of \$13.7bn in 1987. By the first quarter of this year, the key ratio of losses and expenses to premiums was little over 102: that is, the industry was almost underwriting at a profit.

The industry will not see this ratio again for some time. The rate of premium increases peaked six years ago as last time, and some insurers have cut prices up to 40 per cent in some commercial lines. Industry profits are now expected to decline at least 5 per cent next year.

James Buchan

Banking legislation

Continued from page 6 that these parts of underwriting are not particularly profitable and will continue to push hard for the ability to underwrite mutual funds and corporate debt and equity issues.

The benchmark for discussions in Congress on Glass Steagall is the bill introduced by the Senate Banking Committee and passed in the Senate on April 2 with a resounding 94 to 2 majority.

After intense negotiations within the Senate Banking Committee, a compromise on Senator Proxmire's original proposals was reached, providing for a stepped approach to total repeal of Glass Steagall.

The Proxmire bill would give banks immediate authority to underwrite commercial paper, municipal revenue bonds, mortgage-backed securities and securities backed by other assets, now pre-empted by the Supreme Court decision although banks would still like these powers written into the law.

Six months after enactment of the legislation, banks would be allowed to underwrite mutual funds and corporate bonds and the power to underwrite corporate equities would be subject to an expedited vote in Congress in 1991.

The Proxmire bill has the backing of most of the major regulators, including the US Federal Reserve and the Securities & Exchange Commission, and the US Treasury. It has also won widespread support from banks, which stand to gain substantial new powers, and the insurance and real estate industries whose powers have largely been left protected from encroachment by commercial banks.

The securities industry is, inevitably, lukewarm about the proposals but also stands to gain some banking powers under this bill which softens the blow.

The next staging post in the bill's progress through Congress is the House Banking Committee which is yet to come up with agreed alternative proposals.

committee print which would have given banks fewer powers than the Proxmire bill and which would also have imposed much stricter "firewalls" or structural barriers to prevent conflicts of interest between a bank's traditional banking business and new securities powers.

These proposals met with very little support in the House Banking Committee and alternative proposals modelled on the Proxmire bill attracted a majority of votes on the committee. This prompted Mr St Germain's staff to go back to the drawing board and hash out an alternative bill.

Congressional aides expect that new proposals will be ready to be marked up for a reading in the committee by early July. It seems that the new proposals being worked out will be quite close to the Proxmire bill but with perhaps fewer securities powers.

The new proposals would then have to be passed in the House Banking Committee. At that stage, the Senate and House would go into a conference to agree on one piece of legislation which would then have to be voted on and passed by both houses.

As if this tortuous process was not enough, there is also a possibility that the House Energy and Commerce Committee may want a say in the shape of any final bill.

Both the House Banking and House Energy and Commerce committees are politically close to the securities industry and have been heavily lobbied by Wall Street to reject sweeping repeal of Glass Steagall. Supporters of the Proxmire bill believe that the lengthy negotiations within the House Banking Committee represent deliberate delaying tactics to make sure there is no legislation this year.

This delay may, however, backfire on the securities lobby whose defences against the encroachment on their business by banks have already been eroded by the series of court decisions which have all run against them.

Janet Bush

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US FINANCE 8

Business on Wall Street

Painful adjustments

TO WALL STREET firms struggling to make money in atrophied markets, the optimists' view of last October's crash is an expensive bad joke. The sudden collapse of stock prices, went the theory, would allow investors to get back to serious business more quickly than would a lingering correction.

In reality, business remains bad eight months later. Wall Streeters talk not of an imminent revival of fortunes but of further painful adjustments. Securities brokers are bumping along, barely profitable at best, on shrunken volumes. Investment bankers are booking bumper fees as merger mania continues a pace but they are suffering from a dearth of underwritings.

Worse, last autumn's slashing cuts in overheads proved too little, too late. For most firms, revenues are falling faster than expenses, a trend which will inevitably force soon many of them to jettison more staff and lines of business.

As the pie shrinks, people are fighting harder for their slice. Several of the most prestigious firms have been wracked by internal dissent. The classic split is between investment bankers who continue to make money and securities traders who do not. The battles have raised the ghost of Lehman Brother Kuen Loeb which, irreparably damaged by such an internal war, succumbed to a takeover by Shearson four years ago.

The immediate impact of the crash had been had enough. Publicly quoted Wall Street firms lost some \$300m in the fourth quarter of last year. For public and private companies combined the losses totalled about \$500m, according to estimates by Mr Samuel Liss, a Salomon Brothers analyst. Only Morgan Stanley bucked the trend, reporting a 15

Top U.S. Brokers

* Ranked by capital (\$m), 1987

| Company | Total Broker Dealer Capital | Equity Capital | Subordinated Debt | # of FFF's |
|------------------------------|-----------------------------|----------------|-------------------|------------|
| Shearson Lehman Brothers (a) | 4,071.2 | 2,198.5 | 1,934.7 | 5,500 |
| Salomon Brothers | 3,133.2 | 2,029.1 | 1,104.1 | 1,021 |
| Merrill Lynch | 2,933.8 | 2,103.8 | 800.0 | 12,000 |
| Goldman Sachs | 2,402.0(b) | 1,599.0 | 748.0 | 1,999 |
| Drexel Burnham Lambert | 1,740.0 | 1,218.0 | 522.0 | 2,800 |
| Dean Witter Reynolds | 1,344.0 | 761.0 | 583.0 | 7,551 |
| Paine Webber | 1,321.0 | 1.0 | 500.0 | 4,342 |
| Deer, Stearns | 1,220.5 | 894.0 | 386.5 | 2,106 |
| Prudential-Sache | 1,220.5 | 953.0 | 310.8 | 8,098 |
| First Boston | 1,183.8 | 730.8 | 453.0 | 1,200 |
| E.F. Hutton (a) | 1,114.0 | 691.0 | 423.0 | 6,428 |
| Morgan Stanley | 1,086.8 | 696.8 | 400.0 | 1,500 |

(a) now Shearson Lehman Hutton (b) as of 1/1/87

per cent rise in net profits to \$280.9m.

The return on equity of members of the New York Stock Exchange fell to about 5 per cent last year from around 16 per cent in the previous two years and 19 per cent in 1985. Of the heydays of the mid-1980s, 1984 stands out as a warning about the industry's difficult times today. Then as now, retail brokerage activity dried up leaving firms with a deeply disappointing 4 per cent return.

The 1984 plunge coincided with a period of rapid expansion in debt and equity capital by the firms, typically by 150 or 200 per cent over the three years to 1987. The capital handsomely earned its keep when business was booming but now firms are straining to put it to good use.

"Utilisation of capital at acceptable levels of return," wrote Mr Liss in a recent report, "has become a meaningful challenge in 1988." Perhaps the firms would be better off returning some of the capital to shareholders. "During a cyclical downturn, a share repurchase for well-capitalised brokerage firms can make good financial sense."

The revenue picture is grim. The decline in the first quarter of this year was between 20 and 30 per cent from year earlier levels for most firms. Only Shearson Lehman Hutton produced a sizeable gain thanks to the takeover of Hutton at the turn of the year. Uniformly the worst area was commissions, particularly from both retail and institutional clients. A patchy performance was apparent, however, in investment banking and principal transactions with some firms showing good growth and others miserable shrinkage.

Overall in the first quarter new corporate debt and equity underwritings were down 22 per cent to \$65.5bn from \$87.4bn a year earlier, according to IDD Information Services. Investment banking fees from these new issues declined by about \$430m, according to Securities Data.

The worry is growing on Wall Street that some firms, or more disturbingly a few inadequately supervised personnel, will succumb to the temptation to try to make money on more reckless principal transactions. Merrill Lynch and First Boston suffered in this way last year in the bond markets and others are just as vulnerable now.

Overheads are in even worse shape. In March, 1987, as the bull market was having its last great fling, expenses of major firms averaged 61.3 per cent of their

revenues. This March, despite painful cost cutting, expenses had risen to an average of 87.5 per cent of revenues. Worst off was Merrill Lynch with a figure of 105 per cent and best was Quick & Reilly, a leading discount broker, with 66.5 per cent, according to figures compiled by Mr Larry Eckenfelder, who analyses Wall Street firms for Prudential-Sache.

In the first few months after the crash, Wall Street fired between 10,000 and 15,000 people, cutting current financial service employment in New York City to about 150,000. A recent New York University study estimated a further 18,000 people will lose their jobs during the rest of this year.

Several firms, hit by losses, have been swallowed up by competitors. The largest was E.F. Hutton was taken over by Shearson Lehman at the turn of the year after it had lost an estimated \$120m-\$150m in the fourth quarter. The merger made the firm the largest on Wall Street by several measures. Total debt and equity capital of its broker-dealer operations was \$3.5bn at the end

of 1987, compared with second place Salomon Brothers with \$3.3bn, Goldman Sachs with \$3.1bn and Merrill Lynch with \$3bn.

Merrill Lynch remained top in revenues, however, with \$1.4bn in the first quarter ended March compared with Shearson's \$1.38bn.

First Boston has the most spectacular internal fights but it appears to be rebuilding itself. A deep and angry divide was opened by its investment bankers who wanted the firm to sharply curtail its securities trading. They argued the capital would be more profitably deployed in mergers and acquisitions.

When an internal review concluded the firm should remain a full service business, Mr Bruce Wasserstein and Mr Joseph Perella, its star co-heads of investment banking, left to form their own firm, taking many First Boston colleagues with them.

First Boston, with one of the largest mergers and acquisition teams on Wall Street, apparently has enough depth of talent to continue to be a major player. Though great fun for the gossip mongers, the ructions highlighted the vulnerability of Wall Street firms to debilitating internal strife borne of intense personal competitiveness.

Roderick Oram

Top Financial Advisers

* Ranked by amount of transactions, 1987

| Adviser | Amount (\$m) | As % of total | No of Deals | % of Deals |
|--------------------------|--------------|---------------|-------------|------------|
| Goldman Sachs | 63,485.0 | 29.3 | 134 | 3.8 |
| First Boston | 55,091.8 | 25.4 | 174 | 5.0 |
| Morgan Stanley | 42,336.3 | 19.5 | 120 | 3.4 |
| Merrill Lynch | 34,324.5 | 15.8 | 101 | 2.9 |
| Shearson Lehman Brothers | 25,631.7 | 11.8 | 164 | 4.7 |
| Lazard Freres | 24,251.5 | 11.2 | 44 | 1.3 |
| Drexel Burnham Lambert | 22,705.5 | 10.5 | 125 | 3.6 |
| Salomon Brothers | 21,859.7 | 10.1 | 75 | 2.2 |
| Kidder Peabody | 13,519.9 | 6.2 | 70 | 2.0 |
| Dillon Read | 11,167.8 | 5.2 | 42 | 1.2 |

TOP ACQUISITOR ADVISERS

| | | | | |
|-----------------------------|----------|------|----|-----|
| Goldman Sachs | 23,725.7 | 10.9 | 30 | 0.9 |
| Morgan Stanley | 23,494.4 | 10.8 | 54 | 1.5 |
| Merrill Lynch | 18,965.6 | 8.8 | 39 | 1.1 |
| First Boston | 18,973.8 | 7.8 | 48 | 1.4 |
| Salomon Brothers | 13,928.5 | 6.4 | 26 | 0.7 |
| Drexel Burnham Lambert | 13,443.9 | 6.2 | 89 | 2.0 |
| Shearson Lehman Brothers | 12,546.1 | 5.8 | 61 | 1.7 |
| Lazard Freres | 7,391.8 | 3.4 | 25 | 0.7 |
| Donaldson Lufkin & Jenrette | 5,634.9 | 2.6 | 25 | 0.7 |
| Kidder Peabody | 5,447.1 | 2.5 | 29 | 0.8 |

TOP TARGET ADVISERS

| | | | | |
|--------------------------|----------|------|-----|-----|
| Goldman Sachs | 40,042.4 | 18.5 | 105 | 3.0 |
| First Boston | 38,118.0 | 17.6 | 125 | 3.6 |
| Morgan Stanley | 18,976.8 | 8.8 | 67 | 1.9 |
| Lazard Freres | 16,859.7 | 7.8 | 19 | 0.5 |
| Merrill Lynch | 15,358.8 | 7.1 | 63 | 1.8 |
| Shearson Lehman Brothers | 13,928.5 | 6.4 | 105 | 3.0 |
| Drexel Burnham Lambert | 10,241.8 | 4.7 | 63 | 1.8 |
| Dillon Read | 9,478.8 | 4.4 | 36 | 1.0 |
| Kidder Peabody | 8,064.9 | 3.7 | 42 | 1.2 |
| Salomon Brothers | 7,931.2 | 3.7 | 50 | 1.4 |

Institutional fund management

Uncertainty persists

EIGHT MONTHS later, the crash of 1987 inevitably casts its long shadow over institutional fund managers in the US. For pension funds, the lessons are only slowly sinking in but the mutual funds, being more directly tuned to the volatile emotions of the investing public, are forced to adjust to a drastic fall in sales.

For instance, Gordon Binns, who is in charge of General Motors' \$30bn pension funds, considers that many pension funds have not changed their posture since last October - "for the long run I don't think it's clear what the effect should be," he says.

But Arthur Zeikel, who runs the mutual fund operations of Merrill Lynch, is at the sharp end. "Investors had a very disappointing experience," he says. "The process takes time to run its course."

Whatever the longer term uncertainties for pension funds, certain lessons were rapidly brought home by the crash. For example, portfolio insurance, the system whereby sophisticated future market programmes were set up to limit the downside risk of equity portfolios, failed to survive the critical test of Black Monday.

But although some quantitative techniques, like portfolio insurance, were victims of the crash, others came through with more or less flying colours. Passive managers, for instance, continued to outperform active managers who, embarrassingly, have failed to beat the broader stock market indices for the past five years.

There has also been a wave of interest in a technique known as tactical asset allocation through which exposure to the equity market is varied according to interest rate factors. Fund managers using this system last year were automatically shifted away from the equity market in its most overvalued pre-crash phase.

Diversification also paid off. The typical US pension fund is well spread between bonds and equities, with about 40 per cent in fixed interest investments and 60 per cent stocks. So whereas the weakness of bonds was offset by equities in the first part of 1987, the strength of bonds helped to absorb at least part of the dreadful losses on equities in October.

International diversification, though still in its early stages for US pension funds, also rewarded

funds handsomely in 1987. According to Intersec Research, overseas investments held by the corporate pension plans covered by the ERISA legislation rose from \$46bn to \$50bn last year. This was despite the negative effects of so-called "clawback" as funds pulled money back because the dollar's depreciation led to exceeding of overseas allocation targets.

Overseas investment by ERISA funds has risen from only \$2bn since 1978, but is still less than 4 per cent of total assets (and only about 1 per cent for the non-ERISA public sector funds).

he recognises, "some don't have the resources to do it."

At least the \$2,000bn pension fund industry has the advantage of a relatively stable inflow of funds, especially in the case of the faster-growing public sector plans which now amount to around \$600bn. Moreover the new penalty tax on recapturing surplus assets has showed the wave of plan terminations in the corporate sector.

Mutual fund managers, however, face a much more fickle clientele. The pre-crash boom in sales abruptly collapsed, and net sales of equity and fixed income

Mutual Funds

| | Total Industry Assets \$b | Total Industry Shareholder Accounts (millions) | Total # of Funds |
|------|---------------------------|--|------------------|
| 1980 | 134.7 | 12.1 | 584 |
| 1981 | 241.3 | 17.5 | 657 |
| 1982 | 296.6 | 21.4 | 1,026 |
| 1983 | 292.9 | 24.6 | 1,246 |
| 1984 | 370.6 | 28.2 | 1,531 |
| 1985 | 426.5 | 35.0 | 1,843 |
| 1986 | 716.3 | 46.1 | 2,384 |
| 1987 | 769.9 | 54.7 | 2,384 |

"We would consider that over time the percentages would grow from that level," says James Waterman, senior vice president of Intersec. He suggests that the overseas exposure of the average US fund could double to 7 or 8 per cent over the next 4 or 5 years.

Just how such asset allocation decisions should be made is, however, a contentious subject in the US pension fund industry at present. Leading consultant Roger Smith of Greenwich Associates thinks plan sponsors should take strategic decisions much more seriously.

"In the past, investment policy has been too separated from pension policy," he argues. "Plan sponsors are going to have to use a longer-term time horizon."

As for management firms, Mr Smith says many are reassessing their style or philosophy in the light of what happened last year. For a start, they are talking to their clients more often. Gordon Binns of GM also emphasises the importance of asset allocation decisions, and with as many as 60 specialised external managers to look after, he has a considerable task.

"It's not easy. You need proper staff to do it, or you need to find advisers." Among smaller funds,

funds slumped from a record \$144.4bn in 1986 to only \$48.5bn in 1987.

Still, total assets of open-end funds rose from roughly \$720bn to \$770bn in 1987, although about a third of this total represents the liquid assets placed in money market funds.

This year, many of the more aggressive equity funds have been struggling against a steady flow of redemptions. However, it has not amounted to anything like a panic.

According to Michael Loughlin, marketing specialist at Alliance Capital, which runs mutual funds worth some \$8bn, the different distribution systems have shown different results in the aftermath of the crash.

The channels that have held up best have been insurance companies and banks, as opposed to broker-dealers, he says. But brokers have been successful in selling closed-end funds, of which there have been many launched in the past few months, especially in the fixed income sector, where several global income funds have sold heavily in the wake of the depreciation of the dollar.

Barry Riley

Leading managers of underwritten offerings

| Manager | First quarter, 1988 | | First quarter, 1987 | |
|----------------------------------|---------------------|----------------|---------------------|----------------|
| | Amount, \$bn | Market share % | Amount, \$bn | Market share % |
| U.S. CORPORATE OFFERINGS: | | | | |
| Merrill Lynch Capital Markets | 11.7 | 17.2 | 11.4 | 12.7 |
| Salomon Brothers | 9.8 | 14.4 | 13.4 | 15 |
| Goldman Sachs | 8.4 | 12.3 | 9.5 | 10.7 |
| First Boston | 7.6 | 11.1 | 12.7 | 14.2 |
| Morgan Stanley | 7.1 | 10.4 | 8.5 | 9.5 |
| CORPORATE DEBT OFFERINGS: | | | | |
| Merrill Lynch Capital Markets | 9.8 | 16.8 | 8.7 | 11.9 |
| Salomon Brothers | 9.3 | 16.0 | 12.9 | 17.5 |
| Goldman Sachs | 7.8 | 13.5 | 7.4 | 10.1 |
| First Boston | 6.9 | 12.0 | 11.9 | 15.3 |
| Morgan Stanley | 6.9 | 12.0 | 7.4 | 10.1 |
| MUNICIPAL OFFERINGS: | | | | |
| Smith Barney, Harris Upham | 2.6 | 10.7 | 3.5 | 10.9 |
| Merrill Lynch Capital Markets | 2.5 | 10.2 | 2.8 | 8.7 |
| Shearson Lehman Hutton | 2.3 | 9.4 | 2.0 | 6.4 |
| Goldman Sachs | 2.0 | 8.2 | 2.1 | 6.6 |
| First Boston | 1.9 | 7.7 | 1.0 | 3.0 |



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SECTION IV

FINANCIAL TIMES SURVEY

The expansion of the economy and its increased focus on service industries has encouraged a rippling surge in rental growth from London into the provinces. But, reports Paul Cheeseright, Property Correspondent, developers must now provide quality as well as quantity

Demands and needs change

THE MARKET is buoyant. The highest percentage since 1981. Finance is flowing in. The development boom is rippling out of London. It looks as if the office property sector is riding a boom. Like all sweeping generalisations though, this one needs some qualification and the operative words are "it looks as if..." A steady narrowing over the last year - 7.5 per cent last summer, 7.4 per cent last winter and now 7.2 per cent.

But what happens in London does not necessarily happen in Liverpool and the national figures are weighted by the heavy ownership of monitored property in the London area. The development and investment cycles of the London and regional centres are not the same thing, although it is true that there is a ripple effect set off by London.

Partly this ripple effect has been caused by the spread of the financial sector. Partly it follows from the spread of growth out of the South East. But the office sector movements in the Midlands and northwards are at the same time the result of growth in the indigenous economies.

It is necessary then to consider the London market in isolation. But the London market itself is fragmented, traditionally divided between the City and the West End. That division, however, has eroded in face of the strong demand for space which has pushed up rents towards the £70 a square foot level in the heart of the City and to demands for over £90 at Lansdowne House in the heart of the West End. At the same time there has been a strong rise in rents in what was once a sort of nether buffer zone - Fleet Street and Holborn.

It was the demands of the financial sector, responding to the possibilities of expansion inherent in market deregulation that set up the high level of demand for space in the City. That demand set off a development boom which is now starting to work its way into the system in terms of available space. Supply and demand in the con-



Office Property

ditions of the Square Mile is expected to balance out by the end of the decade and while the evidence is not conclusive there is a growing body of opinion which holds that rents have probably reached a plateau.

That does not seem to be the case in the West End, where the property units tend to be smaller and the development opportunities less, because of the widespread need for conservation. Arguably the development cycle in the West End, where the nature of the market demand is in any case wider than the City, is running behind that of the Square Mile.

But both will inevitably be affected by the geographical expansion of the office stock. One of the reasons behind the development of Canary Wharf, in London Docklands, by Olympia &

York, is that there is scope in London for a third office centre. But office development in London Docklands is not only not reached the sort of figure which would make developers confident enough to chance their arm or the investing institutions more confident about investment.

Often, however, space has been tight and because there has not been the supply available to stimulate the market, rental levels have been static. Where space has become available - South Manchester and Mercury Court, Liverpool, for example - this has allowed the market to break out because there has been a means of expression for latent demand.

Investment funds are now moving out of London looking for a home and more consideration is being given by portfolio managers and private individuals to regional office investments than a year ago. The increasing availability of funds is likely in itself to be a stimulus to the develop-

ment market.

One reason why there has been a boom in central London and its fringe areas has been the willingness of the banks to provide development finance and the readiness of the investing institutions to buy the product.

Office development and office investment has been a feature of the readiness of the banks to lend and the institutions to invest. Net institutional investment in property in the last quarter of 1987 was £738m, the highest figure for years, while bank lending to property companies rose to £1.6bn from £1.3bn over the first quarter of this year.

However, the banks and institutions are as aware as any of the dangers of overheating in the central London market, especially given the lower level of trade in, and the rationalisation of, the securities industry following last October's stock market crash. As well, the supply-demand situation has acted as a warning against high-priced fringe products.

All of this has led to money seeking a new home. Some of this has gone into the provision of office facilities outside the London area but within the influence of it. Thus development has snaked down the motorways leading out of London, especially on the south and west sides, but with increasing force on the north, north east and south east sides.

Outside the established urban centres, some of this money has moved into the provision of business parks, the spread of which is an increasingly powerful phenomenon on the office scene.

To some degree, the growing popularity of business parks for companies who have no immediate need to be in a town centres a reaction against the problems of urban working and living. Accommodation is often cheaper and the surroundings are more leasured and spacious.

The business park market has

turned to page 6

CONTENTS

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- Docklands: birth of a strapping baby 2
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- Picture: Rosshugh Stanhope's Broadgate development at Liverpool St - quintessence of the City boom



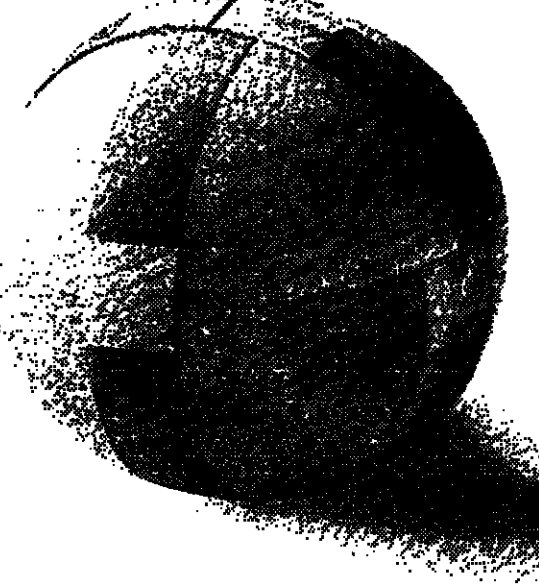
For the City Office picture - see Page 5.

Edward Erdman complete the office property picture

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OFFICE PROPERTY 2

Here, and opposite, David Lawson looks at the London scene
Practically a single market

MAKING distinctions between the separate parts of the London office market is becoming more difficult every day. Only a couple of years ago the small cluster of financial buildings around the Bank stood supremely expensive and inviolate, obeying rules quite different from the rest of the metropolis, let alone the country. A short taxi ride away through the twilight area of Holborn, the West End was like another world, with a much bigger stock of space playing second fiddle in the wealth stakes. In the other direction, the wide open spaces of Docklands were literally a different world. Tenants and devel-

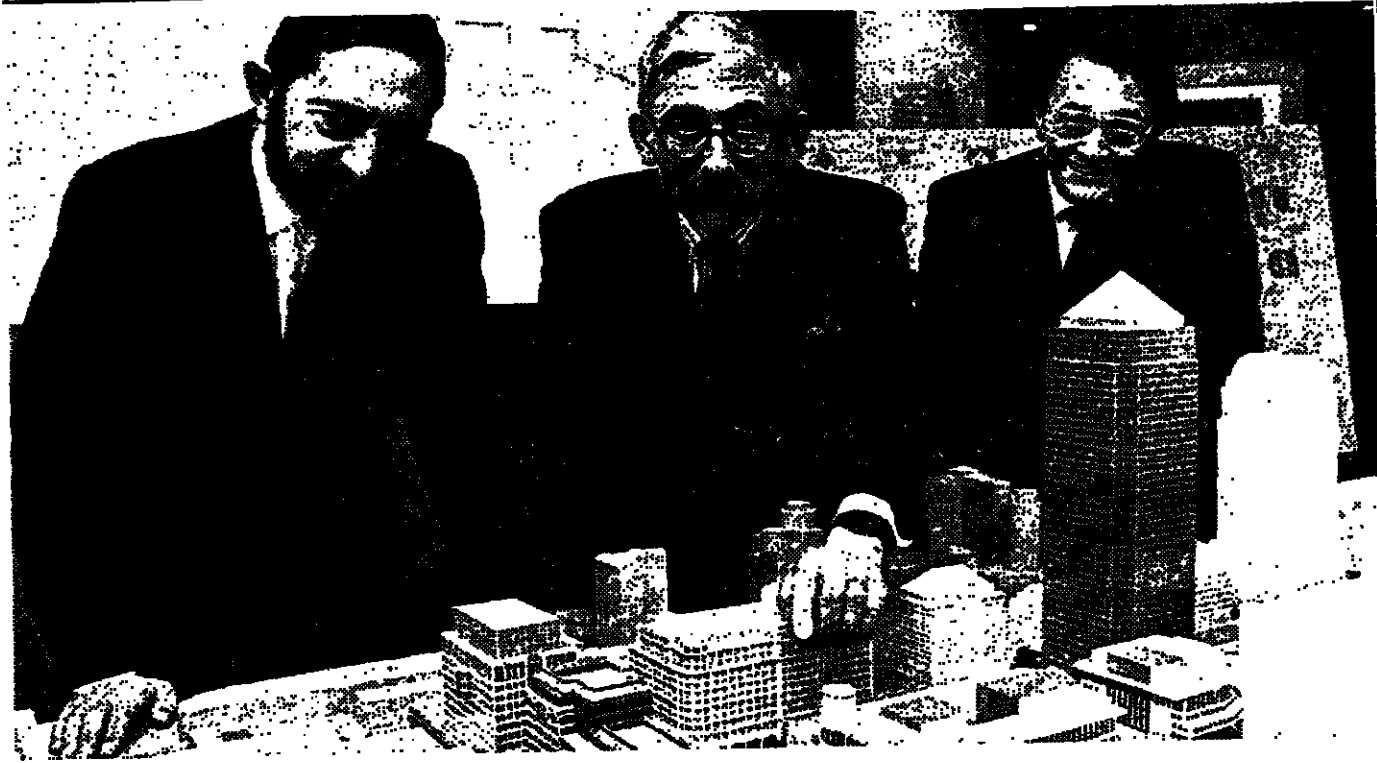
opers desperate for space would as soon go to the dark side of the moon as to the acres of available land a step down the road.

It took a bang and a crash to bring these three aloof neighbours together. The Big Bang drove big tenants out of hallowed City ground in search of the large buildings they felt they needed - yes, even unto Docklands (perhaps).

The stock market crash pricked the balloon carrying the City to even further heights of wealth. But as it hovered, the West End continued to float upwards.

Today there is practically a single London market. A financial group is as likely to locate in Berkeley Square as Lombard Street; a firm of solicitors will be found in one of the giant financial factories on the City fringe rather than out in Victoria (although the rent may have been cut); and an insurance broker will be looking forward to a view over Millwall Dock rather than the Lloyd's building.

But each area still has its foibles and bears separate examination, if only to determine how similar these worlds are becoming.



Mr Paul Reichmann (left) of Olympia & York; Sir Roy Strong, adviser to the developers; and Mr Michael Dennis, head of the project

Docklands

Birth of a strapping baby

THE CONCEPTION was spectacular, the pregnancy difficult and the much-postponed birth frantic. Now the neighbours wait with bated breath to see what ructions the giant infant growing in the Isle of Dogs will cause to their comfortable routines. Canals are still divided about how Canary Wharf will fare. Its adoptive parent, Olympia & York, is convinced that London needs

such a strapping child to prosper as a world financial centre. The Canadian company will certainly nurture its charge to a bulky 5m sq ft of high-quality office space, because that was the price of the adoption papers signed with the London Docklands Development Corporation.

Whether it grows to twice that size as planned may depend on how many playmates it attracts. Some are already showing curiosity about the new baby. Smaller companions born with a lot less fuss such as Harbour Exchange and Heron Quays have started to prove popular, attracting computer centres and insurance brokers. There is no logical reason why others will not follow once they get up the courage to leave home.

But the market will not lose its suspicions until someone with a real pedigree takes the plunge. Perhaps a footloose blue-chip bank such as the Midland, already frustrated in its wish to take the 1m sq ft second phase of London Bridge City while the government holds up planning permission.

Those suspicions may last for a while, because some major financial institutional tenants could postpone their decisions on new premises because of the surge of space which is planned to come on stream around the City fringes at the same time as Canary Wharf matures in 1990. Why jump in now when they can drive a better bargain later?

But not everyone can wait. Many insurance concerns which took space on the eastern fringes of the City at around £15 a sq ft will soon face the penalty of the boom in values since then. Pressure to move out will be high when rents are reviewed to more

than double that level, says Peter Hill of Debenham Tewson & Chimcocks.

As a partner in one of the agencies appointed to let Canary Wharf (with Jones Lang Wootton), his views might be considered biased. But there is no doubt that professionals are more sensitive to rent levels than the financial groups they are replacing in the City letting market. Partners are very aware that they are spending their own money, not a company's.

And as Jeremy Helsby of Savills points out, the insurance industry is going through a period of overcapacity and reduced margins, while the weakness of the dollar is causing concern to some underwriters. The relatively cheap occupation costs of less than £20 a sq ft in Docklands will be appealing. Even the slowdown in City rents cannot hide the massive differential.

The Reichmann brothers who own Canary Wharf are convinced that front-office operations will flock in. Even the development's supporters do not go that far, planning for a mix of back-office and general business operations and perhaps a few overseas banks. Early occupation will be essential to success because of the competing central London schemes in the pipeline, says Rodney Petty of Weatheralls.

In New York the Reichmanns overcame that problem by taking buildings off the hands of city centre tenants as an incentive to bring them in. So the City could face the double threat that not only will the Isle of Dogs provide up to 3.5m sq ft of space before 1990, the bounceback affect could throw empty buildings on the market.

West End

Set to outdo even the City

THE PROSPECT of taking centre stage seems appropriate for an area so rich in theatrical tradition as the West End. Agents have been predicting since the October crash that the time had come for Westminster to take the limelight from its neighbouring City, but events have been moving even faster than they could have forecast.

Better years of being left trailing in the wake of prima donna performances by the Square Mile, parts of Mayfair will now set back tenants almost as much as they would pay to be in the shadow of the Bank of England. Agents Hillier Parker predict that within a year the West End will for the first time in history become more expensive than the City.

The two areas now sit like twin rent mountains, towering over everything else in Britain. Between them runs the shallower trough of Holborn, but even this is filling as demand spreads outwards like sand settling off a peak. Land Securities has pre-let its 114,000 sq ft Salisbury Square building to Post Marwick, setting a new tone for the area, and the colonisation of Fleet Street by international banks creates a high-rent strip joining the two cities.

If the metaphor is switched from rent mountains to potential office supply, the real reason behind West End and mid-town revival becomes clear. While the City has development schemes lined up to the horizon, the West End faces at least another couple of barren years.

Meanwhile, demand keeps rising in line with a general expansion of the economy. Big companies want desperately to keep their flagship offices in the area but find it hard to locate the right buildings. Smaller ones are being elbowed out as multi-let premises are redeveloped to take advantage of the new bonanza.

Supply in Mayfair is almost permanently restricted by the constraints of history (Westminster as a whole contains more than 10,000 protected buildings and three-quarters of the area falls into conservation zones). The clampdown on "temporary" office permits coming up for renewal in 1990 makes the prospects even worse, with about half the 1m sq ft likely to revert back to residential use through deals between planners and landlords like Grosvenor Estates and BP Pensions.

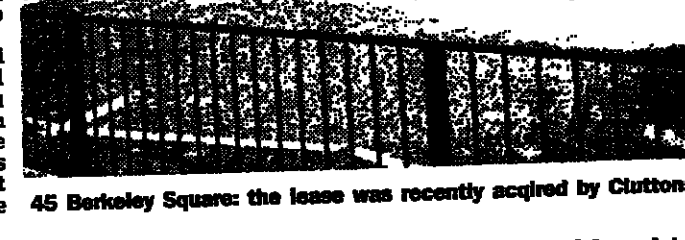
The laws of supply and demand dictate that rents must rise, and so they have. Last year they boomed by 50 per cent and prime levels now easily exceed £30 a sq ft. Weatherall Green & Smith pick out the classic example of Queen's House in St James's, let exactly a year ago for £38.50 a sq ft and now back on the market at £54.

The upsurge is widespread across the West End. In 1986 Salomon brothers were greeted almost with a hostile parade after paying almost £20 a sq ft for Greycoat's Victoria Plaza development over the station, showing how financial groups were set to colonise the area and raise values after years of over-supply and apathy.

Within a year the streamers were out again for Nikko Securities and First Bank of Boston,



45 Berkeley Square: the lease was recently acquired by Citibank



which seemed to confirm the trend by paying the then astounding rent of £28.50 a sq ft in Victoria Street. But the balloon refuses to stop rising. Sub-lettings in Victoria Plaza are now rumoured at £38 a sq ft. But the deal everyone is waiting to see consummated is for Legal & General's 175,000 sq ft Lansdowne House overlooking Berkeley Square. Agents Richard Ellis and Weatheralls are still keeping mum about a possible letting, but the market now believes space will go for close to £32 a sq ft - anything on this scale seen so far in the City. So much

All this joy for landlords is more a tale of woe for smaller tenants. Many face the fate of their cousins in the City, frozen out for lack of space or the means to pay such rent levels. Reviews are now awaited with horror by many businesses whose outgoings were last set during the slump of five years ago.

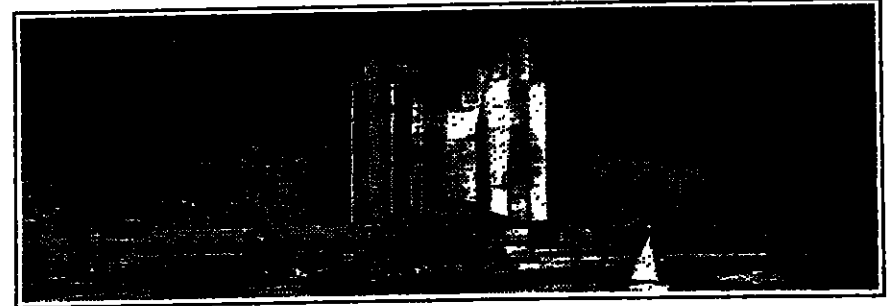
They cannot escape the pressure in hideaways like Soho, now turning into a fashionable office location. Covent Garden also showed its stripes when the proposed new Exel headquarters was relet for the equivalent of £37.50 a sq ft to Schroder Wagg - a 30 per cent rise in less than a year and a 100 per cent increase on the original funding level.

The Strand is already well colonised by well-heeled City expatriates. In fact it contains only the major West End casualty of the crash, Manufacturers Hanover, which took over the Adelphi and then decided to be snapped up by the sort of professional firms which have always provided the bedrock of West End business and far outnumber the financial groups that grabbed the headlines when the Big Bang pushed them out of the City.

Perhaps the one way out is into refurbishments north of Oxford Street towards Euston and Marylebone Road, or in the other direction to Pimlico and Waterloo. Michael Dow of Jones Lang Wootton sees these as the next high-growth areas with displaced tenants bidding up rent levels.

Farringham Station could also repeat the impact that Liverpool Street has had on the City, although on a smaller scale, with schemes for more than 500,000 sq ft of offices on the stocks for the goods yard and canal basin. Weatheralls are also cogitating about what to do with its surplus land around St Mary's Hospital. Whether smaller tenants will get a look-in remains to be seen. There are plenty of big fish still swimming around in the pool. The question is whether they look west or east for a net to jump into. Docklands casts a long, long shadow.

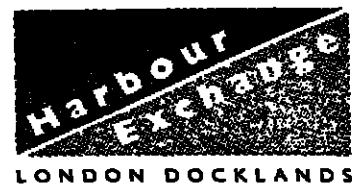
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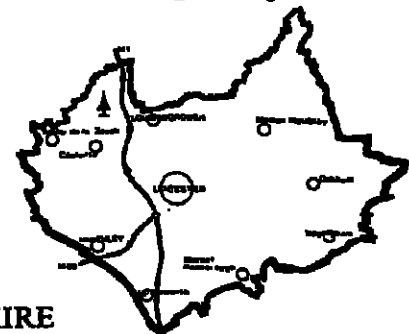
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OFFICE PROPERTY 3

Demand for new office accommodation in the City remains high, despite last October's Big Crash. Even so, . .

Square Mile space set to exceed requirements

EAR PLUGS would be a useful accessory to the Filofax in the City nowadays. You can hardly hear yourself think for all the background noise. First there was the Big Bang, then the Big Crash; and behind it all the constant thunder from construction of ever more office space.

The wider economy proved impervious to City woes. It kept growing and swelling demand

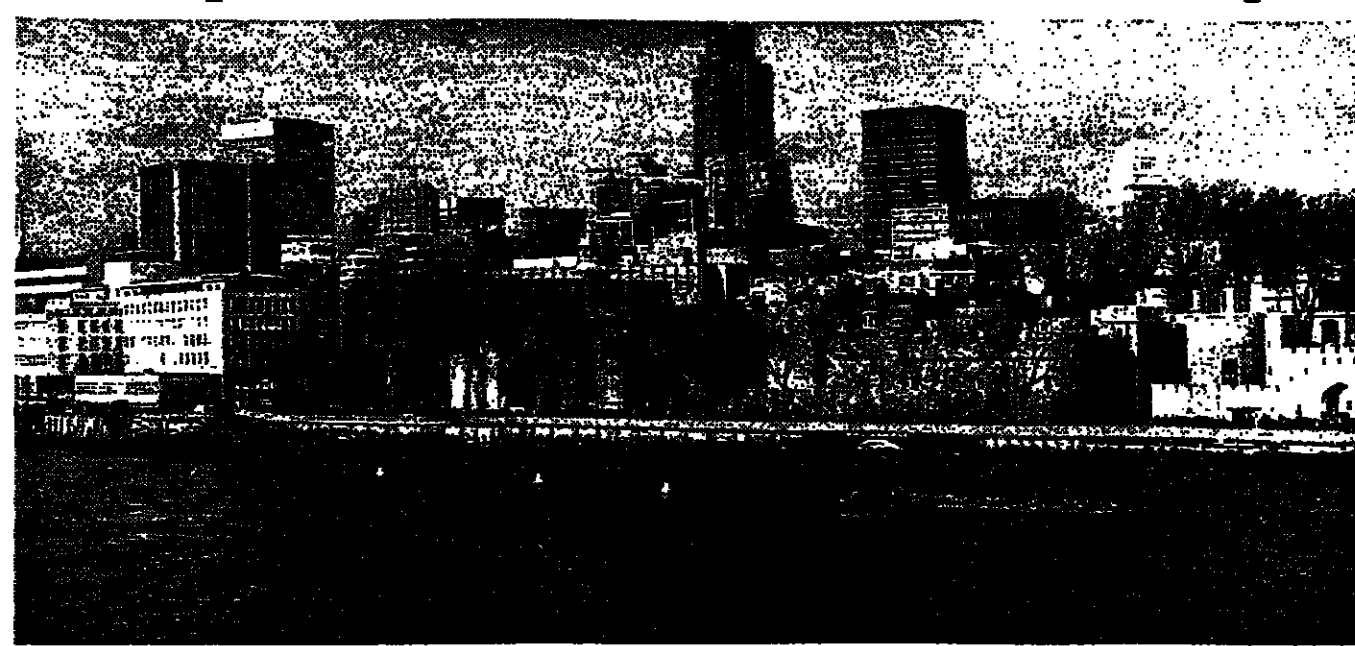
Demand and supply took off as tenants and investors stocked up for a seemingly bright future. The crash was a heart-stopping surprise, however, shocking many into either panic or paralysis. Lettings ground to a halt after Black Monday as potential tenants took a hard look at their future. Rents which had almost doubled in little over a year of seemingly insatiable demand for space suddenly ground to a halt.

seemed to have changed. Some financial groups sacked staff and sub-let bits of their shiny new buildings, but the wider economy proved impervious to City woes. It kept growing, swelling demand for the services of accountants, solicitors and other professionals, who jumped forward in the queue for some of the new office space.

There are fears, however, that even this growing band may not be sufficient to take up all the space due to be completed over the next few years. The wheels of development are difficult to get rolling in Britain, but once on the move they are hard to slow.

Demand has not collapsed as the Jeremiahs predicted, but it has faded. Rodney Petty of Weatherall Green & Smith has cut estimates of potential requirements from 7m to 5m sq ft since last October, with half of that coming from professional firms. Rents which grew 45 per cent in the City core and 30 per cent on the fringes last year have slowed to a canter, says Hillier Parker. In the six months after the crash levels rose only 4 per cent in the centre and 7 per cent on the fringes.

Mentions of £70 a sq ft as the prime rate are common, but apart from a few City core sites and a certain well-known firm of surveyors which paid this, much for its new offices - little



The famous Square Mile: The City of London seen from Tower Bridge

evidence exists for such optimism (or pessimism for tenants). Rumour is rife however of a £87 letting of 64 Cornhill. The real benchmark was set in the £40m sale by Weatheralls of 51 Moorgate for Wates City to Westdeutsche Landesbank. Cal-

culated at a 4.8 per cent yield, this equates to a rent of around £58 a sq ft, the same amount paid by Westpac to BP Pensions for 75 King William Street in the most significant straightforward letting of this year.

Some look on these deals as confirmation of continuing confidence after the crash. But in relative terms they are a blow to the City's pride, as they could both be topped by a West End letting this summer. Lansdowne House in Berkeley Square is likely to go for close to £52 a sq ft. For the first time in history, the streets of gold around the Bank will no longer be the most expensive piece of real estate in the western hemisphere.

Doubts about the future of some proposed schemes are beginning to harden as available space in the City/Holborn area climbs over 2m sq ft - double last year's average. In May alone, the collapse of the James Capel deal in Broadgate plus a stream of second-hand offices boosted supply by 30 per cent, the largest monthly jump for years, says Debenham Tewson & Chinnocks.

Up to 5m sq ft will still be available by the end of next year and another 7m sq ft will come on stream in 1990 according to Mr Petty. And there seems little let-up in the treadmill. City plan-

ners gave the nod to five schemes totalling more than 2m sq ft at one meeting in May.

The City is reaping the harvest sown among those planners a year or so ago by fears that it would lose out to Docklands as a major financial centre. Permission was given for around 12m sq ft of offices - 10 per cent of the total stock - in the run-up to the crash.

Overall, Mr Petty sees something like 16m sq ft of potential supply waiting in the wings. For instance, Rosehaugh Stanhope plans wholesale redevelopment of Holborn Station and Ludgate Hill. The Bill to release Spitalfields is sailing through Parliament, and the controversial Paternoster Square scheme looks more realistic since Moundleigh's Tony Clegg took sole charge. Meanwhile, the shadow of another 5m sq ft at King's Cross waits on the horizon.

How much of this space will see the light of day in the near future must be questionable, particularly with the threat of almost 3.5m sq ft coming up for grabs in the Isle of Dogs by the end of the decade. Two big schemes, No 1 London Wall and nearby Moor House, have already been pushed onto the sidelines. Britain's biggest property investor, the Prudential, cannot

come on stream in 1990.

All this extra space will give tenants increasing power over landlords in future and maybe hold companies in the more traditional city locations. Rent concessions - rarely admitted in the publicity surrounding lettings - are already emerging as landlords try to get tenants tied up before the flood.

This tougher market could also force developers to give up the idea of shell-and-core schemes, finishing off buildings instead. They will have to give better quality and try to get a wider bag of tenants by breaking up schemes into smaller packages, says Peter Hill of Debenham Tewson & Chinnocks.

Overall, the City agents are remarkably calm about the impending torrent of new space. Even discounting their natural bias, they have some justification for not jumping out of windows. Michael Soames of Knight Frank & Rutley points out that at least five companies are seeking buildings of 500,000 sq ft or more. Only one proposed City scheme could meet that need - the mock Houses of Parliament between Tower and London bridges planned by St Martins Development. But that has been held up while the government studies the plans.

In any case, developers are more responsive to real market

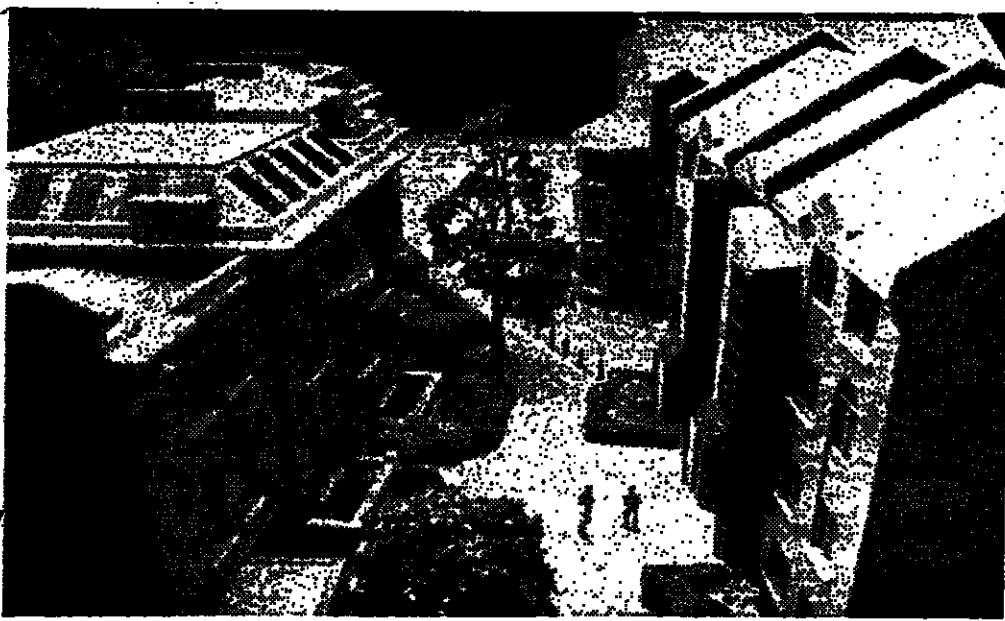
conditions than in the bad old days of chucking up blocks and waiting for a tenant, says Peter Hill. Much of the space they are planning to the end of the decade is targeted at pre-letting.

Demand will still outstrip supply by more than 3m sq ft next year. In the near future, anything over 25,000 sq ft will remain in short supply, with a very limited choice for anyone looking for buildings of more than 100,000sq ft. Jeremy Helsby of Savills

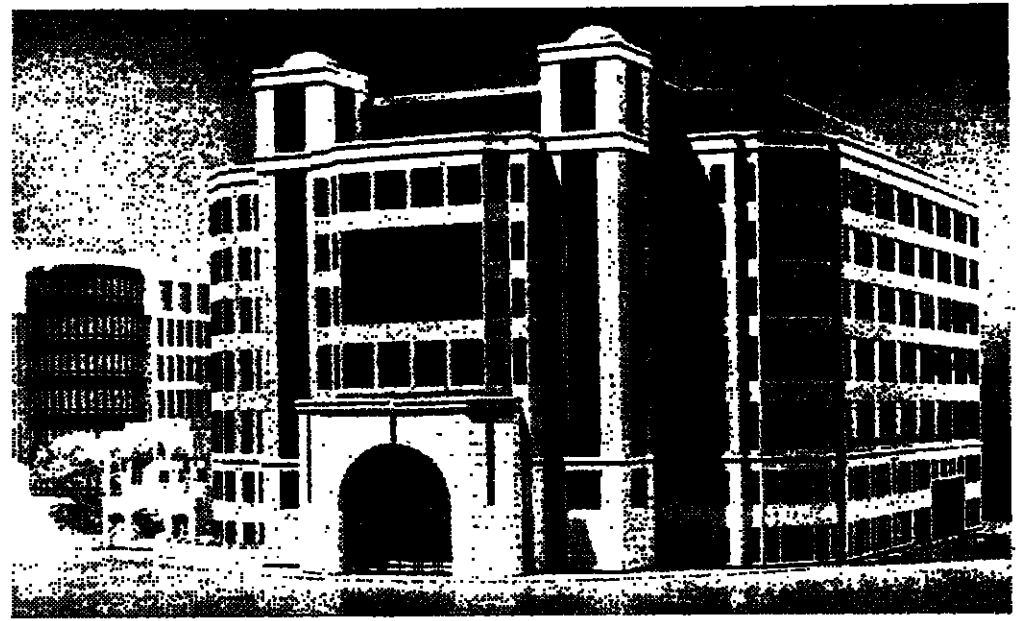
Rent concessions, rarely admitted in the publicity surrounding lettings, are already emerging

claims this should keep rents "firm" to the end of the decade.

Beyond that, with Docklands space coming on stream as well as other City fringe schemes maturing, he is as unwilling as anyone else to make hard predictions. The one thing which seems certain is that the City will be a more welcome place for tenants. Ironically, it may even elbow out Docklands as an alternative location for financial groups fleeing an increasingly expensive West End.



Model of the Ladbroke Group's recently-announced Angel Gate office village, City Road, ECL.

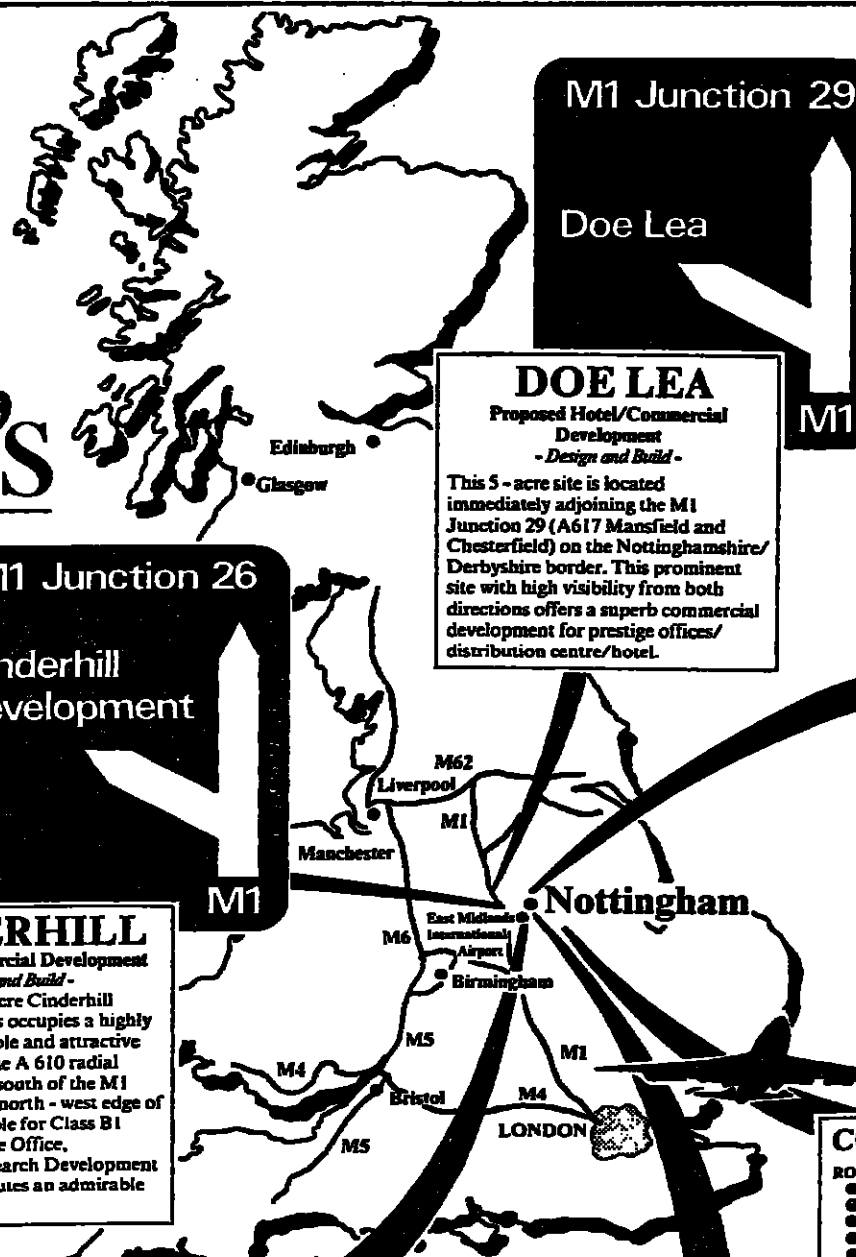


Phase 5 of Rosehaugh Stanhope's Broadgate recently acquired by Bankers Trust company

Nottingham The Centre of the Country's Investment Opportunities

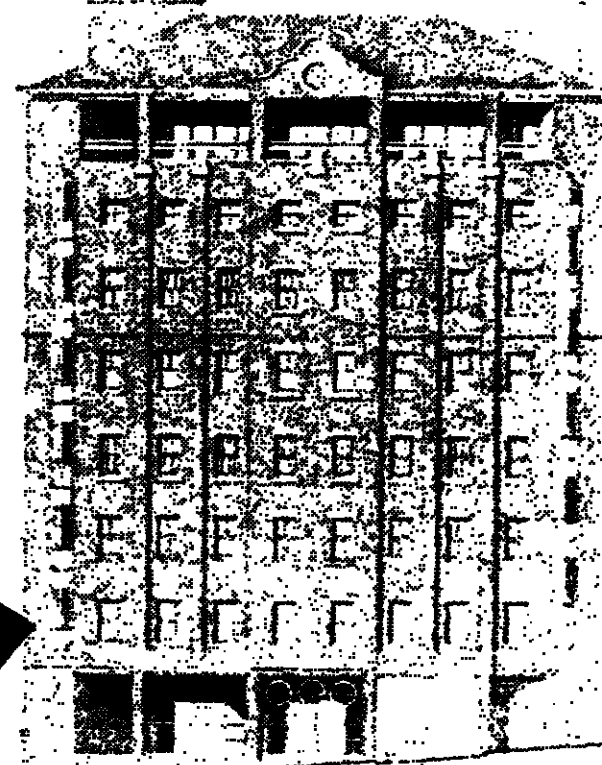
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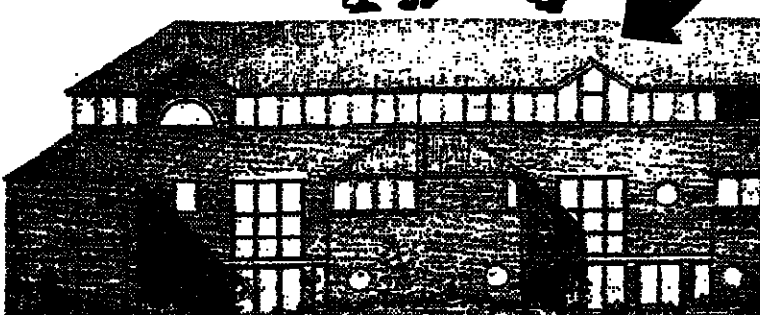


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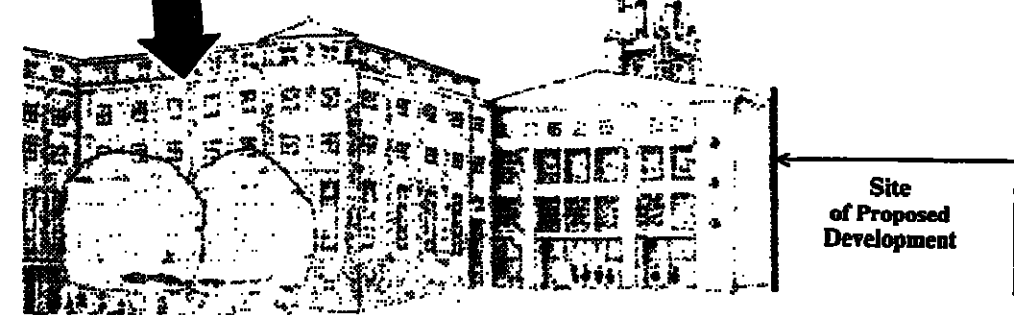


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OFFICE PROPERTY 4

With the equity market looking less stable, institutional investors have revived their interest in property

Offices become a natural haven for investment

A STRONG flow of funds has been moving into the office property market. Investment interest has been increasing. Bank lending for development in the sector has been rising.

Just over half of the institutional investment in the property sector has been going into the office sector and this movement has chimed with a higher level of activity from owner-occupiers. At the same time there has been increasing competition among the banks to provide development finance for a sector which is responding to the demands thrown up by economic growth.

The office sector tends to lag behind the general movement of the economy and after relatively modest total returns between 1982 and 1986, there was a surge in values last year. Office property has therefore been a natural haven for investment money.

But property returns have been increasing at the same time as equity returns have looked less stable. The stock market crash of October 1987 hastened the return of investment funds to the property market.

As capital values have been pushed up and rental growth, led by the central London office sector, has spread outwards, property developers have been able to exploit the search by banks for fresh lending destinations.

Although there were signs immediately after the stock market crash that the banks were taking a more cautious attitude towards some London projects, the aggregate of bank lending to property companies has not diminished. By the end of the 1988 first quarter, the total amount of bank lending to property companies had jumped to over £10bn from £13.5bn at the end of 1987. Nearly half of that had come from retail banks, but there was a growing proportion of lending from foreign banks, which accounted for over a third of the total.

Although the Bank of England does not break down the figures into projects, it is a fair assumption that at least 40 per cent of the total has gone to office projects.

The centre of this activity has been the London area. Foreign banks generally are less comfortable with lending in the regions,

of which they have had little experience, although latterly there have been indications of an appreciation that lending opportunities might be advantageously pursued outside the M25.

The competition between the banks has led to more innovative forms of funding, frequently based on experience of property financing from the US.

The large property investment companies like Land Securities and MEPC, each with extensive office interests in the London area, have been able to take advantage of lower interest rates to raise funds through commercial paper issues and there has been a flood of debenture issues in the sector. But there has also been an increasing trend among development companies to move

have a heavy representation of foreign banks within the syndication. The concern is related to uncertainty about whether the foreign banks have enough experience of the domestic property market to make prudent appraisals.

Concern about the spread of non-recourse lending was expressed a year ago by Mr Robin Leigh-Pemberton, Governor of the Bank of England, in a speech to the British Property Federation. The Bank continues closely to monitor the situation although it is not on battle alert.

The point here is that the strength of the market has meant that so far there has been enough investment interest to buy completed projects - indeed there has been a good deal of institutional pre-funding - and a continued search by office users for new space.

To put it another way, the strength of the economy and the movement of investment trends have combined so far to keep the sector clear of trouble.

A major factor here has been the gradual shift in the position of the financial institutions. Although there have been some - Prudential, Norwich Union, Standard Life, Electricity Supply Nominees, Postal, the BP Pension Fund, for example - who have shown a continued commitment to property, investment in the sector has been sluggish.

This changed in the second half of last year, and in the last quarter there was net institutional investment of £738m, according to the official figures. Also Fletcher King, chartered surveyors, reported that a survey of 30 portfolio managers revealed a virtually doubling of asset allocation to property between October 1987 and February 1988.

The first results of the Investment Property Databank's analysis of institutional property holdings showed that at the end of last year 54.5 per cent of them were in the office sector. These office investments were weighted towards London and the South East.

Last year, IPD said in its provisional findings, the institutions received a total return of 27.1 per cent on their office investments.

out of London. In the regional centres much of the development and investment has come from local sources, not least from owner-occupiers.

This change, scattered though it might be, in the institutional view of the market has happened over the last year and has been further encouraged by the stock market crash of last October.

Further investment opportunities should start to emerge later this year through the unlisted property market on the Stock Exchange. The first issue, the quotation of the preferred shares in Billingsgate City Securities, a single asset property company which owns a City of London office building, is now trading. This is likely to be followed by the launch of property income certificates.

Although the range of property to be offered on this new market will not initially be extensive, it will contain more office buildings and investment in them will be possible through the commitment of relatively small amounts of finance. This should open a new investment window for the smaller funds.

Paul Cheswright

Foreign banks are less comfortable lending in the regions

borrowing off the balance sheet.

Joint venture companies tend to a particular project are established and they become associates of the parents. Loans, often on a syndicated basis, are set up on the basis of the security of the project itself, rather than on the security of the borrower.

This spread of non-recourse or limited recourse lending, which leaves the borrower unexposed but which gives the banks the project if charges are not met, has been used extensively to fund the various phases of the Broadgate office complex, under development by Rosehaugh Stanhope. It has cropped up, in another recent example, in Speyhawk's financing arrangements for a building over Cannon Street railway station. Both of these examples are in the City of London.

But there has been concern that, while development finance has been seen to be plentiful, there are not enough investment funds available to provide an ultimate buyer for the completed projects - to provide, as property people say, a take-out.

There has also been concern about the level of foreign bank lending in the sector. And most of the large non-recourse loans



County and District Properties' Concept 2000 development at Farnborough: the kind of quality project which is encouraging funds out of London

Capital growth was 20.3 per cent and income growth 9.4 per cent. The growth in rental values was 2.4 per cent.

As London property has become more expensive and as

the central London development boom has responded to strong demand, there is some evidence that the institutions have been looking elsewhere for new office investment, noting that demand

has also increased in centres like Glasgow, Manchester, Birmingham, Leeds and Bristol.

It would be wrong at this stage to speak of a regional surge, but the funds are beginning to creep

out of London. In the regional centres much of the development and investment has come from local sources, not least from owner-occupiers.

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Paul Cheswright

BUSINESS PARKS have opened up new perspectives for the office property market. The pace of development, especially in the southern part of the country, has meant that tenants searching for accommodation are no longer confined to urban areas.

But consideration of the role of business parks on the markets runs immediately into the problem of definition. The word "park" has been freely used to denote a couple of buildings in the suburbs separated from a main road by a few trees. But it would be more accurate to see business parks as outside urban areas.

They would tend to be made up of low-storey buildings spread over a campus of parkland, with plenty of car parking space. The atmosphere would be at least semi-rural. Ideally they would be near a motorway. There is nothing hidden about them; they need good communications.

Development of such parks purely for office use is a comparatively recent phenomenon in the UK, although not in the US, whence the concept came. But there have been three key factors behind their spread.

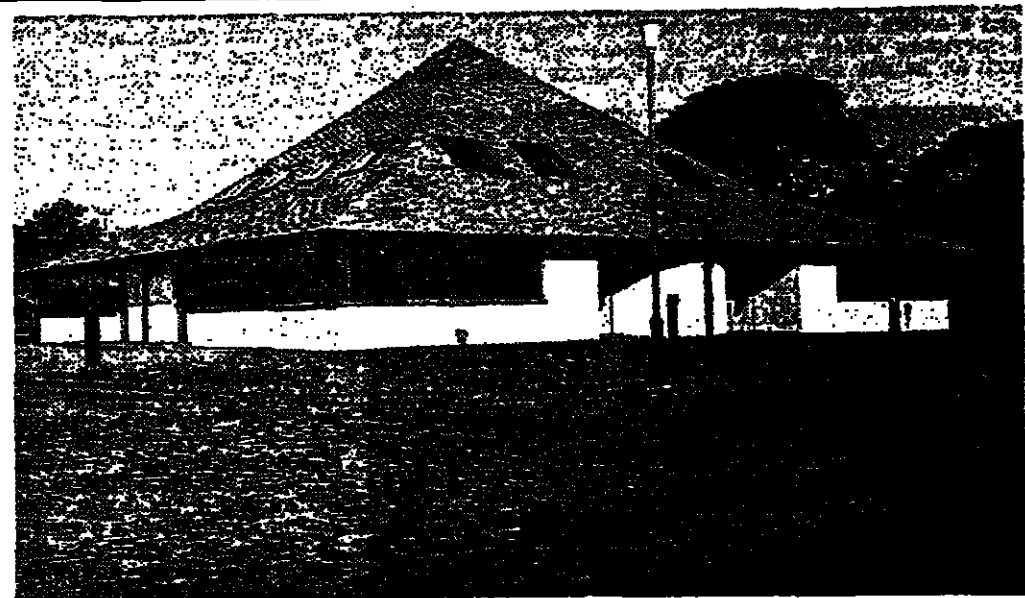
The first has been the general growth of the economy which has both prompted a rise in the demand for accommodation and hastened the expansion of high technology industries, on which the concept of the parks has been based.

The second has been the change in the Use Classes Order, which broke down the divisions in the categories of property use by creating a new commercial class - B1 - meaning that property hitherto used for industrial and research purposes could be used for offices.

The third has been a growing disillusion with urban conditions of congestion and the relatively high prices that have been demanded for accommodation in traditional centres. The general argument in favour of a business park is that there is no point in enduring the urban difficulties if there is peace and quiet available in the country at a cheaper price.

Pulling these factors together there is thus a new flexibility both in the provision of space and in the likely nature of the demand for it. Not surprisingly the parks are beginning to spread.

This spread starts from the London periphery, where there are projects like Mountleigh's Stockley Park, still one of the biggest envisaged, and fans out down the motorways. As Knight Frank and Rutley, chartered surveyors, noted, virtually all the



English Estates' highly successful Lakeland Business Park, Cockerham, Cumbria: fully let before completion

Business Parks

Rural perspectives

space in the South East is west of the M1 and M23.

"It is ironic that just as town centres are running out of space, out-of-town business parks are maintaining the momentum of development to the west of London and delaying the move of development eastwards that regional policies would like to see and some developers and investors are anticipating," KFR said.

Monitoring the rental growth of high tech buildings, which form the basis of the current concept of business parks, Fuller Peiser, chartered surveyors, noted that the fastest growth has occurred in the West London and Reading areas, followed by Hemel Hempstead and Basingstoke.

At the same time, however, there is evidence that the established market to the west of London is beginning to spread eastwards. This has been noticeable in the take-up of space at Mr Nicky Phillips' development at Luton Fio and in the plans that have emerged for a major new business park at West Malling in Kent to be developed by Rouse and Associates.

Certainly the plans in Kent reflect the business prospects which are seen as likely to emerge with the completion of Eurotunnel. Proposals for major

mixed developments in the Ashford area, now in the planning process, all contain a business park element.

While it is true that the focus of business park activity has been towards the west of London as far as, say, Aztec West, the Arlington property outside Bristol, and towards the south down the M3 and along the M27, the spread has also moved north.

Plans and developments have now come through in Birmingham and Coventry, in Crewe, and near Teesside where Cameron Hall Developments has advanced a project for a business park on a country estate once owned by the Londonderry family.

All these are new developments but now that the Government has posted a new Use Classes Order there is the scope for changing existing industrial parks, although it is true that the planning authorities are not automatically accepting changes.

One of the companies which can benefit from such changes is Slough Estates. The new Use Classes Order, it said, enables it and other companies "to respond to the increasing demand for office space unfettered by out-of-date planning restrictions, and for the first time allows a

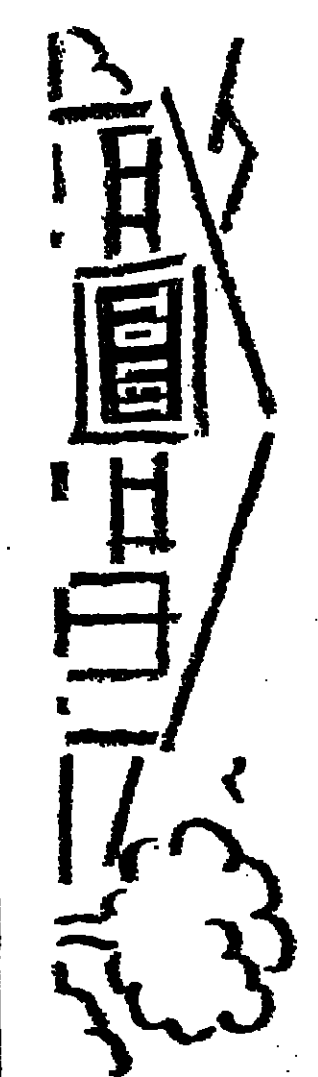
wider range of uses to be contemplated for land hitherto zoned for industrial premises."

But the market is in some turmoil. Institutions and property companies - Prudential, Standard Life, Arlington, London and Edinburgh Trust, St Martins Property, Sberaton, Slough Estates, Speyhawk, Trafalgar House and so on - have been moving both to meet existing and create new demand.

The question is whether, in areas like Reading, the plethora of their projects is excessive for the likely demand. Much will depend on the future movement of the economy. But with increasing space likely to become available it seems likely that rent increases are likely to be restrained.

Nonetheless, the response of the property companies is an indication of the ferment of economic activity, especially in the South. It is one of the factors underpinning the demand for housing in the environmentally sensitive areas that latterly has set off such furious debate in planning and political circles.

Paul Cheswright



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OFFICE PROPERTY 5

Rents are rising again with the prospect of space shortages in key areas

Change of fortune in the main provincial centres

THE STUBBORN shadows of empty office buildings have almost disappeared from most of Britain's main provincial centres after years of blanketing out the sunshine of a steadily improving economy. Rents are rising again as the prospect of shortages of space becomes a reality.

Suddenly, it has become economic to build again in places where the returns were just not viable, and developers are digging out their old road maps to find the quickest routes to places such as Bristol, Edinburgh and Birmingham.

Even Liverpool has found some fans after years of stigma and rejection. Sometimes the outsiders are too late. Locals, and the few developers who had the courage to stay, have waited too long to allow others to steal their thunder. That leaves the prospect of barren times for tenants hunting for fast-disappearing space in the next year or so.

That also means pressure will continue to build up as companies are frustrated from expanding regional headquarters, so the feast of space set to come on stream in the 1990s could be booked up long before it is finished.

The stock market crash is also partly to blame for rising interest from developers. When the earthquake hit the City, half-forgotten rules about diversification around the country and safety in bricks and mortar were rediscovered.

EDINBURGH

THE CRASH of falling share prices was as deafening in Edinburgh as in London. After all, this is the centre for some of Britain's biggest financial institutions. But the tremors had little effect on the office property market.

Like the City of London, Edinburgh has a rich stock of expanding professional groups like accountants and lawyers to replace any nervous financial concerns in the queue for space. But unlike the City, it does not have a big stock of developments ready to come on stream.

Supply has crept upwards while take-up jumped by more than 40 per cent in the year to April, according to agents Kenneth Ryden, consolidating rents in prime central space at between

£9 and £12 a sq ft. Tight planning controls mean the city has difficulty meeting the needs of big space users in the market, but some large schemes are on the cards.

Scottish Metropolitan Property beat a crowded field of more than 20 developers to win the right to build 150,000 sq ft on the Opera House site in Castle Street. But these will not be ready until late 1990.

Meanwhile, much of the energy of Weatherall Green & Smit's new office is going into the fight on behalf of Norfolk Capital for 400,000 sq ft of offices next to its Caladonian Hotel.

But while this is bogged down there will be a "window" of slack supply for a couple of years during which rents will keep spiralling upwards, says Ryden. Even when the new spaces become available, most could be absorbed by expanding local firms, which are estimated by Scottish Financial Enterprise to have a potential demand for some 750,000 sq ft.

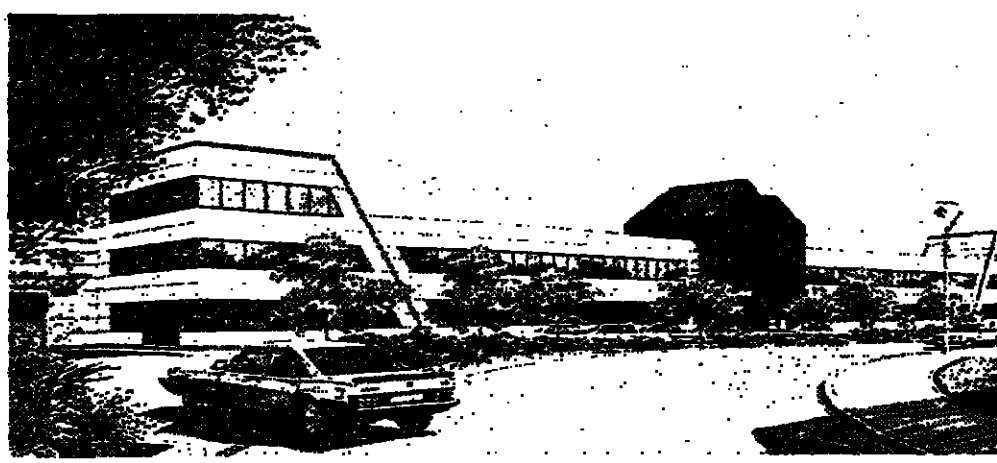
GLASGOW

THE CITY is experiencing a similar economic buoyancy, helped along by the publicity surrounding the garden festival. But it also has a lot more office space available. So much, in fact, that Rydens says developers may have to consider multiple lettings unless their buildings are in top locations and the development of peripheral schemes is likely to slow down over the next few years.

Add to this the prospect of yet more completions and a number of 1960s blocks ripe for redevelopment and the chances of spectacular rental growth seem limited. Rents have hardened around £10 a sq ft, the level achieved in a pre-let by Scottish Provident to Royal Insurance of 40,000 sq ft in St Vincent Street. But the magic £12 threshold could be some way off.

LEEDS

PROFESSIONAL firms are grabbing office space almost as soon as it becomes available, eating away at the extra new spaces expected to relieve pressure in the city. More than 175,000 sq ft is under way but pre-lets are becoming common. Last year's biggest deal



□ The new BeWise headquarters, above, on the site of the former Land Rover site on the Cranmore Industrial Estate, Solihull. Right: offices of Adam and Co., in Charlotte Square, Edinburgh. Tight planning controls have put pressure on big space-users in the city.

Involved Royal Insurance picking up 42,000 sq ft from Beazer Developments in St Johns, a building where final lettings were at \$5.75 a sq ft. Later in 1987 smaller sub-lettings were common at £8, but prelets are now taking place above £10 as the "frenetic" activity continues, says Weatherall Hollis & Gale.

The final phase of Cloth Hall Court has just gone to a solicitors at this level - an irony for the electricity pension fund which sold the scheme to a local property group after feeling the icy draught of the earlier offices glut.

Weatheralls estimate that some 350,000 sq ft of space has been taken up in the last 12 months compared with 175,000 sq ft now under construction. Investors are taking note of the equation after largely standing on the sidelines since the glut years of the early 1980s, when 1m sq ft of space stood empty in the centre and rents stood still.

If demand continues at its present pace, values must keep rising, as supply will remain limited until plans such as the £400m Mountleigh/P & O regeneration partnership with the city council takes off.

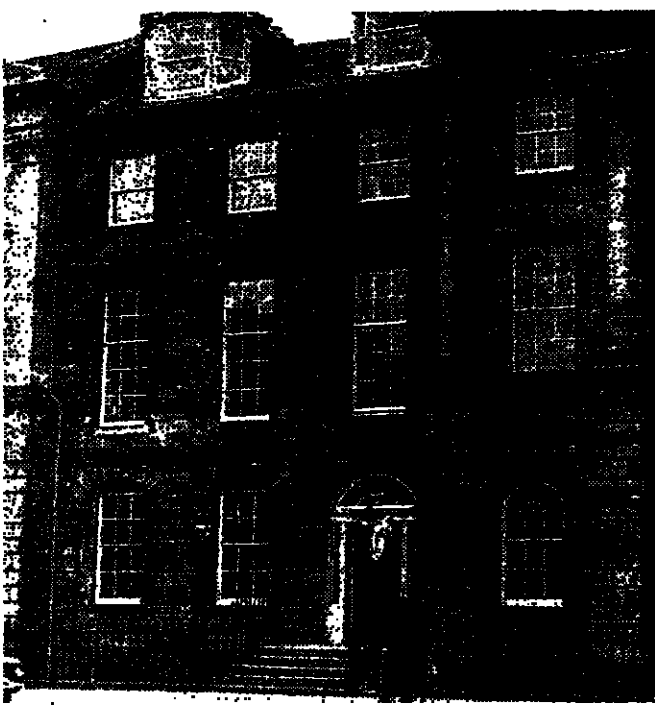
MANCHESTER

SHORTAGE of space is becoming a major blockage to companies desperate to expand and has kicked rents into a new dimension. Almost all the available space in the city centre has been let or reserved and no new developments will be on the market for almost a year, says Simon Reynolds of Grimley J R Eve.

Rents will break £10 a sq ft by early next year and keep rising, he predicts. Secondary and refurbished space is bathing in the reflected glory and seeing values rising by 15 per cent a year. The few quakes between 2,000 and 5,000 sq ft available are fetching £7.50 a sq ft.

Almost 300,000 sq ft of new and renovated space was let in the last six months of 1987 and inquiries have soared even further this year, according to the Richard Ellis.

With total completions of 80,000 sq ft this year and less than 127,000 in 1985, the agents are predicting rents of £12 a sq ft by the autumn of that year. Even the out-of-town scene is short of supply, with rents top-



ping £9 close to the airport. Business space at the regenerated Salford Quays is now worth more than £8 a sq ft. South Manchester saw almost 100,000 sq ft taken up late last year and a similar amount of the 250,000 sq ft due for completion this year is reserved.

That leaves less than a year's supply, says Richard Ellis, so rents which have reached £9.50 in Wilmslow and £8 in Cheshire should keep floating upwards. The agents say investment deals have been few and far between in the city centre and non-existent in south Manchester.

Institutions have remained reluctant to dive in and many of the city's schemes have been redevelopments of existing investors' properties. The most significant transaction was the sale of £1st on Fountain, the only prime development available in the financial core until next spring.

A rent of £9.50 is being quoted on the 42,000 sq ft of offices. Grimley says institutions are pre-funding some developments at 6 per cent yields, reflecting the demand for smaller offices in developments of £2m to £6m.

BIRMINGHAM

THE SECOND city of England is earning its title, with an unprecedented demand for space pushing top rents to £12 a sq ft and the promise of creeping close to £15 by the end of the decade.

Supply of space is at its lowest ebb this decade and will fall short of demand for the next two years, says Ian Stringer of Grimley J R Eve.

Development is extending towards Edgbaston along Broad Street, where 600,000 sq ft of offices is proposed next to the National Indoor Sports Arena and International Convention Centre.

CARDIFF

THE CONTRASTING fortunes of new and second-hand office space stand out sharply in the Welsh capital. As the regional and government centre, it has felt the benefit of economic buoyancy, with professional groups expanding their accommodation enough to suggest that rents of £9 to £10 a sq ft for new space will soon become the norm.

But the economics of converting second-hand property is still precarious while so much space is around, and may become even more so as South Glamorgan County Council releases town centre offices in its move to new headquarters in the docklands redevelopment area.

The Cardiff Bay project itself could raise more interest in the city and bring it belatedly into the magic M4 boom corridor. Renovation with the aid of grants may also create new space, although even the development corporation is not sure about what it will do with the enormous Coal Exchange building it has just bought for conversion.

BRISTOL

ANOTHER development boom looks set to take off in this city which has seen the best and worst of market cycles over the last 10 years. Only a couple of years ago building ground to a halt because of an overhang of some 750,000 sq ft of space left over from the previous building binge. But that has shrunk by half with the growing interest of expanding service companies and developers are searching for sites in the city centre again.

Prime rents have bounced from a plateau of between £7 and £8 a sq ft to around £12 in the last year and the lull in supply before today's planned schemes come on the market means the next generation of buildings will be commanding levels closer to £15, says St John Hartnell of agents Hartnell Taylor Cook.

Lloyds Bank has brought memories of the wave of financial newcomers which boosted the

city during the last boom, as it rethought expansion plans in the City of London and has decided instead to build a 200,000 sq ft centre on the semi-derelict waterfront in Bristol. The greater pressure of demand is coming not from relocators, however, but from expansion of groups already there.

This has always been a regional centre rich in lawyers, accountants, banks and insurance companies. They are now expanding and looking for more space. NatWest Bank, for instance, has just taken the chance of another 70,000 sq ft with the redevelopment of Imperial Tobacco's headquarters in Bedminster, says Mr Hartnell Cook.

READING

THE ECONOMIC buoyancy which is reviving most regional centres is even more powerful in the prosperous M4 corridor, particularly where it approaches Heathrow and the intersection with the M25. Reading has emerged as the leading office centre in the last decade but it suffered as much as anywhere from the over-enthusiasm of developers.

Now it is moving into a period of shortage again. Pressure for town-centre offices eased last year, according to an analysis of companies approaching agent Campbell Gordon for space - probably because more attention is being paid to the alternative of mixed office/industrial buildings since the relaxation of planning constraints.

Pure office demand is not a patch on the 4m sq ft potential demand recorded in 1985 but it still came out to a substantial 2.5m sq ft. And while overall demand is dominated by the needs of smaller users requiring up to 15,000 sq ft, this pressure was so threadbare to push town centre rents up from £14.50 to £17 a sq ft by the end of last year, according to Jones Lang Wootton.

Current asking rates on schemes such as MEPC's Abbots House are around £18 and the next phase of 50,000 sq ft is expected to break £20 in 1989.

SOUTHAMPTON/M3

ONE OF the latest veins of prosperity to snake its way out of London has followed the M3

motorway as far as the south coast.

But it is local buoyancy as much as exported wealth that has pushed. Vail Williams points out that £12 rents may soon be achieved on the best space in Southampton, while closer to London, Basingstoke has only 50,000 sq ft of space left available outside Churchill Plaza, which has already seen rents of £16 a sq ft.

The impact of the M25 nexus begins to show further along the zone at Guildford, where values have shot up to £18 from a long-standing norm of £14.50 to £19.

M25/HEATHROW/GATWICK

IT IS hard to think of the broad crescent around the west of London from Watford to Croydon as a provincial market, even if most agents still place it in their "decentralised" offices pigeon hole. The market here draws so strongly on prosperity of London that it obeys different rules to the rest of the country.

Motorway connections into London and out to the airports are an important influence, drawing tenants out of the high-priced central area and attracting international and other companies into the various small centres. But the buoyant local economy is also a major factor, raising the overall pressure for space.

Rents have boomed over £30 a sq ft in towns along the M4 spur where supply is restricted such as Windsor and Maidenhead, says David Willocks of Fuller Feiser. Meanwhile, closer into the capital, Redhill and Reigate rents have gone from £14 to £17.50 as motorways and restrictive planning interact. On the other side of London, Watford has broken the £20 barrier and even St Albans is predicted to touch this (height) soon.

Heathrow still holds the record of rents outside London, however, set at £23.50 on the Corporate Centre. While West End rents keep rising so steeply, that the trend cannot last for long. All the main towns within striking distance of London will feel the pressure as tenants look for greener - and cheaper - pastures.

David Lawson

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OFFICE PROPERTY 6

Interest in "intelligent buildings" is increasing, but they require a different approach

Engineering not construction

OFFICE BUILDINGS are becoming more complex living environments which need to respond to changing circumstances.

For instance, the internal climate of a building must be able to react to changes outside, and this necessitates the installation of sensors and controls.

Other demands on buildings have become apparent through the increasing use of information technology, which has involved the installation of complex cabling to support service infrastructures. These demands are creating problems that were not envisaged a few years ago for their occupants.

The dramatic growth recorded in the financial services sector in recent years has relied upon effective and efficient communications, and this in turn calls for a set of complex services infrastructures.

An increasing number of high street stores now incorporate sophisticated monitoring systems and control mechanisms. The costs of operating a building can be identified on a zone by zone basis, and attempts made to reduce energy wastage. The knowledge thus gained may then be used for planning new layouts to accommodate changes in retailing patterns.

An intelligent building has the potential to be more than a high-tech space for accommodating industry and commerce. It is possible for it to amass knowledge of its own performance in a central computer database, and to provide valuable information to facilities managers and to planners and designers contemplating new uses and functions.

However, "intelligent building" has become a fashionable term with which to label just about all innovative, highly serviced buildings, according to Mr Brian Atkin, a lecturer in Construction

Management at Reading University.

"The truth is that few, if any, could be described as embodying real building intelligence," he argues. "High-tech buildings are not necessarily intelligent buildings, but intelligent buildings are, of necessity, high-tech."

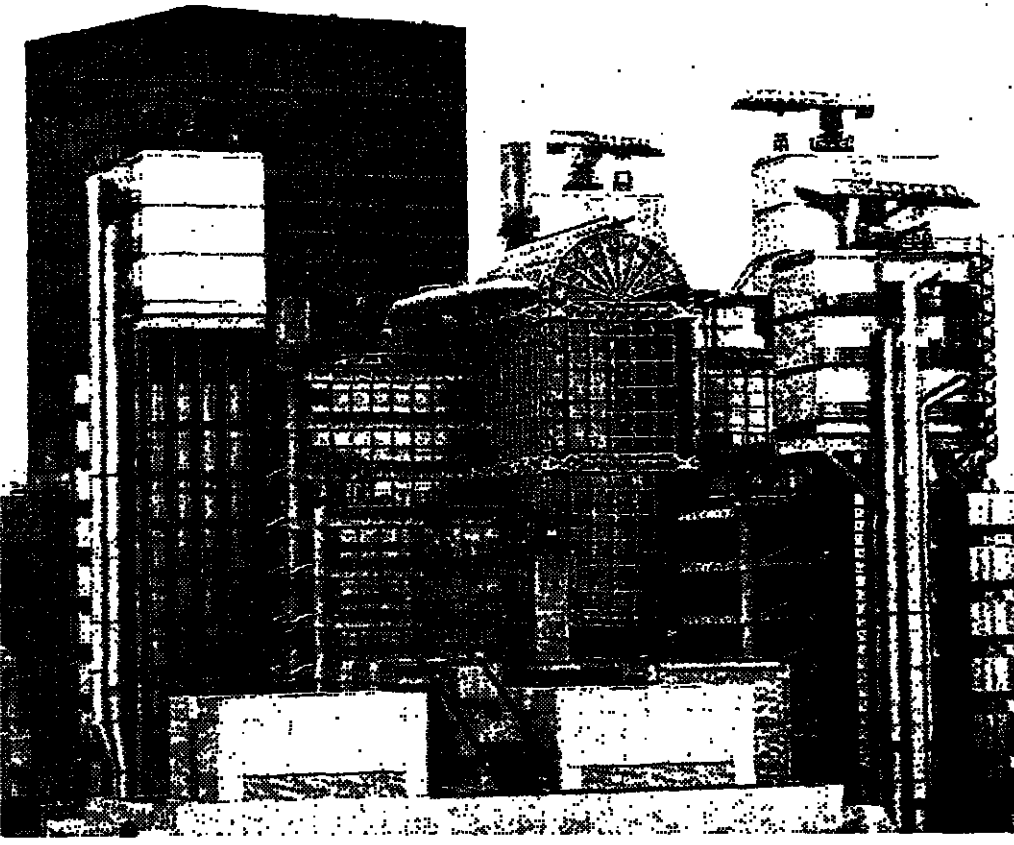
Intelligent buildings are best described as complex systems integrating building automation systems, office automation systems and advanced telecommunications. The result of this integration is that intelligent buildings have more in common with engineering projects than those of traditional construction.

Occupants and owners alike are now taking a physiological view of the building rather than a purely anatomical one. Today, each new building design has to accommodate higher levels of servicing than ever to support communications, energy management, fire and security protection systems, and so on.

"True intelligent buildings may not be here yet, but they are inevitable," adds Mr Atkin. "Intelligent buildings are not a fad, but simply progress."

Mr Arthur Rubin of the US National Bureau of Standards' Center for Building Technology in Maryland contends that the old acceptance of poor working conditions, badly designed equipment and inappropriate environments is disappearing, especially among younger workers.

"The upgrading of existing offices is a valuable part of organisational change. It represents a vehicle for changing attitudes and making a new corporate culture visible and meaningful to the staff," he says. Mr Rubin goes on to quote Naisbitt, author of Megatrends, as saying: "The more technology is around us, the more the need for the human touch — the more



Lloyd's of London: forerunner of a new generation of office buildings.

we'll be looking for ways to re-connect as human beings."

"In the high technology work place, it is particularly important to ensure that the worker is the master, and not the servant of technology," he says.

Analysis carried out in the US indicates that the cost of putting up an intelligent building is somewhere between seven and 10 per cent greater than a traditional structure, according to Mr Rex Pengilly of Matthew Hall Mechanical & Electrical Engineering.

"It naturally follows that if you have spent more on your building, then it is prudent to look after that extra investment by prolonging the life of the system in it and getting the very best out of them," he asserts.

"It is evident that, in the future, all buildings will be intelligent to a varying degree, if only in terms of their energy efficiency, communications, data handling, fire and safety provisions — and we will have to be able to cope with them."

There have been instances where intelligent buildings have failed to live up to the initial

hopes and expectations. The reasons for this are complex, but two clear lessons emerge. The first is that success depends upon a defined plan based on an integrated strategy. The second is that the buildings now being designed and constructed require the right sort of people to be adequately trained to operate and manage them. In the recent past, people have been put in charge of buildings and building management systems of which they have no understanding.

At present, intelligent buildings rely on a series of separate but advanced technologies. The sooner these can be brought together, and a management strategy established for running the building in the long term, the better, according to Mr Pengilly.

Mr Chris Turk of management consultants Arthur Andersen & Co, warns that, in today's excitement over intelligent buildings, it is important not to lose sight of the purpose of giving buildings increased intelligence. Facilities managers must understand their organisation's business and be able to assess the true effect of

failure to provide the required environment. They must also understand the technology employed to control the building and be able to interpret and act on the information it provides.

Although volumes of data are supplied by today's automated building control systems there is a danger of managers being drowned in data but starved of information. This is because, at present, the building industry consists of a number of different parties with conflicting interests. Each project is a unique gathering together of people who form transient relationships for the completion of the work. The systems and methods they use are governed by their role in the project and established practices.

The efficient completion of the project and the effective management of the building once occupied, are not always at the top of the priority list. Yet construction of the successful intelligent building requires just that integration between the skills of construction and facility management.

Boris Sedacca

Demands and needs change

from page 1
been given a fillip by the new Use Classes Order, published by the Government just before the last election. The erosion of the difference between light industrial and office use enables the conversion of high tech estates into campus office parks.

It is not certain how the spread of business parks will affect the traditional urban office market, but over a period they could have a dampening effect on rental

growth. At the same time, where there is a concentration of development as in, say, the Reading area, there is intense competition between one project and another.

On another level, the growth of business parks reflects another trend in the office sector. Tenants are making increasing demands for a better environment and for a more economic use of space. Against that background, new buildings on a greenfield site with landscaping

have an obvious attraction when set against cramped urban accommodation built 20 years ago.

Urban developers, however, have been responding both to the need to provide more attractive buildings in which to work and to the need for flexible space use able to accommodate the latest electronic office gadgetry. Recent reports and surveys of office buildings have highlighted the concern about "sick" buildings. The demand for space, in short,

has not been for any room anywhere. It has put additional technical pressure on the developers to provide quality as well as quantity.

It is therefore not only at the buying and selling end that the office market is in a state of flux. As the costs of accommodation have increased to what would have been unheard-of levels even three years ago in the London area, there is an increasing stress on obtaining value for money.

Space planning

Back in high demand

SPACE: the final frontier. Few furniture and fittings specialists have resisted the temptation to steal this pompous, but witty, opening line from a legendary TV sci-fi saga over the years. Convey it may be, but like all clichés contains a large amount of truth.

Space is becoming a rare commodity again as rents soar and developers try to catch up with demand. That means space planners are back in high demand again. Not that they were ever out of favour in expensive places like the City of London. They have just become that much more valuable when the cost of a square foot under the apocryphal waste-paper basket has escalated to Fort Knox standards.

Now that West End baskets are becoming just as expensive to maintain and even provincial models are provoking budgetary palpitations, the pressure for keeping down costs is rippling outwards.

Many tenants desperately need to make the best use of the space they have. Some are growing exponentially as the economy flourishes, yet moving may be out of the question because rents have grown so fast or alternative space has disappeared. Some need wholesale reorganisation because their premises cannot cope with the input of computers and other high-tech hardware.

Solutions vary from ripping the place apart to switching the furniture around. The former is usually left to landlords aiming to compete with modern buildings, although some owner-occupiers are driven to this extreme because they can find nowhere else to go.

But it is an expensive process. Costs went up in the last year by 6.5 per cent to almost £280 a sq metre to refurbish a typical 2,000 sq metre office block built in the 1960s, according to an index produced by Space Planning Services (SPS). That produces an average bill of more than £550,000 — before taking account of extras such as telecommunications, professional fees at 15 per cent, value-added tax, and furniture costs at around £1,500 a head.

Taking a new building might suddenly seem more attractive — but even the "ready to move into" office block will need money spent on it, as few meet tenants' precise requirements. On top of the extra rent, SPS calculates an average bill of more than £230,000 for fitting out — an increase of almost 8 per cent in a year — again calculated net of extras.

Less extreme solutions might

also helps when the client makes those inevitable changes in what he thinks he wants just after the final draft has been finished.

CAD is not something to be brought in once a decade for big office revolutions either, says Roger Henderson of SPS. It should be a routine programme, made easier because all the information on a building will be stored in the computer's memory, updated every six months.

Packages can cost about £10,000 or less as a "starter" kit, he says, but this can be set against increased efficiency in building management costs. Almost a quarter of total accommodation costs go on running premises and that anonymous animal the facilities manager may often be handling more value than anyone else in the company, overseeing between 30 and 50 per cent of the business's total assets.

David Lawson

PROFESSIONALS are often accused of going around in circles to earn their fees. One office designer has made no secret of the fact that his ideas are intensely circular — but they seem to perform the magic function of conjuring spaces out of thin air.

The American company Centrecore claims to produce up to 40 per cent more space in an office by throwing out the angles and corners of traditional furniture and rebuilding in circles. And it challenges the need for always throwing out money to refurbish an obsolescent building, as the central cores of its workstations will handle the cabling required for anything other

than a dealing room or computer room.

They even make the staff healthier, boasts Centrecore. The columns also contain air filters to reduce smoke and heat. One satisfied customer could prove a crucial help in future marketing. Property advisers Jones Lang Wootton has laid out £100,000 for a system in its West End offices.

That might seem a lot to fit only 15 more staff into the same space. But if you figure that rents in the Hanover Square area are more than £50 a sq ft and the average space needed per person in the modern office is between 125 and 200 sq ft, JLV will have more than paid for the cost within a year.

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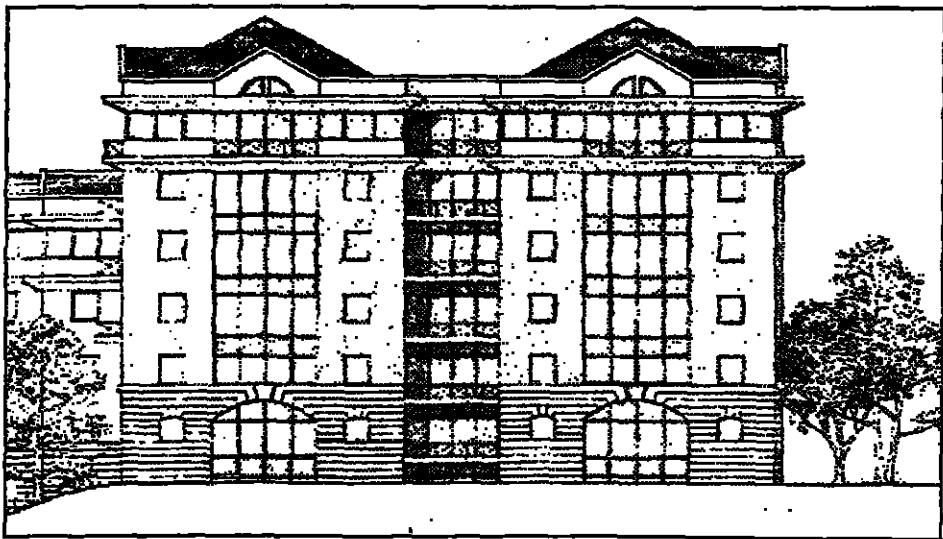
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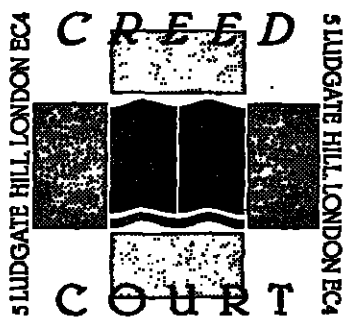
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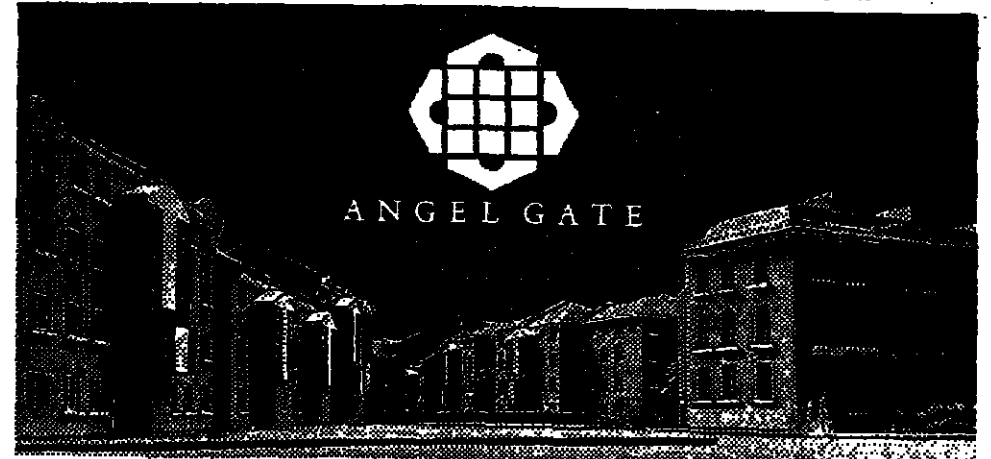
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